



Meeting of East Renfrewshire Health and Social Care Partnership	Integration Joint Board	
Held on	25 September 2024	
Agenda Item	9	
Title	Revenue Budget Monitoring Report 2024/25; position as at 31 August 2024	
Summary		
To provide the Integration Joint Board with financial monitoring information in relation to the revenue budget, as part of the agreed financial governance arrangements.		
Presented by	Lesley Bairden, Chief Financial Officer	
Action Required		
The Integration Joint Board is asked to: <ul style="list-style-type: none"> • note the projected outturn for the 2024/25 revenue budget, • note that the Chief Officer and her management team continue to work on actions to deliver savings and mitigate cost pressures in the current year. 		
Directions	Implications	
<input type="checkbox"/> No Directions Required	<input checked="" type="checkbox"/> Finance	<input checked="" type="checkbox"/> Risk
<input type="checkbox"/> Directions to East Renfrewshire Council (ERC)	<input type="checkbox"/> Policy	<input type="checkbox"/> Legal
<input type="checkbox"/> Directions to NHS Greater Glasgow and Clyde (NHSGGC)	<input type="checkbox"/> Workforce	<input type="checkbox"/> Infrastructure
<input checked="" type="checkbox"/> Directions to both ERC and NHSGGC	<input type="checkbox"/> Equalities	<input type="checkbox"/> Fairer Scotland Duty

EAST RENFREWSHIRE INTEGRATION JOINT BOARD**25 September 2024****Report by Chief Financial Officer****REVENUE BUDGET MONITORING REPORT 2024/25****PURPOSE OF REPORT**

1. To advise the Integration Joint Board of the projected outturn position of the 2024/25 revenue budget. This projection is based on ledger information as at 31 August 2024 and allows for latest intelligence.

RECOMMENDATIONS

2. The Integration Joint Board is asked to:
 - note the projected outturn for the 2024/25 revenue budget,
 - note the Chief Officer and her management team continue to work on actions to deliver savings and mitigate cost pressures in the current year.

BACKGROUND

3. This report is part of the regular reporting cycle for ensuring that the HSCP financial governance arrangements are maintained. This is the second report for the financial year 2024/25 and provides the projected outturn for the year based on our latest information recognising that whilst we are making progress with savings, we remain in a very challenging financial position.
4. The projected outturn shows a potential overspend for the year of £1.687 million (m) as a combination of savings shortfalls against specific plans, the over-recovery we built in recognising the pension gain, as well as ongoing operational pressures. This can be summarised:

	ERC £m	NHS £m	Total £m
Savings Shortfalls against plans	(1.474)	(1.841)	(3.315)
Pension Gain / Planned Over Recovery	2.067		2.067
Operational Pressures	(0.149)	(0.290)	(0.439)
Total (Over) / Under Spend Projected	0.444	(2.131)	(1.687)

5. This is an increase in the projected overspend of £0.446m since last reported and the changes are:
 - Supporting People Framework (SPF) savings reduced by £0.287m
 - Prescribing savings reduced by £0.315m
 - Operational pressures improvement of £0.156m
6. To help with the delivery of savings our council partner is providing £0.7m invest to save funding to support review capacity, additional Human Resources, recruitment and a post to support implementation of income from charges.
7. We continue to work with health board colleagues on our prescribing pressures.

8. The Chief Officer and her management team continue to work on actions to mitigate cost pressures in the current year and are working on options to close this gap.

REPORT

9. The consolidated budget for 2024/25 and projected outturn position, shows a possible overspend of £1.687m against a full year budget of £163.318m (1.03%). As stated above this projected overspend results from both operational pressures but primarily savings shortfalls. Our current savings position is summarised:

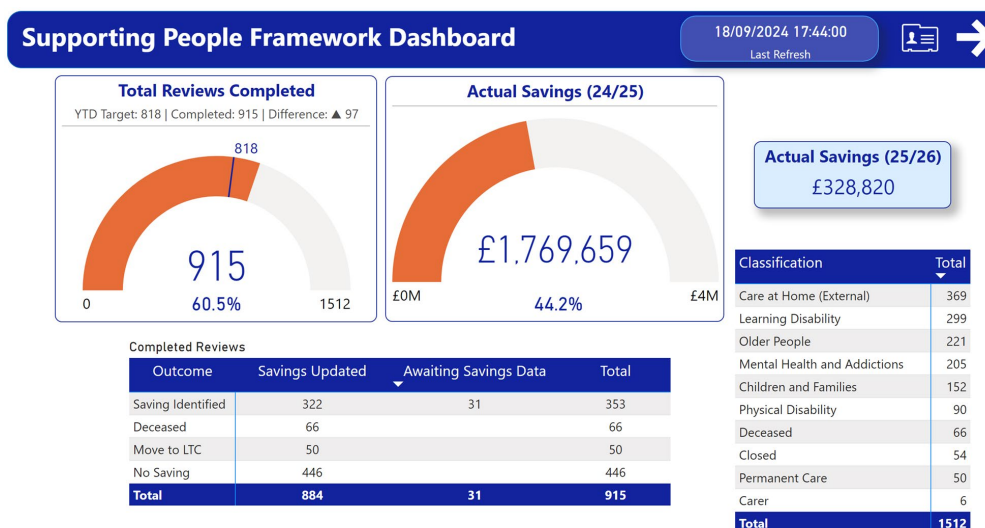
HSCP Savings 2024/25	ERC		NHS		Total	
	£m	%	£m	%	£m	%
Per Budget agreed March 2024						
Unfunded cost pressures (ie minimum needed)	5.913		3.904		9.817	
Savings target agreed per IJB budget	7.892		3.904		11.796	
Progress against savings target						
Delivered	4.573	57.9%	1.522	39.0%	6.095	51.7%
Detailed plans on track	0.066	0.84%	0.000	0.0%	0.066	0.6%
Further savings expected by March 2025	1.779	22.5%	0.541	13.9%	2.320	19.7%
Total	6.418	81.3%	2.063	52.8%	8.481	71.9%
(Shortfall) Against Target	(1.474)		(1.841)		(3.315)	
(Shortfall) / Over Against minimum saving needed	0.505		(1.841)		(1.336)	
Savings Delivered to date as a % of target		57.9%		39.0%		51.7%
Savings Delivered to date as a % of minimum		77.3%		39.0%		62.1%

10. The table above shows that we set a target of £11.796m recognising this was £1.979m higher than the minimum total requirement for the IJB. Members will recall we agreed to build in over recovery to allow for some flexibility and also recognising that the pension gain will drop out for 2026/27.
11. We are projecting a shortfall against planned savings of £3.315m based on our latest projections. This is a reduction in the amount of savings for the current year of £0.602m since we last reported.
12. The NHS savings shortfall is driven by the prescribing pressures (£3.304m when setting the budget) with savings targets set at £0.875m:
- £0.675m savings from an NHSGGC wide programme of work which is currently projecting an over recovery of £0.260m (a reduction of £0.245m)
 - £0.150m from a local programme of initiatives which is now estimated at £0.080m (a reduction of £0.070m)
13. This means we still need to find a further £1.841m to meet the savings target in the current year. We are working on options to deliver further savings from redesign.
14. The ERC shortfall is £1.474m and the main components are:
- £0.619m SPF within Care at Home (CAH) (a reduction of £0.119m)
 - £0.168m SPF adults and childrens (previously on target)
 - £0.150m relating to restructuring of CAH, with work ongoing
 - £0.159m from changes to CAH framework contracts
 - £0.262m from a reduction in supplies and running cost budgets
 - £0.092m from income, in part due to a timing of the election

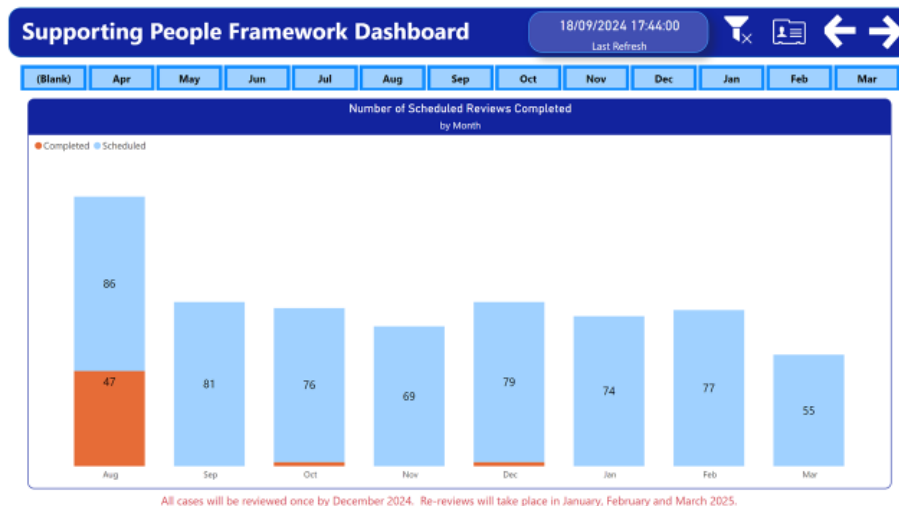
15. The Supporting People Framework is showing an overall projected shortfall of £0.787m in the current year. This position is inclusive of additional funding of £0.240m that will be passed through to the HSCP as part of Scottish Government consequential funding, which the council will receive, relating to social care funding from the UK budget. We have also applied £0.200m as we have received confirmation of this funding in relation to living wage increases for childrens social care; as the IJB had previously agreed increases to these costs as part of its budget we are able to apply this funding to SPF.
16. The table shows the current year projections and the full year effect for 2025/26. This is based on all reviews being completed by the end of March 2025, however our officers are working to try and complete reviews earlier; for illustration if a December completion was achieved this would mean a c£0.2m increase in the current year, with an equivalent reduction in 2025/26.

Supporting People Framework - Summary	2024/25	2025/26	Total
	£m	£m	£m
Part 1. Current Projection			
Savings Achieved to date as at 18 September	1.770	0.329	2.099
Reviews Completed and saving being finalised	0.059	0.059	0.118
Reviews Allocated not yet complete	0.165	0.174	0.339
Remaining Reviews to be completed (by March 2025)	0.429	1.084	1.513
Direct Payment balances	0.350		0.350
Projected Savings	2.773	1.646	4.419
Savings Target	4.000		
Shortfall in 2024/25 and Full Year Effect 2025/26	(1.227)		
Offset by: Additional Funding applied in 2024/25	0.440		
Reported Shortfall 2024/25	(0.787)		
Part 2. Recurring Savings			
Projected Savings as above	2.773	1.646	4.419
Remove Non Recurring Direct Payment Balances	(0.350)		(0.350)
Recurring Savings projected by 1 April 2025	2.423	1.646	4.069

17. The extracts from the SPF dashboard show that of the 1,512 expected reviews at the start of the year 915 (60.5%) are completed and 44.2% of the £4m savings target is achieved.



18. The timetable extract from the dashboard shows the plan to ensure all first reviews are completed by December and those reviews that took place early in the SPF are re-reviewed under the current criteria. As we have said above the end date is shown as 31 March 2025 however we will endeavour to complete this as early as is possible.



19. All savings, including SPF, are continuously monitored and we continue to try to identify every opportunity across the HSCP and more widely if and where possible to reduce all shortfalls. The savings detail is included at Appendices 6a and 6b.
20. The consolidated revenue budget and associated financial direction to our partners is detailed at Appendix 4. This is reported to each Integration Joint Board and reflects in year revisions to our funding contributions and associated directions.
21. The reserves position is set out at Appendix 5 and shows the planned in-year use of reserves and the committed spend to take forward. As we used all flexibility within reserves as part of our financial recovery for 2023/24 the balance is minimal and we are in breach of our policy.
22. The main projected operational variances are set out below, based on known care commitments, vacant posts and other supporting information from our financial systems as at 31 August 2024 and allows for the latest intelligence.
23. **Children & Families and Public Protection £300k underspend;** this is a reduction in projected costs of £337k since last reported, mainly from a reduction in residential care placement costs. There still remains a high degree of volatility within the service for unaccompanied asylum seekers and we will review this as the year progresses.
24. **Older Peoples Services £573k underspend;** mainly from community based care costs within localities which has decreased overall since last year. This is offset in part by nursing and residential care which is projected to overspend by £190k. We are also seeing turnover within community nursing services. This is an increase in costs of £248k since the August report (£156k staffing and care costs and £92k SPF reduction).
25. **Physical & Sensory Disability £341k overspend;** this remains due to our current cost of care commitments and is an increase of £60k.
26. **Learning Disability Community Services £570k overspend;** this remains due to current care commitment costs, offset in part by ILF income. This is an increase in

projected costs of £453k including SPF savings reductions of £63k, a realignment of a grants saving of £90k and £300k is a correction to the savings reported in August; the commitments were reduced to reflect achievements but the budget allocation was not adjusted at the same time.

27. **Learning Disability Inpatients £287k overspend;** this continues to reflect the ongoing pressure from increased observation costs and maintaining staff ratios within the inpatient units, however is a significantly improved position from last year. The retraction from Netherpton later in the coming month or so has been factored into the projection. This is an increase in costs of £20k
28. **Intensive Services £639k overspend;** the majority of which is the current projected shortfall on savings within Care at Home along with continued operational pressures on purchased care. There are a number of underspends elsewhere in the service that partly offset these pressures. This is a reduction in costs of £83k since last reported from SPF savings reduction of £119k and reduced operational costs of £202k.
29. **Recovery Services Mental Health & Addictions £149k underspend;** mainly due to turnover and care costs. This is a reduction of £96k since last reported mainly around a reduction in care commitments and holding vacancies.
30. **Prescribing £2,289k overspend;** reflects the savings shortfall of £1,841k as discussed above and further cost pressures of £448k since the estimated pressures at March. This is an increase in projected costs of £315k since August, reflecting revised savings projections. The savings and expected cost profile are based on two months of current year data, so still early in the cycle. The early trend for this year shows that our volumes continue to increase by just over 3% compared to last year.
31. Our Clinical Director continues to lead on the savings programmes and we will be working with colleagues from the health board over the coming weeks to take a more detailed analysis of our position and how we compare to other HSCPs.
32. Whilst the additional savings to close our health related pressures will not be achieved from prescribing alone the balance of required savings is shown here as this is the driver for the cost pressure we need to fund.
33. **Finance & Resources £1,356k underspend;** whilst this is a significant underspend it needs to be recognised that this budget holds the benefit from the pension gain as well as a number of HSCP wide costs. This is a reduction in costs of £114k from property and turnover. The key elements of the underspend remain:
 - £2,067k pension gain underspend
 - Offset in part by
 - £362k savings shortfalls (£354k is 20% supplies & income)
 - £464 HSCP wide costs including supernumerary posts, historic pension charges, additional HR and Communication costs, IT licences etc.
34. **Primary Care Improvement Plan, Alcohol and Drugs (Local Improvement Fund) and Mental Health Action 15;** whilst we have had some information on funding allocations for 2024/25 work is ongoing to analyse the local impact of bundled funding and we await confirmation of the allocation from the Scottish Government. The usual appendices for these reports will be included in future reports once allocations are confirmed.

Other

35. As we reported last year the council funded a number of Covid recovery activities from its Covid reserve and whilst the majority of this related to 2023/24 Appendix 8 shows the carry over activity to 2024/25.
36. The position reported is inclusive of the current of future costs and invest to save funding of £700k provided by the council for over the next two years.
37. We continue to look at every action where it could be possible to minimise cost pressures and continue close monitoring our savings. We are looking at how we can close the remaining gap in the current year.
38. There are no budget virement requests within this report.
39. As with every year there are a number of variables such as pay award, inflation, demand, economic volatility, workforce capacity that will all impact on our cost projections and detailed monitoring will continue during the year. This in turn, will inform forward financial planning.

IMPLICATIONS OF THE PROPOSALSFinance

40. The financial implications are detailed in the report and work remains ongoing to identify further cost reductions to mitigate the current projected overspend.

Risk

41. Maintaining service delivery whilst managing such a significant savings challenge remains our most significant risk.
42. There are other risks which could impact on the current and future budget position; including:
 - Maintaining capacity to deliver our services
 - Achieving all existing savings on a recurring basis and containing the current projected overspend
 - The ongoing impact of Covid-19 on our partner providers and the care service market
 - Prescribing costs and the ability to accurately model and project the position, particularly in the early part of the year
 - Observation and Out of Area costs
 - The impact of current year pressures on forward financial planning and how future savings challenges / funding gaps could be met

DIRECTIONS

43. The running budget reconciliation which forms part of financial directions to our partners is included at Appendix 4.
44. The report reflects a projected overspend of £1.687m.
45. Given our financial recovery position in 2023/24 and recognising we still have work to do in 2024/25 regular financial discussions remain ongoing with both partners.

CONSULTATION AND PARTNERSHIP WORKING

46. The Chief Financial Officer is engaged in ongoing discussion with both our partners.

CONCLUSIONS

47. The report reflects a projected overspend of £1.687m arising from savings shortfalls, pension gain / planned over recovery and operational pressures.

48. Financial performance discussions are ongoing with both partners and the Chief Officer and her management team continue to try and minimise the budget deficit in the current financial year.

RECOMMENDATIONS

49. The Integration Joint Board is asked to:

- note the projected outturn for the 2024/25 revenue budget,
- note the Chief Officer and her management team continue to work on actions to deliver savings and mitigate cost pressures in the current year.

REPORT AUTHOR

Lesley Bairden, Head of Finance and Resources (Chief Financial Officer)

lesley.bairden@eastrenfrewshire.gov.uk

0141 451 0749

18 September 2024

Chief Officer, IJB: Julie Murray

BACKGROUND PAPERS

IJB 16.08.2024 – Revenue Budget Monitoring Report

https://www.eastrenfrewshire.gov.uk/media/10624/IJB-Item-12-14-August-2024/pdf/IJB_Item_12_14_August_2024.pdf?m=1723050074450

Consolidated Monitoring Report

Projected Outturn Position as at 31st August 2024

Objective Analysis	Full Year			
	Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Public Protection - Children & Families	13,198	12,898	300	2.27%
Public Protection - Criminal Justice	13	13	(0)	(0.14%)
Adult Localities Services				
Older People	30,017	29,443	573	1.91%
Physical & Sensory Disability	6,278	6,619	(341)	(5.44%)
Learning Disability - Community	21,757	22,327	(570)	(2.62%)
Learning Disability - Inpatients	10,366	10,653	(287)	(2.77%)
Augmentative and Alternative Communication	284	224	60	21.13%
Intensive Services	16,710	17,349	(639)	(3.82%)
Recovery Services - Mental Health	5,844	5,765	80	1.36%
Recovery Services - Addictions	2,216	2,146	69	3.14%
Family Health Services	30,133	30,133	-	0.00%
Prescribing	17,614	19,903	(2,289)	(13.00%)
Finance & Resources	8,889	7,532	1,356	15.26%
Net Expenditure	163,318	165,005	(1,687)	(1.03%)
Contribution to / (from) Reserve	-	-	-	-
Net Expenditure	163,318	165,005	(1,687)	(1.03%)

Projected under / (overspend) by Partner

Health

Social Care

Projected Deficit

£'000

(2,131)

444

(1,687)

East Renfrewshire HSCP - Revenue Budget Monitoring 2024/25
 Council Monitoring Report
 Projected Outturn Position as at 31st August 2024

Appendix 2

Subjective Analysis	Full Year			
	Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Employee Costs	28,487	28,199	288	1.01%
Property Costs	1,003	1,000	4	0.36%
Supplies & Services	2,292	3,408	(1,116)	(48.70%)
Transport Costs	320	328	(9)	(2.71%)
Third Party Payments	56,536	58,024	(1,488)	(2.63%)
Support Services	2,616	2,616	-	0.00%
Income	(18,460)	(21,226)	2,766	(14.98%)
Net Expenditure	72,793	72,349	444	0.61%
Contribution to / (from) Reserve	-		-	
Net Expenditure	72,793	72,349	444	0.61%

Objective Analysis	Full Year			
	Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Public Protection - Children & Families	10,560	10,216	344	3.26%
Public Protection - Criminal Justice	13	13	(0)	(0.14%)
Adult Localities Services				
Older People	17,245	16,920	324	1.88%
Physical & Sensory Disability	5,548	5,889	(341)	(6.15%)
Learning Disability	15,101	15,832	(731)	(4.84%)
Intensive Services	15,639	16,277	(639)	(4.08%)
Recovery Services - Mental Health	1,856	1,912	(55)	(2.98%)
Recovery Services - Addictions	153	145	7	4.91%
Finance & Resources	6,680	5,145	1,534	22.97%
Net Expenditure	72,793	72,349	444	0.61%
Contribution to / (from) Reserve	-		-	
Net Expenditure	72,793	72,349	444	0.61%

Notes

NHS Monitoring Report

Projected Outturn Position as at 31st August 2024

Subjective Analysis	Full Year			
	Full Year Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Employee Costs	26,823	26,137	686	2.56%
Non-pay Expenditure	53,625	56,562	(2,937)	(5.48%)
Resource Transfer/Social Care Fund	11,905	11,905	-	0.00%
Income	(1,828)	(1,948)	120	6.56%
Net Expenditure	90,525	92,656	(2,131)	(2.35%)

Contribution to / (from) Reserve	-		-	
Net Expenditure	90,525	92,656	(2,131)	(2.35%)

Objective Analysis	Full Year			
	Full Year Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Childrens Services	2,535	2,579	(44)	(1.74%)
Adult Community Services	9,364	9,115	249	2.66%
Learning Disability - Community	1,722	1,561	161	9.35%
Learning Disability - Inpatients	10,366	10,653	(287)	(2.77%)
Augmentative and Alternative Communication	284	224	60	21.13%
Family Health Services	30,133	30,133	-	0.00%
Prescribing	17,614	19,903	(2,289)	(13.00%)
Recovery Services - Mental Health	3,209	3,074	135	4.21%
Recovery Services - Addictions	1,502	1,440	62	4.13%
Finance & Resources	1,891	2,069	(178)	(9.41%)
Resource Transfer	11,905	11,905	-	0.00%
Net Expenditure	90,525	92,656	(2,131)	(2.35%)

Contribution to / (from) Reserve	-		-	
Net Expenditure	90,525	92,656	(2,131)	(2.35%)

Notes

Resource Transfer and the Social Care Fund is re allocated across client groups at the consolidated level as detailed below:

	£'000
Public Protection - Children & Families	103
Adult Localities Services	
Older People	3,408
Physical & Sensory Disability	730
Learning Disability	4,934
Intensive Services	1,072
Recovery Services - Mental Health	779
Recovery Services - Addictions	561
Finance & Resources	318
	<u>11,905</u>

East Renfrewshire HSCP - Revenue Budget Monitoring 2024/25
Budget Reconciliation & Directions

Appendix 4

	NHS £000	ERC £000	IJB £000	Total £000
Funding Sources to the IJB				
1 Expected Revenue Budget Contributions per March 2024 Budget	84,640	72,793		157,433
Criminal Justice Grant Funded Expenditure		616		616
Criminal Justice Grant		(616)		(616)
Pay and other adjustments	5,749			5,749
Prescribing - including Apremilast	136			136
	90,525	72,793	-	163,318
Funding Outwith Revenue Contribution				
* Housing Aids & Adaptations		530		530
Set Aside Hospital Services Opening Budget	28,430			28,430
Total IJB Resources	118,955	73,323	-	192,278
Directions to Partners				
Revenue Budget	90,525	72,793	-	163,318
Criminal Justice Grant Funded Expenditure		616		616
Criminal Justice Grant		(616)		(616)
1 Resource Transfer & Recharges	(12,146)	12,146		0
Carers Information	58	(58)		0
	78,437	84,881	-	163,318
Housing Aids & Adaptations		530		530
Set Aside Hospital Services Budget	28,430			28,430
	106,867	85,411	-	192,278

1. Includes Social Care Fund, Cross Charges and historic resource transfer etc.

Earmarked Reserves	Reserve Brought Fwd from 2023/24 £'000	2024/25 Projected spend £'000	Projected balance 31/03/25 £'000	comment
Scottish Government Funding				
Mental Health - Action 15	118	118	0	Assumed used in full as part of funding arrangements
Alcohol & Drugs Partnership	489		489	Committed for recovery hub and timing tbc
Primary Care Improvement Fund	91	91	0	Assumed used in full as part of funding arrangements
Primary Care Transformation Fund	0		0	
COVID-19	2	2	0	To support Carers PPE
Scottish Government Funding	700	211	489	
Bridging Finance				
Budget Savings Reserve	0		0	
In Year Pressures Reserve	0		0	
Bridging Finance	0	0	0	
Children & Families				
Trauma Informed Practice	100	50	50	Balance of 2 year funding for committed for post, slippage against original start date
Whole Family Wellbeing	661	442	219	Projected slippage from current year included in carry forward as funding ring fenced
Children & Families	761	492	269	
Transitional Funding				
Community Living Change Fund	154	154	0	To support redesign programme and committed for premises hire, equipment etc. following pilot period
Total Transitional Funding	154	154	0	
Adult Services				
Learning Disability Health Checks	53	53	0	Recruitment slippage, committed against posts
Telecare Fire Safety	18	18	0	Expect to be spent in full
Cancer Screening Inequalities	28	28	0	Expect to be spent in full
DBI Seed Funding	100	100	0	Expect to be spent in full
Total Adult Services	199	199	0	
Repairs & Renewals				
Repairs, Furniture and Specialist Equipment	50	50	0	Remaining balance being held to supplement anti-ligature programme and any other essential works. At this stage assume will be used in full during 2024/25
Repairs & Renewals	50	50	0	
Total All Earmarked Reserves	1,864	1,106	758	
Total General Reserves	0	0	0	
Grand Total All Reserves	1,864	1,106	758	

2024/25 Saving £m	ERC TARGET	Delivered	Detailed Plans on track	Further Expected	Possible Over / (Under) Recovery	R A G	NHS TARGET	Delivered	Detailed Plans on track	Further Expected	Possible Over / (Under) Recovery	R A G	Notes
Business Support vacancies	0.037	0.037			0.000		0.059	0.060			0.001		Released vacant posts 1.7 FTE NHS and 1.0 FTE ERC
Childrens Services Redesign							0.072	0.066			(0.006)		Part year from management review with a further £24k in 25/26.
Whole Family Wellbeing Fund	0.320	0.320			0.000						0.000		Delivered from April by use of reserve whilst redesign developed.
Crisis Stabilisation	0.042	0.042			0.000						0.000		Residential funding initiative
Increase Turnover targets reflecting pause in recruitment	0.067	0.067			0.000		0.372	0.409			0.037		NHS; increase turnover to 2% excluding inpatients and a number of posts identified to hold indefinitely
Redesign LD & Recovery	0.041	0.033			(0.008)						0.000		Vacant post to be deleted as part of redesign. Further £11k in 2025/26
Family Group Decision Making Service	0.050	0.050			0.000						0.000		Reduce service by 50%.
LD Review of Care Packages (Was SRR)	0.120	0.120			0.000								Achieved in full from the full year effect of 2023/24. Further LD savings will now be reported within SPF as the programme of work continues.
Intensive Services post/s (Was SRR)	0.064		0.066		0.002								Achieved through vacant posts.
Adult Planning & Service Redesign							0.071	0.071			0.000		Aim to manage through vacant posts / redesign
LD University funded activity							0.050	0.050			0.000		Review output and negotiate reduction / cessation of this work. Initial reduction shown in line with 10% approach whilst longer term discussions take place.
VS/ER Phase 1	0.781	0.783			0.002						0.000		Final position 13.9 FTE / 15 posts (Adults £0.325m, LD & Recovery £0.111m, Childrens £0.075m, Finance & Resources £0.273m)
Localities posts & running costs (was SRR)	0.025	0.025			0.000						0.000		This is full year effect from 2023/24
Review of Connor Road (was SRR)	0.065	0.065			0.000						0.000		This is full year effect from 2023/24
Total Green Savings	1.612	1.542	0.066	0.000	(0.004)		0.624	0.656	0.000	0.000	0.032		

2024/25 Saving £m	ERC TARGET	Delivered	Detailed Plans on track	Further Expected	Possible Over / (Under) Recovery	R A G	NHS TARGET	Delivered	Detailed Plans on track	Further Expected	Possible Over / (Under) Recovery	R A G	Notes
Summer play schemes / activity	0.075	0.065		0.010	0.000								Proposed redesign and outsource activity ongoing. Part met on non-recurring basis.
Grant Funded (Was partly SRR)	0.530	0.264		0.266	0.000						0.000		£224k from 10% phase 1 and £40k from cessation of Indep Sector post. Work is ongoing to redesign and / or move to commissioned services for phase 2
VS/ER Work up Phase 2	0.300	0.195		0.105	0.000								Work ongoing to manage through turnover and known changes so that VR will be restricted to service specific redesign. A further £44k in 2025/26 from current changes and further service redesign work continues.
CaH external - price efficiency	0.300	0.071		0.070	(0.159)						0.000		Work is ongoing to move to local framework.
Care at Home Review Phase 2 (Was SRR)	0.150				(0.150)						0.000		Service redesign work ongoing. Service still seeing significant cost pressures.
CaH external - application of SPF	1.700	0.845		0.236	(0.619)						0.000		Progress shows c£1.2m savings potentially identified. Alternatives being sought.
Supporting People Framework	2.300	1.364		0.768	(0.168)								Delivered is FYE from 2023/24 (£293k) and part year so far 2024/25 (£548k). Further £160k in 2025/26.
Top slice supplies budgets 20%	0.480	0.168		0.050	(0.262)		0.440	0.392			(0.048)		20% reduction on supplies set as target. ERC shortfall being reviewed again. NHS shortfall £48k mostly offset by additional turnover above .
St Andrews House	0.020				(0.020)						0.000		Look at as part of accommodation strategy including recovery hub
Prescribing GGC wide programme					0.000		0.675	0.454		0.481	0.260		GGC wide programme of savings with stretch targets deemed achievable
Prescribing - local programme							0.150	0.020		0.060	(0.070)		Practice visits May to August 2024; detailed discussions on compliance, deprescribing, internal projects . July 2024 - 13/15 visits completed.
Shared Services	0.025			0.025	0.000						0.000		Need to explore with partners as well as other HSCPs.
Income / Charging for Services	0.200	0.058		0.050	(0.092)								IGSLWG report to August IJB to propose in-year changes to charging. Income so far from property (£17k) and inflation to existing (£41k).
Review Council Support Costs Charges	0.200			0.200	0.000								Need to undertake full review with ERC colleagues. 2023/24 was underspent and further savings in related services should mean this is achievable.
Remaining Gap to be identified							2.015				(2.015)		Work ongoing to identify options
Wider review of all accommodation					0.000						0.000		Project being set up to revisit current use and long term strategy of all properties
Transport Strategy					0.000						0.000		Project has been scoped and will tie in with partners. Work ongoing to identify any immediate gains.
Total Amber and Red Savings	6.280	3.031	0.000	1.779	(1.470)		3.280	0.866	0.000	0.541	(1.873)		
Total Green Savings (App 6a)	1.612	1.542	0.066	0.000	(0.004)		0.624	0.656	0.000	0.000	0.032		
Total All Savings (6a and 6b)	7.892	4.573	0.066	1.779	(1.474)		3.904	1.522	0.000	0.541	(1.841)		

Subjective Analysis	2024/25 Budget Virement					
	Opening Budget £'000	(1) £	(2) £	(3) £	2024/25 Budget £'000	Total Virement £'000
Employee Costs	28,487				28,487	-
Property Costs	1,003				1,003	-
Supplies & Services	2,292				2,292	-
Transport Costs	319				319	-
Third Party Payments	56,537				56,537	-
Support Services	2,616				2,616	-
Income	(18,461)				(18,461)	-
Net Expenditure	72,793	-	-	-	72,793	-

Objective Analysis	2024/25 Budget Virement					
	Opening Budget £'000	(1) £	(2) £	(3) £	2024/25 Budget £'000	Total Virement £'000
Public Protection - Children & Families	10,560				10,560	-
Public Protection - Criminal Justice	13				13	-
Adult Health - Localities Services						
Older People	17,244				17,244	-
Physical & Sensory Disability	5,547				5,547	-
Learning Disability	15,101				15,101	-
Adult Health - Intensive Services	15,639				15,639	-
Recovery Services - Mental Health	1,856				1,856	-
Recovery Services - Addictions	154				154	-
Finance & Resources	6,679				6,679	-
Net Expenditure	72,793	-	-	-	72,793	-

Note:

There are no virement requests as at 31 August 2024

East Renfrewshire HSCP - Revenue Budget Monitoring 2024/25
ERC Funded Covid Reserves Activity (c/f from 2023/24)

Appendix 8

Initiative	2024/25 Funding £'000	Comments
Development of Talking Points	27	Post recruited - £10k discretionary fund and 3 months Social Work Assistant post c/f
Carers Support	37	Post recruited and other supports in place - £13k respite and 3 months Social Worker post c/f
Housing Support for young people	16	4 months Support Worker post c/f
Mental Health Support for Children	20	6 months Play/Art Therapist c/f
Healthier Minds Hub - Children & Young People's Mental & Emotional Wellbeing	31	Support Worker and Psychology Assistant c/f
Extend wellbeing officer post to June 2024	15	Post extended to June 2024
Total	146	

BLANK PAGE