

AGENDA ITEM No. 11



Meeting of East Renfrewshire Health and Social Care Partnership	Integration Joint Board
Held on	13 August 2025
Agenda Item	11
Title	Revenue Budget Monitoring Report 2025/26; position as of 30 June 2025
Summary To provide the Integration Joint Board with financial monitoring information in relation to the revenue budget, as part of the agreed financial governance arrangements.	
Presented by	Lesley Bairden, Chief Financial Officer
Action Required The Integration Joint Board is asked to: <ul style="list-style-type: none"> a) note the projected outturn for the 2025/26 revenue budget, b) note that the Chief Officer and her management team continue to work on actions to deliver savings and mitigate cost pressures, c) approve the budget virement detailed at Appendix 7. 	
Directions <input type="checkbox"/> No Directions Required <input type="checkbox"/> Directions to East Renfrewshire Council (ERC) <input type="checkbox"/> Directions to NHS Greater Glasgow and Clyde (NHSGGC) <input checked="" type="checkbox"/> Directions to both ERC and NHSGGC	Implications <div> <input checked="" type="checkbox"/> Finance <input checked="" type="checkbox"/> Risk </div> <div> <input type="checkbox"/> Policy <input type="checkbox"/> Legal </div> <div> <input type="checkbox"/> Workforce <input type="checkbox"/> Infrastructure </div> <div> <input type="checkbox"/> Equalities <input type="checkbox"/> Fairer Scotland Duty </div>

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EAST RENFREWSHIRE INTEGRATION JOINT BOARD**13 August 2025****Report by Chief Financial Officer****REVENUE BUDGET MONITORING REPORT 2025/26****PURPOSE OF REPORT**

1. To advise the Integration Joint Board of the projected outturn position of the 2025/26 revenue budget. This projection is based on ledger information as of 30 June 2025 and whilst this is early in the financial year the projected outturn reflects the latest intelligence.

RECOMMENDATIONS

2. The Integration Joint Board is asked to:
 - a) note the projected outturn for the 2025/26 revenue budget,
 - b) note the Chief Officer and her management team continue to work on actions to deliver savings and mitigate cost pressures,
 - c) approve the budget virement detailed at Appendix 7.

BACKGROUND

3. This report is part of the regular reporting cycle for ensuring that the HSCP financial governance arrangements are maintained. This is the first report for the financial year 2025/26 and provides the projected outturn for the year based on our latest information. Whilst the IJB agreed a balanced budget for the year in March, we recognise the need to mitigate the estimated underlying pressures of approximately £2.4 million as we plan for 2026/27.
4. This underlying deficit also assumes that a solution to the £1.5 million target set in relation to non-residential charging will be achieved in 2026/27, with a further report due to be taken to the Council in October 2025. Work remains ongoing to assess and refine the expected level of income that could be realised. The recurring impact will be reflected in the IJB budget for 2026/27.
5. In addition to the agreed savings for 2025/26 the budget gap resulting from the deferral of this charge, was closed by the commitment from East Renfrewshire Council (ERC) to fund up to £1.5 million in 2025/26, should it be required. The current position assumes this funding may not be required, from the Council, in the current year as the IJB is able, at present, to meet this on a non-recurring basis, from its own general reserve. The commitment for this support from the Council remains in place, should this be required.
6. The projected outturn shows a potential underspend for the year of £0.212 million (m) as a combination of savings delivery and operational variances. This can be summarised:

Projected Outturn Summary 2025/26	Social Care	Health	Total
	£m	£m	£m
Savings (Shortfall) / Gain	0.000	(1.200)	(1.200)
Operational Gains / Pressures	0.532	0.880	1.412
Total Projected (Over)/Under spend	0.532	(0.320)	0.212
Remove:			
Remove Pension Gain	(2.067)		(2.067)
Non-Recurring Prescribing Support		(0.359)	(0.359)
Non-Recurring Turnover / Underspend		(0.324)	(0.324)
Underlying Pressure	(1.535)	(1.003)	(2.538)

7. The table above shows that whilst there is a potential underspend for the current year the underlying pressure is now just over £2.5m.
8. To help with the ongoing delivery of savings our council partner provided £0.7m investment for the future to support review capacity, additional Human Resources support, social work recruitment and a post to support implementation of non-residential charging. This funding is being used over a two-year period spanning financial years 2024/25 to 2026/27 and the current year estimated costs are included at Appendix 8.
9. The Chief Officer and her management team continue to work on actions to mitigate cost pressures in the current year and are working on options to close the underlying gap on a recurring basis. This includes ongoing work with health board colleagues on our prescribing pressures, both for this year and into 2026/27.
10. The Chief Officer will bring a One Year Delivery Plan and a Financial Recovery Plan to the September meeting of the IJB.

REPORT

11. The consolidated budget for 2025/26 and projected outturn position shows a possible underspend of £0.212m against a full year budget of £175.884m (0.12%). As detailed above this results from a savings shortfall against prescribing of £1.2m, offset by operational gains of £1.412m. The savings progress is summarised:

HSCP Savings 2025/26	Social Care		Health		Total	
Per Budget agreed March 2025	£m	%	£m	%	£m	%
Savings target agreed per IJB budget	1.645		2.715		4.360	
Progress against savings target						
Delivered	1.295	78.7%	0.400	14.7%	1.695	38.9%
Detailed plans on track	0.350	21.28%	1.115	41.1%	1.465	33.6%
Further savings expected by March 2026		0.0%		0.0%		0.0%
Total	1.645	100.0%	1.515	55.8%	3.160	72.5%
(Shortfall) Against Target **	0.000		(1.200)		(1.200)	
Savings Delivered to date as a % of target		78.7%		14.7%		38.9%
** This requires wider prescribing work plan at board wide and national level						

12. The commitment from ERC to fund up to £1.5m for the deferment of non-residential charging for 2025/26 remains in place, should this be required. Whilst this is not needed at present we will continue to assess this as we work through the current year.
13. The projected shortfall against planned savings of £1.2m relates to further work required to close prescribing pressures. We are seeing some price and volume gains based on early data, along with some non-recurring gains, however it is too early to establish if we can offset any of this saving on a recurring basis. The current projected prescribing pressure, net of this shortfall, is £0.532m.
14. All savings are continuously monitored, and the detail is included at Appendix 6. Work is ongoing, led by the Chief Officer to review our financial recovery planning, increase financial governance and ensure we have plans in place to deliver our services to budget in 2025/26. The longer-term planning will recognise the pressures set out in our Medium-Term Financial Plan.
15. The consolidated revenue budget and associated financial direction to our partners is detailed at Appendix 4. This is reported to each Integration Joint Board and reflects in-year revisions to our funding contributions and associated directions.
16. The reserves position is set out at Appendix 5 and shows the planned in-year use of reserves and the committed spend to take forward. Whilst we have added to our general reserve from our performance in 2024/25, we are still in breach of our policy. The projected operational underspend for the year has been added to the general reserve, with the balance reflecting the in-year use of this fund to support the budget shortfall from the deferral non-residential charging.
17. The main projected operational variances are set out below, based on known care commitments, vacant posts and other supporting information from our financial systems as of 30 June 2025 and allows for the latest intelligence.
18. **Children & Families and Public Protection £413k underspend;** this mainly reflects a £195k underspend across care costs including fostering, adoption, kinship and residential care and unaccompanied asylum seekers. In addition, there is turnover from vacancies and running cost underspends across the services totalling £218k.
19. **Older Peoples Services £263k underspend;** this results from community-based care based on our latest committed costs, with nursing and residential care slightly under budget.
20. **Physical & Sensory Disability £60k underspend;** this reflects our current cost of care commitments at £42k over budget, mitigated by staff turnover and equipment costs.
21. **Learning Disability Community Services £38k overspend;** this is due to current care commitment costs of £191k over budget, based on the current costs of care. This is offset in part by staffing turnover and running cost savings within community pathways, the autism service and community-based healthcare.
22. **Learning Disability Inpatients £23k overspend;** this continues to reflect the ongoing pressure from increased observation costs and maintaining staff ratios within the inpatient units, however, is a significantly improved position from last year. The service has remodelled the use of bank staff to mitigate costs and ensure continuity of support for patients. At this stage there are no significant financial impacts from the move from Blythswood House to Munro ward.

23. **Augmentative and Alternative Communication £16k overspend;** this is based on current equipment demands and the service will work to mitigate throughout the year.
24. **Intensive Services £488k overspend;** with £450k relating to Care at Home and Telecare, of which £335k is purchased care. The budget for the year includes £250k transferred from nursing and residential care as agreed in March. The budget set for the year also recognised there would likely be pressures in the service as it works towards completion of redesign and £391k was identified as non-recurring support if required. This is funded from the non-recurring pension gain held within Finance and Resources, where release of the funding is reflected.
25. **Recovery Services £5k underspend;** there is a pressure within Addictions of £51k from care costs and lack of staff turnover, however this is fully offset by the projected underspend of £56k in Mental Health mainly from turnover.
26. **Family Health Services £42k overspend;** this is the current expected share of costs for East Renfrewshire resulting from the projected overspend of c£0.6m for the General Medical Services (GMS) contract, with the pressure resulting from locum cover, staffing, premises and IT costs. This is a continued trend of costs pressures post pandemic.
27. **Prescribing £532k overspend;** this projection assumes the £1.2m savings target set for work required on a wider programme is still to be determined, however is offset in part from accrual gains, discounts and rebates and reductions in both costs and volumes. Given the time lag in data there is insufficient information at this stage to confirm whether the cost and volume gains will be recurring and therefore to what extent this will permanently mitigate some of this saving target.
28. Our Clinical Director continues to lead on the savings programmes as we work with colleagues from the health board to regularly look in depth at our position and how we compare to other HSCPs.
29. **Finance & Resources £610k underspend;** as referenced in paragraph 20 above, £391k of this underspend reflects the release of funding to partly offset the Intensive Services overspend to the level agreed as part of the 2025/26 budget. The remaining underspend results from turnover within business support along with some running cost underspends.
30. As with prior years this budget also meets several HSCP wide costs including historic pension charges, HR, communication and other staff costs and IT licences. This budget also includes the non-recurring pension gain balance for the current year, part of which is funding the Intensive Services offset and the balance is committed to ensure any savings shortfall, sustainability and pressures are managed in-year.
31. **Primary Care Improvement Plan (PCIP), Alcohol and Drugs (Local Improvement Fund) and Mental Health Action 15;** the supporting appendices reflect the confirmed funding allocations for 2025/26. We expect these costs to be part of the base budget in 2026/27.

Other

32. The budget virement requests are included at Appendix 7 within this report.

33. As with every year there are several variables such as pay award, inflation, demand, economic volatility and workforce capacity that will all impact on our cost projections and detailed monitoring will continue for the remainder of the year. This in turn will inform forward financial planning.
34. The report assumes full funding of pay award across both employing partners.
35. Proposals for any reserves use will be developed as an integral element of the one-year delivery plan led by the Chief Officer.
36. The Council commitment to support the impact of the decision to defer non-residential for 2025/26, should it be required, remains in place.

IMPLICATIONS OF THE PROPOSALS

Finance

37. The financial implications are detailed in the report and work remains ongoing to identify further cost reductions to mitigate the current underlying cost pressure to ensure long-term financial sustainability. A further report on non-residential charging will be taken to the Council in October.
38. As referenced earlier in this report the Chief Officer will bring a One Year Delivery Plan and a Financial Recovery Plan to the September meeting of the IJB.

Risk

39. Maintaining service delivery whilst managing continued significant savings challenges remains our most significant risk.
40. There are other risks which could impact on the current and future budget position; including:
 - Maintaining capacity to deliver our services
 - Achieving all existing savings on a recurring basis including charging for non-residential care
 - The ongoing impact of Covid-19 on our partner providers and the care service market
 - Prescribing costs and the ability to accurately model and project the position, particularly in the early part of the year
 - Observation and Out of Area costs
 - The impact of current year pressures on forward financial planning and how future savings challenges / funding gaps could be met
 - The impact of reduction in funding from Scottish Government for ring-fenced initiatives
 - Impacts from the budget settlement for 2026/27

DIRECTIONS

41. The running budget reconciliation which forms part of financial directions to our partners is included at Appendix 4.
42. The report reflects a projected underspend of £0.212m.

43. Regular financial discussions remain ongoing with both partners.

CONSULTATION AND PARTNERSHIP WORKING

44. The Chief Financial Officer is engaged in ongoing discussion with both our partners. The Chief Officer and Chief Financial Officer regularly engage in both partners financial planning processes.

CONCLUSIONS

45. The report reflects a projected underspend of £0.212m recognising we are at an early stage in the financial year.
46. Financial performance discussions are ongoing with both partners and the Chief Officer, and her management team continue to try and minimise the underlying budget pressures.

RECOMMENDATIONS

47. The Integration Joint Board is asked to:
- a) note the projected outturn for the 2025/26 revenue budget,
 - b) note the Chief Officer and her management team continue to work on actions to deliver savings and mitigate cost pressures,
 - c) approve the budget virement detailed at Appendix 7.

REPORT AUTHOR

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23 July 2025

Chief Officer, IJB: Alexis Chappell

BACKGROUND PAPERS

IJB paper 26.03.2025: [Revenue Budget 2025/26](#)

IJB paper 26.03.2025: [Revenue Budget Monitoring report](#)

East Renfrewshire HSCP - Revenue Budget Monitoring 2025/26

Appendix 1

Consolidated Monitoring Report

Projected Outturn Position as at 30th June 2025

Objective Analysis	Full Year			
	Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Public Protection - Children & Families	14,860	14,447	413	2.78%
Public Protection - Justice	-	-	-	0.00%
Adult Localities Services				
Older People	28,321	28,058	263	0.93%
Physical & Sensory Disability	6,480	6,420	60	0.93%
Learning Disability - Community	22,926	22,964	(38)	(0.17%)
Learning Disability - Inpatients	11,417	11,440	(23)	(0.20%)
Augmentative and Alternative Communication	291	307	(16)	(5.50%)
Intensive Services	19,856	20,344	(488)	(2.46%)
Recovery Services - Mental Health	5,896	5,840	56	0.95%
Recovery Services - Addictions	2,094	2,145	(51)	(2.44%)
Family Health Services	33,809	33,851	(42)	(0.12%)
Prescribing	19,295	19,827	(532)	(2.76%)
Finance & Resources	10,639	10,029	610	5.73%
Net Expenditure	175,884	175,672	212	0.12%
Contribution to / (from) Reserve	-	212	(212)	
Net Expenditure	175,884	175,884	0	0.00%

Projected under / (overspend) by Partner
Health
Social Care
Projected Underspend

£'000
(320)
532
212

East Renfrewshire HSCP - Revenue Budget Monitoring 2025/26

Appendix 2

Council Monitoring Report

Projected Outturn Position as at 30th June 2025

Subjective Analysis	Full Year			
	Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Employee Costs	29,172	29,588	(416)	(1.43%)
Property Costs	991	965	26	2.62%
Supplies & Services	2,470	2,876	(406)	(16.44%)
Transport Costs	264	249	15	5.68%
Third Party Payments	63,161	63,842	(681)	(1.08%)
Support Services	2,620	2,620	-	0.00%
Income	(20,266)	(22,260)	1,994	(9.84%)
Net Expenditure	78,412	77,880	532	0.68%

Contribution to / (from) Reserve	-	532	(532)	
Net Expenditure	78,412	78,412	-	0.00%

Objective Analysis	Full Year			
	Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Public Protection - Children & Families	11,890	11,520	370	3.11%
Public Protection - Justice	0	0	-	-
Adult Localities Services				
Older People	16,162	15,932	230	1.42%
Physical & Sensory Disability	5,754	5,694	60	1.04%
Learning Disability	16,271	16,355	(84)	(0.52%)
Intensive Services	18,676	19,164	(488)	(2.61%)
Recovery Services - Mental Health	1,492	1,534	(42)	(2.82%)
Recovery Services - Addictions	109	132	(23)	(21.10%)
Finance & Resources	8,058	7,549	509	6.32%
Net Expenditure	78,412	77,880	532	0.68%

Contribution to / (from) Reserve	-	532	(532)	
Net Expenditure	78,412	78,412	-	0.00%

Note: The operational underspend is after the application of £1.482m IJB general reserve to support the deferral of non-residential charging in 2025/26.

NHS Monitoring Report

Projected Outturn Position as at 30th June 2025

Subjective Analysis	Full Year			
	Full Year Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Employee Costs	30,353	29,693	660	2.17%
Non-pay Expenditure	57,904	58,035	(131)	(0.23%)
Resource Transfer/Social Care Fund	11,706	11,706	-	0.00%
Income	(2,491)	(1,642)	(849)	(34.08%)
Net Expenditure	97,472	97,792	(320)	(0.33%)

Contribution to / (from) Reserve	-	(320)	320	
Net Expenditure	97,472	97,472	-	0.00%

Objective Analysis	Full Year			
	Full Year Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Childrens Services	2,867	2,824	43	1.50%
Adult Community Services	8,889	8,856	33	0.37%
Learning Disability - Community	1,754	1,708	46	2.62%
Learning Disability - Inpatients	11,417	11,440	(23)	(0.20%)
Augmentative and Alternative Communication	291	307	(16)	(5.50%)
Family Health Services	33,809	33,851	(42)	(0.12%)
Prescribing	19,295	19,827	(532)	(2.76%)
Recovery Services - Mental Health	3,629	3,531	98	2.70%
Recovery Services - Addictions	1,438	1,466	(28)	(1.95%)
Finance & Resources	2,377	2,276	101	4.25%
Resource Transfer	11,706	11,706	-	0.00%
Net Expenditure	97,472	97,792	(320)	(0.33%)

Contribution to / (from) Reserve	-	(320)	320	
Net Expenditure	97,472	97,472	-	0.00%

Resource Transfer and the Social Care Fund is re allocated across client groups at the consolidated level as detailed below:

	£'000
Public Protection - Children & Families	103
Adult Localities Services	
Older People	3,270
Physical & Sensory Disability	726
Learning Disability	4,901
Intensive Services	1,180
Recovery Services - Mental Health	775
Recovery Services - Addictions	547
Finance & Resources	204
	<u>11,706</u>

East Renfrewshire HSCP - Revenue Budget Monitoring 2025/26
Budget Reconciliation & Directions

Appendix 4

	NHS £000	ERC £000	Total £000
Funding Sources to the IJB			
1 Expected Revenue Budget Contributions per March 2025 Budget	90,322	78,412	168,734
Justice Grant Funded Expenditure		1,040	1,040
Justice Grant		(1,040)	(1,040)
Pay Award Funding	1,754		1,754
NI Funding	467		467
Multi-disciplinary Teams	721		721
Enhanced MH Outcomes Framework	1,141		1,141
PCIP Allocation	2,873		2,873
Prescribing	188		188
Other minor adjustments	6		6
	97,472	78,412	175,884
Funding Outwith Revenue Contribution			
* Housing Aids & Adaptations		610	610
Set Aside Hospital Services Opening Budget	31,868		31,868
Total IJB Resources	129,340	79,022	208,362
Directions to Partners			
Revenue Budget	97,472	78,412	175,884
Justice Grant Funded Expenditure		1,040	1,040
Justice Grant		(1,040)	(1,040)
1 Resource Transfer & Recharges	(13,496)	13,496	0
Carers Information	58	(58)	0
	84,034	91,850	175,884
Housing Aids & Adaptations		610	610
Set Aside Hospital Services Budget	31,868		31,868
	115,902	92,460	208,362

1. Includes Social Care Fund and Cross Charges as well as historic resource transfer etc.

East Renfrewshire HSCP - Revenue Budget Monitoring 2025/26
Projected Reserves as at 30th June 2025

Appendix 5

Earmarked Reserves	Reserve Brought Fwd from 2024/25 £'000	2025/26 Projected spend £'000	Projected balance 31/03/26 £'000	comment
Scottish Government Funding				
Alcohol & Drugs Partnership	489	489	0	Committed for recovery hub and timing tbc.
Prescribing	359	359	0	Agreed as part of budget to support savings initiatives
National IT Projects	12	12	0	Contribution to delayed national IT projects.
Scottish Government Funding	860	860	0	
Children & Families				
Trauma Informed Practice	50	50	0	Balance of funding committed for post, slippage against original start date.
Whole Family Wellbeing	228	143	85	Projected slippage from current year included in carry forward as funding ring fenced.
Children & Families	278	193	85	
Adult Services				
Learning Disability Health Checks	135	0	135	Spend to be confirmed based on recruitment.
System Implementation	250	250	0	Expect to be spent in full
Cancer Screening Inequalities	40	40	0	Expect to be spent in full
Fostering & Adoption Campaign	100	0	100	Spend to be confirmed based on campaign outcome.
Total Adult Services	525	290	235	
Repairs & Renewals				
Repairs, Furniture and Specialist Equipment	50	15	35	Held to supplement essential works.
Repairs & Renewals	50	15	35	
Total All Earmarked Reserves	1,713	1,358	355	
Total General Reserves	1,482	1,270	212	£1.482m will support deferral of non-residential charging on a non-recurring basis. £0.532m operational underspend from social care less £0.320 operational pressure from health added. The annual delivery programme being developed will identify proposals for any use of this reserve balance to support sustainable financial recovery.
Grand Total All Reserves	3,195	2,628	567	

Note: the opening reserves balance is subject to the audit of the 2024/25 accounts.

East Renfrewshire HSCP - Revenue Budget Monitoring 2025/26
Savings Progress as at 30th June 2025

Appendix 6

2025/26 Saving £m	Savings Target	Delivered	Detailed Plans on track	Further Expected	Possible Over / (Under) Recovery	R A G	Notes
Social Care Related Savings							
Full Year Effect 2024/25	0.088	0.088					Full year effect of 2024/25
SPF non Care at Home	1.000	1.000			0.000		Full year effect of 2024/25
Other Charging	0.207	0.207			0.000		Inflation & other changes to existing charges
Systems Efficiencies	0.100		0.100		0.000		Dependent on system implementation
Grant Funded	0.250		0.250		0.000		Ongoing work to reduce costs
	1.645	1.295	0.350	0.000	0.000		
Health Related Savings							
Full Year Effect 2024/25	(0.059)		(0.059)				Full year effect of 2024/25 (awaiting redeployment)
LD University Funding	0.200	0.100	0.100		0.000		Planned activity in place, expect to be fully delivered
Interim Care Funding	0.200	0.200			0.000		Changes to bed model in place
Equipu contract use	0.200		0.200		0.000		Expect to achieve in year
LD Bed Model	0.050		0.050		0.000		Need to review based on ward location change
Community Nursing	0.100	0.100			0.000		Expect to achieve in year
Non-recurring Additional Turnover	0.324		0.324		0.000		Expect to achieve in year
Prescribing New Savings Programme 2025/26	0.500		0.500		0.000		No data yet to monitor detail
Prescribing New Savings Programme 2025/26 - Board Wide	1.200				(1.200)		Dependent on wider system work, potentially mitigated in part by cost and volume reductions
	2.715	0.400	1.115	0.000	(1.200)		
Total Savings	4.360	1.695	1.465	0.000	(1.200)		

East Renfrewshire HSCP - Revenue Budget Monitoring 2025/26
Budget Virement - ERC Contribution Only

Appendix 7

Subjective Analysis	2025/26 Budget Virement							Total Virement £'000
	Opening Budget £'000	(1) £	(2) £	(3) £	(4) £	(5) £	2025/26 Budget £'000	
Employee Costs	30,438		113	(1,378)			29,173	(1,265)
Property Costs	991						991	-
Supplies & Services	2,293			80		97	2,470	177
Transport Costs	264						264	-
Third Party Payments	61,872		(113)	1,298		103	63,160	1,288
Support Services	2,820					(200)	2,620	(200)
Income	(20,266)						(20,266)	-
Net Expenditure	78,412	-	-	-	-	-	78,412	-

Objective Analysis	2025/26 Budget Virement							Total Virement £'000
	Opening Budget £'000	(1) £	(2) £	(3) £	(4) £	(5) £	2025/26 Budget £'000	
Public Protection - Children & Families	11,743		71		76		11,890	147
Public Protection - Justice	76				(76)		-	(76)
Adult Health - Localities Services							-	-
Older People	17,171	(265)	(745)				16,161	(1,010)
Physical & Sensory Disability	5,832		(127)	49			5,754	(78)
Learning Disability	15,607		664				16,271	664
Adult Health - Intensive Services	18,627	265	(2)	(214)			18,676	49
Recovery Services - Mental Health	1,586		(94)				1,492	(94)
Recovery Services - Addictions	109						109	-
Finance & Resources	7,661		233	165			8,059	398
Net Expenditure	78,412	-	-	-	-	-	78,412	-

Note:

1. Nursing / residential & localities transfer to care at home
2. Supporting People Framework & 2024/25 savings full year effect reallocations
3. Care at Home redesign, posts transferred to Commissioning
4. Violence Against Women transfer between services
5. Support cost and direct recharges reallocations

East Renfrewshire HSCP - Revenue Budget Monitoring 2025/26
ERC Funded Investment for the Future

Appendix 8

Initiative	2024/25 Actual £'000	2025/26 Projected £'000	2026/27 Projected £'000	Total Projected £'000	Comments
HR Assistant	26	10	-	36	To support recruitment and absence management for continued positive performance in relation to frontline absence and reduce the need for overtime/agency backfill costs.
Care at Home Frontline Recruitment Campaign	10	20	-	30	To support development and implementation of campaign and advertising assets across multi channels to ensure required staffing levels can be maintained.
Transitions Planning	53	107	56	216	2 x social worker posts within Adults & Children's Services to support planning for transitions.
Review Team Capacity	106	176	59	341	2 x social worker and 2 x social work assistant posts to ensure completion of reviews of all existing externally commissioned care and support.
Charging Implementation Post	17	26	-	43	Systems post to support non-residential charging implementation and associated system changes.
Total	212	339	115	666	

East Renfrewshire HSCP - Revenue Budget Monitoring 2025/26
Primary Care Improvement Plan

Appendix 9

Service	Budgeted Programme Costs	Projected Programme Costs	Projected Variance
	£'000	£'000	£'000
Pharmacy Support	1,095	1,057	38
Advanced Nurse Practitioners - Urgent Care	188	144	44
Advanced Practice Physiotherapists	210	237	(27)
Community Mental Health Link Workers	88	90	(2)
Community Healthcare Assistants / Treatment Room	607	638	(31)
Vaccine Transformation Programme	647	660	(13)
Programme Support / CQL / Pharmacy First	276	285	(9)
Total Cost	3,111	3,111	(0)
Funded by:			
In Year Funding		3,111	
Reserve - Opening Balance		0	
Total Funding		3,111	
Surplus/Deficit		-	

East Renfrewshire HSCP - Revenue Budget Monitoring 2025/26
Mental Health Action 15

Appendix 10

Service	Budgeted Programme Costs	Projected Programme Costs	Projected Variance
	£'000	£'000	£'000
Staff costs - Board wide including Nursing, Psychology and Occupational Therapy	240	270	(30)
Programme Support	33	33	0
Staff Costs East Ren HSCP including Psychology, CAMHS and Occupational Therapy	263	233	30
Other - Peer Support Delivery Service	25	25	0
Total Cost	561	561	(0)
Funded by:			
In Year Funding		561	
Reserve - Opening Balance		0	
Total Funding		561	
Potential reserve balance at year end based on current projection		(0)	

East Renfrewshire HSCP - Revenue Budget Monitoring 2025/26
Alcohol & Drugs Partnership Funding only

Appendix 11

Service	Budgeted Programme Costs £'000	Projected Programme Costs £'000	Projected Variance £'000
Programme for Government	283	287	(4)
National Mission	198	198	-
Residential Rehabilitation	79	79	-
MAT Standards	203	200	3
Whole Family Approach	55	50	5
Lived Experience	8	12	(4)
Recovery Hub Development	489	489	-
Total Cost	1,315	1,315	0
Funded by:			
In Year Maximum Funding		826	
Reserve - Opening Balance		489	
Total Funding		1,315	
Potential reserve at year end based on current projection		0	

NB Plans to utilise existing reserve are in place and include committed spend for future years - also includes Programme for Government spend which has now been baselined

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