

AGENDA ITEM No. 12



Meeting of East Renfrewshire Health and Social Care Partnership Held on	Integration Joint Board 13 August 2025
Agenda Item	12
Title	Discharge without Delay
Summary East Renfrewshire HSCP are committed to supporting our residents to avoid unnecessary hospital admissions and to be discharged home from hospital (or to a homely setting) as soon as they are medically well. East Renfrewshire HSCP has a proven track record in discharge without delay and is often within the top 6 best performing HSCP's across Scotland.	
Presented by	Lee McLaughlin, Head of Adult Services Communities & Wellbeing
Action Required The Integration Joint Board is asked to: <ul style="list-style-type: none"> a) Note the presentation and the HSCP performance with respect to discharge without delay. b) Note that a report on our discharge ambitions, governance, financial position and plan will be provided to the Integrated Joint Board in September 2025. 	
Directions <input checked="" type="checkbox"/> No Directions Required <input type="checkbox"/> Directions to East Renfrewshire Council (ERC) <input type="checkbox"/> Directions to NHS Greater Glasgow and Clyde (NHSGGC) <input type="checkbox"/> Directions to both ERC and NHSGGC	Implications <div> <input type="checkbox"/> Finance <input type="checkbox"/> Risk </div> <div> <input type="checkbox"/> Policy <input type="checkbox"/> Legal </div> <div> <input type="checkbox"/> Workforce <input type="checkbox"/> Infrastructure </div> <div> <input type="checkbox"/> Equalities <input type="checkbox"/> Fairer Scotland Duty </div>

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EAST RENFREWSHIRE INTEGRATION JOINT BOARD**13 August 2025****Report by Chief Officer****Discharge without Delay****PURPOSE OF REPORT**

1. This report has been prepared to prepare an update on discharge without delay.

RECOMMENDATIONS

2. The Integration Joint Board is asked to:
 - a) Note the presentation and the HSCP performance with respect to discharge without delay.
 - b) Note that a report on implementation of our discharge ambitions, performance, governance and funding arrangements, will be provided to the Integrated Joint Board in September 2025. This report will also set out preparations for winter, an update in relation to NHS GGC transformation programme and support to unpaid carers.

BACKGROUND

3. Our ambition is to prevent admission and readmission to hospital where possible so that individuals can live independently and well at home. Prevention is our preferred and local approach.
4. Where individuals do require a period in hospital our ambition is that we make discharge personal where individuals and their families experience a positive, safe, and timely discharge and feel involved in planning for discharge. Our approach is to the principle of 'home first', to a person's own home or homely setting, and optimising on-going care and support through timely out of hospital assessment.
5. East Renfrewshire HSCP has a proven track record in discharge without delay and is often within the top 6 best performing HSCP's across Scotland.

REPORT

6. The First Minister has advised that reducing delayed discharges across Scotland is one of his key priorities. As such, a weekly meeting has been established called CRAG (Collaborative Response and Assurance Group), chaired by the Cabinet Secretary.
7. All Chief Officers across Scotland are expected to attend, alongside Scottish Government colleagues, the Care Inspectorate and COSLA. A new target of a maximum 34.6 delayed patients per 100k adult population has been set.

8. All HSCPs have been put into 3 categories - Low, Moderate and Major - based on the level of performance improvement required. East Renfrewshire continues to perform extremely well in relation to standard delays but requires further support in relation to AWI delays to become in line with national averages. In July 2025, East Renfrewshire had 7 standard delayed patients per 100,000 population, significantly below the target set and 12 AWI delayed patients per 100,000 population.
9. There are Glasgow and Clyde wide partnership and governance arrangements which support a coordinate approach to unscheduled care. East Renfrewshire actively contributes to the board.
10. NHS GGC is working in partnership with the 6 HSCP's to develop a whole system transformation programme to improve patient experience and to ensure that they receive the right care in the right place at the right time. This is in support of the Health and Care Renewal Framework and NHS Operational Plan.
11. The focus is on increasing opportunities for planned care closer to/or at home to minimise the need for unscheduled care where possible through implementation of a virtual hospital and interface services. East Renfrewshire are actively working with NHS Glasgow and Clyde to support implementation, and a further update will be provided at the September IJB.
12. A presentation is provided to the Board today to:
 - Provide an update with respect to East Renfrewshire residents currently delayed in hospital.
 - Provide some analysis as to the reasons for delays and the actions being taken to address them.
 - Share key data with respect to referral numbers from acute and analysis with respect to complexity of needs.
 - Show comparison data with respect to referral numbers and complexity of care needs for social care from community perspective.
13. A more detailed paper will be presented to the IJB on 24 September 2025 to provide further details on the NHS GGC Transformation Programme, East Renfrewshire discharge improvement plan, performance, governance and funding arrangements as well as our preparations for winter and how we support unpaid carers, supporting people through hospital admission.

IMPLICATIONS OF THE REPORT

Finance

14. There are no financial implications of this report. The purpose of this report is to provide an update for the IJB on performance. The report to September IJB will set out financial implications and governance arrangements.

Equalities

15. By focusing on prevention of admission and timely discharge, its aimed to ensure equity of provision so that people and

16. An Equality Fairness and Rights Assessment will be undertaken to inform the discharge improvement plan. Core to our work is a focus on equity, inclusion and tackling inequalities and the EFRIA will ensure that this informs our activities.

DIRECTIONS

17. There are no directions arising as a result of this report.

RECOMMENDATIONS

18. The Integration Joint Board is asked to:
- a) Note the presentation and the HSCP performance with respect to discharge without delay.
 - b) Note that a report on implementation of our discharge ambitions, performance, governance and funding arrangements, will be provided to the Integrated Joint Board in September 2025. This report will also set out preparations for winter, an update in relation to NHS GGC transformation programme and support to unpaid carers.

REPORT AUTHOR AND PERSON TO CONTACT

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30 July 2025

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