



Meeting of East Renfrewshire Health and Social Care Partnership	Integration Joint Board
Held on	3 February 2021
Agenda Item	8
Title	Revenue Budget Monitoring Report 2020/21; position as at 30 November 2020
Summary	
To provide the Integration Joint Board with financial monitoring information in relation to the revenue budget, as part of the agreed financial governance arrangements.	
Presented by	Lesley Bairden, Head of Finance and Resources (Chief Financial Officer)
Action Required	
The Integration Joint Board is asked to note the projected outturn for the 2020/21 revenue budget.	
Directions	Implications
<input type="checkbox"/> No Directions Required	<input checked="" type="checkbox"/> Finance
<input type="checkbox"/> Directions to East Renfrewshire Council (ERC)	<input type="checkbox"/> Policy
<input type="checkbox"/> Directions to NHS Greater Glasgow and Clyde (NHSGGC)	<input type="checkbox"/> Workforce
<input checked="" type="checkbox"/> Directions to both ERC and NHSGGC	<input type="checkbox"/> Equalities
	<input checked="" type="checkbox"/> Risk
	<input type="checkbox"/> Legal
	<input type="checkbox"/> Infrastructure
	<input type="checkbox"/> Fairer Scotland Duty

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EAST RENFREWSHIRE INTEGRATION JOINT BOARD**3 February 2021****Report by Chief Financial Officer****REVENUE BUDGET MONITORING REPORT****PURPOSE OF REPORT**

1. To advise the Integration Joint Board of the projected outturn position of the 2020/21 revenue budget. This projection is based on ledger information as at 30 November 2020 however allows for latest intelligence.

RECOMMENDATIONS

2. The Integration Joint Board is asked to note the projected outturn for the 2020/21 revenue budget.

BACKGROUND

3. This report is part of the regular reporting cycle for ensuring that the HSCP financial governance arrangements are maintained. This is the fifth report for the financial year 2020/21 and provides the projected outturn for the year based on our latest information recognising we are in a particularly difficult time. The projected costs against budget will continue to be reviewed and refined as the year progresses and our Covid-19 cost implications are revised and refined.
4. The HSCP costs related to Covid-19 activity are reported to the Scottish Government via NHS Greater Glasgow and Clyde as the health boards are the leads on this reporting. The HSCP provides detailed estimated and actual costs across a number of categories and our current assumptions totalling £9.7 million are reviewed on a monthly basis and our projections are continually revised as we respond to the pandemic.
5. In line with previous reports the estimated costs are included in our overall financial position and the bottom line is a nil impact as the current planning assumption remains that all costs will be fully funded. The sustainability costs supporting the social care market are supported nationally by an agreed set of principles and since we last reported to the IJB this support is now extended to March 2021.
6. To date the HSCP projected cost and confirmed funding relating to the remobilisation activity is summarised:

	£ million
Projected Costs:	
Additional services and staffing including Mental Health Assessment, Community Treatment, Flu, GP, staffing across all response activity	3.221
Infrastructure, equipment, PPE	0.430
Sustainability	3.620
Unachieved savings	2.394
Current Projected Costs	9.665

Funding Received:	
Tranche 1; share of first £50m	0.886
Tranche 2; share of the second (up to) £50m - £25m distributed	0.443
Tranche 3; share of the second (up to) £50m - £8m distributed	0.200
Tranche 4; share of £47m including winter planning	2.565
Total Mobilisation Funding confirmed and received to date	4.094
Current Funding Gap	5.571

7. The table above shows a potential maximum risk exposure of c£5.6 million however we do expect further funding and the Scottish Government continues to assess costs nationally based on HSCP submissions through the mobilisation process. Clearly there is a risk to the IJB if these costs are not funded in full.
8. In addition to the confirmed funding shown above, East Renfrewshire's share of the funding announced to support Mental Health and Emotional Wellbeing for Children, Young People and Their Families Impacted by the Covid-19 Pandemic is £0.261 million and we are working closely with colleagues in Education to fully utilise these funds. The distribution will be through redetermination funding to our partner East Renfrewshire Council.
9. We also anticipate £0.037 million as the allocation to each HSCP to support the work of Chief Social Work Officers during the pandemic along with £0.020 million for work to support care homes.
10. The HSCP Finance Team will continue to work through all funding receipts and allocations to ensure the transparency and integrity of budget monitoring is maintained in an ever changing environment.

REPORT

11. The consolidated budget for 2020/21 and projected outturn position (with Covid costs at nil impact) is reported in detail at Appendix 1. This shows a potential projected operational underspend of £0.344 million against a full year budget of £131.7 million (0.26%).
12. This is a reduction in projected costs of £0.603 million since we last reported as a result of staff turnover from vacancies, primarily in health and the current projected costs of care packages. For both of these costs we had been fairly prudent in our initial projections.
13. Our move from emerging recovery and firmly back to response means there is no doubt we will need to take unachieved savings forward. The full impact of this will be considered as part of our 2021/22 budget.
14. The consolidated budget and associated financial direction to our partners is detailed at Appendix 4. This is reported to each Integration Joint Board and reflects in year revisions to our funding contributions and associated directions.
15. The main projected operational variances are set out below. The projected costs are based on known care commitments, vacant posts and other supporting information from our financial systems as at 30 November 2020 and do allow for the latest known information.

16. **Children & Families Public Protection £685k underspend;** the projected underspend remains, due mainly to the current level of staff turnover and the current costs of care packages; a reduction in projected costs of £289k since last reported mainly due to the latest analysis of care packages.
17. **Older Peoples Services £336k underspend;** the projected underspend remains a result of current care commitments and staff turnover within teams. There is a significant underspend of £1 million within Nursing and Residential care and this is offsetting additional costs of care within localities purchased care and also the increased activity in Care at Home within Intensive Services, including the additionality from payment on planned activity. This is a minor cost increase of £14k since we last reported. The cost projections continue to make allowance for winter activity.
18. **Physical & Sensory Disability £88k underspend;** is mainly due to turnover and the reduced activity around stair lifts and other aids and adaptations as a result of Covid-19, this is partially offset by a higher level of current care package commitments. We still may see increased demand as part of recovery for adaptations and will continue to monitor this. This is a further underspend of £41k.
19. **Learning Disability Community Services £106k underspend;** remains due to committed care package costs of £429k above budget offset by turnover and some savings from day centre underspends across property, transport and supplies. This is a reduction in projected costs of £6k.
20. When we look at the collective position across the three adult care groups above (in paragraphs 17 to 19) this give a total underspend across Barrhead and Eastwood localities of £530k and this locality split is shown as an extract in Appendices 1 to 3 as an alternative presentation of these budgets.
21. **Learning Disability Inpatients £nil variance;** it should be noted that whilst the projected costs are to budget this is a result of using £350k from the transitional funding reserves set up to support the long stay beds redesign. This cost pressure is a result of staff costs required to support increased observation and ensure the staffing ratios required to support complex needs is maintained.
22. **Intensive Services £1,097k overspend;** the main cost pressure remains within Care at Home (both purchased and the in-house service) of £1,366k which is offset in part by staff turnover within day services (£173k). This is a reduction in costs of £125k since last reported mainly a reduction in additional hours and agency in the in-house service. The costs of this service are offset in part by reduced costs within Nursing and Residential care.
23. **Recovery Services Mental Health & Addictions £61k underspend;** this reflects the current expected cost of care packages and staff turnover and is a reduction in costs of £72k.
24. **Prescribing Nil Variance;** whilst our year to date position now reflects an underspend as a result of tariff swap gains and reduced volumes it is still too early to assume this will be maintained through the remainder of the year. Given that prescribing volatility is always a challenge and this is exacerbated by Covid-19 and Brexit a position to budget is prudent at this point in time.
25. **Planning & Health Improvement £55k underspend;** is primarily from turnover. The remaining element of this budget needs to be reallocated to the relevant operational budget areas and this will be addressed prior to 2021/22 reporting.

26. **Finance & Resources £53k underspend;** this budget meets the cost of a number of HSCP wide costs, including recharges for prior year pension costs for which a prudent projection is included. This is a reduction in projected costs £41k since last reported mainly from turnover based on revised recruitment dates.
27. **Primary Care Improvement Plan, Alcohol and Drugs and Mental Health Action 15;** we have submitted the first funding return to the Scottish Government reflecting our current year costs to date and projected costs for the year. The detailed work has restarted and the table below summarises the current projections against each funding source. As in the previous year, the Scottish Government allocation of funds takes cognisance of the ring fenced reserves we hold locally. We are working to ensure we can minimise project slippage in the current year whilst recognising the current challenges.

	Projected Cost	Funding Allocation	Potential Under / (Over)
	£'000	£'000	£'000
Primary Care Improvement Fund **	1,279	1,720	441
Mental Health Action 15	403	375	(28)
Alcohol & Drugs Partnership	264	266	2

** NB work ongoing to identify and allocate further costs

28. The current projected revenue budget underspend of £0.344 million will be added to our budget savings reserve, subject to final outturn.
29. The reserves position is reported at Appendix 5. The spending plans against reserves will continue to be refined as we move through the year and will fluctuate to reflect the overall revenue position. There will be some slippage in projects as a result of capacity during the Covid-19 response.

IMPLICATIONS OF THE PROPOSALS

Finance

30. The savings agreed by the IJB as part of the budget set in March 2020 are set out at Appendix 6. Our capacity to deliver these savings in year is significantly impacted as we work through Covid-19. The impact on savings delivery along with any implications from our recovery programme will continue to be reported to the IJB during the year and will also be addressed as part of our 2021/22 budget.
31. Once the implications from Covid-19 are clearer and the implications for our 2021/22 budget are known our Medium-Term Financial plan will be reviewed.
32. The Covid-19 funding confirmed to date is £4.094 million with a further £37k expected to support the Chief Social Work Officers within each HSCP and 261k is confirmed to support Children and Young Peoples services with Covid-19 recovery.
33. We continue to make sustainability payments to our partner providers, in line with nationally agreed principles and we continue to review requests for additional costs incurred. The sustainability timescales for provider support have recently been extended and we continue to work with our partner providers in line with the agreed principles.

Risk

34. The significant risk to the IJB is that all Covid-19 related costs are not funded in full. Our current cost estimate through to March 2021 is £9.7 million. The confirmed funding to date is just under £4.1 million.
35. There are several further risks which could impact on the current and future budget position; including:
 - Maintaining capacity to deliver our services and this is a real challenge
 - Achieving all existing savings on a recurring basis
 - The impact of Covid-19 on our partner providers and the care service market
 - Prescribing costs exceeding budget and reserve
 - Observation and Out of Area costs within Specialist Learning Disability Services
 - Brexit implications continue to be monitored and the working groups of both partner organisations remain active.

DIRECTIONS

36. The running budget reconciliation which forms part of financial directions to our partners is included at Appendix 4.
37. The report reflects a projected breakeven position after the potential contribution of £0.344 million to reserves for the year to 31 March 2021.

CONSULTATION AND PARTNERSHIP WORKING

38. The Chief Financial Officer has consulted with our partners.
39. This revenue budget reflects the consolidation of funding from both East Renfrewshire Council and NHS Greater Glasgow and Clyde. The HSCP operates under the Financial Regulations as approved by the Performance and Audit Committee on 18 December 2015 and reviewed March 2020.

CONCLUSIONS

40. Appendix 1 reports a potential projected underspend of £0.344 million for the year to 31 March 2021. This is subject to all Covid-19 costs being fully funded. There is some variation nationally regarding the presentation of Covid-19 costs versus income expected; in agreement with the Chair and Vice Chair of the IJB our presentation is unchanged and we assume full funding in our cost projections.

RECOMMENDATIONS

41. The Integration Joint Board is asked to note the projected outturn for the 2020/21 revenue budget

REPORT AUTHOR

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22 January 2021

Chief Officer, IJB: Julie Murray

BACKGROUND PAPERS

IJB 25.11.2020 – Revenue Budget Monitoring Report

https://www.eastrenfrewshire.gov.uk/media/4342/Integration-Joint-Board-item-13-25-November-2020/pdf/Integration_Joint_Board_Item_13_-_25_November_2020.pdf?m=637413167020300000

IJB 23.09.2020 – Revenue Budget Monitoring Report

https://www.eastrenfrewshire.gov.uk/media/3203/Integration-Joint-Board-Item-12-23-September-2020/pdf/Integration_Joint_Board_Item_12_-_23_September_2020.pdf?m=637354314872300000

IJB 12.08.2020 – Revenue Budget Monitoring Report

https://www.eastrenfrewshire.gov.uk/media/1761/Integration-Joint-Board-Item-10-12-August-2020/pdf/Integration_Joint_Board_Item_10_-_12_August_2020.pdf?m=637321474691400000

IJB 24.06.2020 – Revenue Budget Monitoring Report

https://www.eastrenfrewshire.gov.uk/media/1403/Integration-Joint-Board-Item-09-24-June-2020/pdf/Integration_Joint_Board_Item_09_-_24_June_2020.pdf?m=637284227752900000

IJB 18.03.2020 – Revenue Budget Monitoring Report

https://www.eastrenfrewshire.gov.uk/media/1415/Integration-Joint-Board-Item-07-18-March-2020/pdf/Integration_Joint_Board_Item_07_-_18_March_2020.pdf?m=637284278222670000

IJB 29.01.2020 – Revenue Budget Monitoring Report

https://www.eastrenfrewshire.gov.uk/media/1437/Integration-Joint-Board-Item-15-29-January-2020/pdf/Integration_Joint_Board_Item_15_-_29_January_2020.pdf?m=637284294613870000

Consolidated Monitoring Report

Projected Outturn Position to 31st March 2021

Objective Analysis	Full Year			
	Budget £	Projected Outturn £	Variance (Over) / Under £	Variance (Over) / Under %
Public Protection - Children & Families	12,527,100	11,842,100	685,000	5.47%
Public Protection - Criminal Justice	9,000	9,000	-	0.00%
Adult Localities Services				
Older People	19,272,800	18,936,800	336,000	1.74%
Physical & Sensory Disability	5,320,000	5,232,000	88,000	1.65%
Learning Disability - Community	14,058,600	13,952,600	106,000	0.75%
Learning Disability - Inpatients	8,496,100	8,496,100	0	0.00%
Augmentative and Alternative Communication	230,800	230,800	0	0.00%
Intensive Services	10,728,000	11,825,000	(1,097,000)	(10.23%)
Recovery Services - Mental Health	5,022,800	4,949,800	73,000	1.45%
Recovery Services - Addictions	1,648,500	1,603,500	45,000	2.73%
Family Health Services	25,814,000	25,814,000	0	0.00%
Prescribing	15,858,100	15,858,100	0	0.00%
Planning & Health Improvement	173,800	118,800	55,000	31.65%
Finance & Resources	12,500,500	12,447,500	53,000	0.42%
Net Expenditure	131,660,100	131,316,100	344,000	0.26%
Contribution to / (from) Reserve	-	344,000	(344,000)	-
Net Expenditure	131,660,100	131,660,100	-	-

Figures quoted as at 30 November 2020

	£
Net Contribution To / (From) Reserves	344,000
Analysed by Partner contribution;	
Health	650,000
Social Care	(306,000)
Net Contribution To / (From) Reserves	344,000

Additional information - Adult Localities

Objective Analysis	Full Year			
	Budget £	Projected Outturn £	Variance (Over) / Under £	Variance (Over) / Under %
Localities Services - Barrhead	18,871,700	17,979,700	892,000	4.73%
Localities Services - Eastwood	19,778,700	20,140,700	(362,000)	(1.83%)
Net Expenditure	38,650,400	38,120,400	530,000	1.37%

Council Monitoring Report

Projected Outturn Position to 31st March 2021

Subjective Analysis	Full Year			
	Budget £	Projected Outturn £	Variance (Over) / Under £	Variance (Over) / Under %
Employee Costs	23,215,000	23,698,000	(483,000)	(2.08%)
Property Costs	944,000	1,015,000	(71,000)	(7.52%)
Supplies & Services	1,888,000	2,639,000	(751,000)	(39.78%)
Transport Costs	240,000	198,000	42,000	17.50%
Third Party Payments	38,725,000	44,422,000	(5,697,000)	(14.71%)
Support Services	2,354,000	2,354,000	-	0.00%
Income	(16,053,000)	(22,707,000)	6,654,000	(41.45%)
Net Expenditure	51,313,000	51,619,000	(306,000)	(0.60%)

Contribution to / (from) Reserve	-	(306,000)	306,000	-
Net Expenditure	51,313,000	51,313,000	-	-

Objective Analysis	Full Year			
	Budget £	Projected Outturn £	Variance (Over) / Under £	Variance (Over) / Under %
Public Protection - Children & Families	9,593,000	8,888,000	705,000	7.35%
Public Protection - Criminal Justice	9,000	9,000	-	0.00%
Adult Localities Services			-	
Older People	11,640,000	11,384,000	256,000	2.20%
Physical & Sensory Disability	4,708,000	4,620,000	88,000	1.87%
Learning Disability	8,145,000	8,274,000	(129,000)	(1.58%)
Intensive Services	9,716,000	10,813,000	(1,097,000)	(11.29%)
Recovery Services - Mental Health	1,547,000	1,804,000	(257,000)	(16.61%)
Recovery Services - Addictions	300,000	245,000	55,000	18.33%
Finance & Resources	5,655,000	5,582,000	73,000	1.29%
Net Expenditure	51,313,000	51,619,000	(306,000)	(0.60%)

Contribution to / (from) Reserve	-	(306,000)	306,000	-
Net Expenditure	51,313,000	51,313,000	-	-

Notes

1 Figures quoted as at 30 November 2020

2 The projected underspend / (overspend) will be taken to/(from) reserves at year end.

3 Contribution To Reserves is made up of the following transfer;

Contribution to / (from) Reserves	£ <u>(306,000)</u>
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4 Additional information - Adult Localities

Objective Analysis	Full Year			
	Budget £	Projected Outturn £	Variance (Over) / Under £	Variance (Over) / Under %
Localities Services - Barrhead	12,108,000	11,511,000	597,000	4.93%
Localities Services - Eastwood	12,385,000	12,767,000	(382,000)	(3.08%)
Net Expenditure	24,493,000	24,278,000	215,000	(0.88%)

NHS Monitoring Report

Projected Outturn Position to 31st March 2021

Subjective Analysis	Full Year			
	Full Year Budget	Projected Outturn	Variance (Over) / Under	Variance (Over) / Under
	£	£	£	%
Employee Costs	20,258,600	21,667,900	(1,409,300)	(6.96%)
Non-pay Expenditure	51,894,600	52,296,700	(402,100)	(0.77%)
Resource Transfer/Social Care Fund	11,199,000	11,199,000	-	0.00%
Income	(3,004,800)	(5,466,200)	2,461,400	81.92%
Net Expenditure	80,347,400	79,697,400	650,000	0.81%

Contribution to / (from) Reserve	-	650,000	(650,000)	-
Net Expenditure	80,347,400	80,347,400	-	-

Objective Analysis	Full Year			
	Full Year Budget	Projected Outturn	Variance (Over) / Under	Variance (Over) / Under
	£	£	£	%
Childrens Services	2,834,100	2,854,100	(20,000)	(0.71%)
Adult Community Services	4,307,800	4,227,800	80,000	1.86%
Learning Disability - Community	1,082,600	847,600	235,000	21.71%
Learning Disability - Inpatient	8,496,100	8,496,100	-	0.00%
Augmentative and Alternative Communication	230,800	230,800	-	0.00%
Family Health Services	25,814,000	25,814,000	-	0.00%
Prescribing	15,858,100	15,858,100	-	0.00%
Recovery Services - Mental Health	2,708,800	2,378,800	330,000	12.18%
Recovery Services - Addictions	839,500	849,500	(10,000)	(1.19%)
Planning & Health Improvement	173,800	118,800	55,000	31.65%
Finance & Resources	6,597,500	6,617,500	(20,000)	(0.30%)
Resource Transfer	11,404,400	11,404,400	-	0.00%
Net Expenditure	80,347,500	79,697,500	650,000	0.81%

Contribution to / (from) Reserve	-	650,000	(650,000)	0.00%
Net Expenditure	80,347,500	80,347,500	-	0.00%

Notes

1 Figures quoted as at 30 November 2020

2 Resource Transfer and the Social Care Fund is re allocated across client groups at the consolidated level as detailed below;

	£
Public Protection - Children & Families	100,000
Adult Localities Services	
Older People	3,325,000
Physical & Sensory Disability	612,000
Learning Disability	4,831,000
Intensive Services	1,012,000
Recovery Services - Mental Health	767,000
Recovery Services - Addictions	509,000
Finance & Resources	248,000
	<u>11,404,000</u>

Localities Services - Barrhead	4,976,000
Localities Services - Eastwood	3,791,000

3 Total Contribution to / (from) Reserves

£
650,000

4 Additional information - Adult Localities

Objective Analysis	Full Year			
	Full Year Budget	Projected Outturn	Variance (Over) / Under	Variance (Over) / Under
	£	£	£	%
Localities Services - Barrhead	1,787,700	1,492,700	295,000	16.50%
Localities Services - Eastwood	3,602,700	3,582,700	20,000	0.56%
Net Expenditure	5,390,400	5,075,400	315,000	5.84%

**East Renfrewshire HSCP - Revenue Budget Monitoring 2020/21
Budget Reconciliation & Directions**

Appendix 4

	NHS	ERC	IJB	Total
	£000	£000	£000	£000
Funding Sources to the IJB				
1 Original Revenue Budget Contributions	72,135	51,313		123,448
Criminal Justice Grant Funded Expenditure		606		606
Criminal Justice Grant		(606)		(606)
FHS / GMS budget adjustments	2,857			2,857
Adjustments to opening recurring budget	121			121
Covid-19 Funding	4,094			4,094
Covid-19 Fair Work Funding	157			157
Augmentative & Alternative Communication	159			159
SESP and Other Funding adjustments	97			97
Primary Care Improvement Fund Tranche 1	738			738
Mental Health Action 15 Tranche 1	263			263
Prescribing Tariff Reductuion	(670)			(670)
Central Pharmacy	138			138
Various Funding Initiatives	258			258
	80,347	51,313	-	131,660
Funding Outwith Revenue Contribution				
Housing Aids & Adaptations *		550		550
Set Aside Budget	31,674			31,674
Total IJB Resources	112,021	51,863	-	163,884
Directions to Partners				
Revenue Budget	80,347	51,313	-	131,660
Criminal Justice Grant Funded Expenditure		606		606
Criminal Justice Grant		(606)		(606)
1 Resource Transfer	(13,147)	13,147		0
Carers Information	58	(58)		0
	67,258	64,402	-	131,660
Housing Aids & Adaptations *		550		550
Set Aside Budget	31,674			31,674
	98,932	64,952	-	163,884

* includes capital spend

1 Includes Social Care Fund, Cross Charges, COVID funding adjustments as well as historic resource transfer etc.

Earmarked Reserves	Reserve Carry Forward to 2020/21 £	2020/21 Projected spend £	Projected balance 31/03/21 £	comment
Scottish Government Funding				
Mental Health - Action 15	0	0	0	Currently assumed nil balance based on projected costs
Alcohol & Drugs Partnership	83,000	83,000	0	Assume applied in year, utilised prior to new draw on funds
Primary Care Improvement	102,000	102,000	0	Assume applied in year, utilised prior to new draw on funds
Primary Care Transition Fund	68,000	68,000	0	Assume applied in year
GP Premises Fund	78,000	78,000	0	Assume applied in year
Scottish Government Funding	331,000	331,000	0	
Bridging Finance				
Budget Savings Reserve	1,027,000	(344,000)	1,371,000	Assumed based on current projected underspend; impact on unachieved savings dependant on Covid funding
In Year Pressures Reserve	271,000	110,000	161,000	To support Bonnyton House decant as required
Prescribing	222,000		222,000	To smooth prescribing pressures
Bridging Finance	1,520,000	(234,000)	1,754,000	
Children & Families				
Residential Accommodation	460,000		460,000	To smooth the impact of high cost residential placements over time
Health Visitors	100,000	100,000	0	To support capacity and training - assumed required in current year
Home & Belonging	100,000	100,000	0	Assume applied in year, may be some slippage due to COVID
School Counselling	311,000	311,000	0	Assume applied in year, may be some slippage due to COVID
Continuing Care / Child Healthy Weight	50,000	50,000	0	Assume applied in year, may be some slippage due to COVID
Children & Families	1,021,000	561,000	460,000	
Transitional Funding				
Learning Disability Specialist Services	1,039,000	350,000	689,000	To support redesign and use determined by community placement by other HSCPs. Will fund Challenging Behaviour Manager post for 20 months from April. Expected additional costs of observations £350k
Total Transitional Funding	1,039,000	350,000	689,000	
Projects				
District Nursing	100,000	100,000	0	To support capacity and training - assumed required in current year
Augmentative & Alternative Communication	101,000		101,000	As required to meet specialist equipment needs
Projects	201,000	100,000	101,000	
Repairs & Renewals				
Repairs, Furniture and Specialist Equipment	100,000	30,000	70,000	Environmental works approved by IJB in 2019/20, delayed
Repairs & Renewals	100,000	30,000	70,000	
Capacity				
Partnership Strategic Framework	150,000	50,000	100,000	To fund post in current. Following year funding committed
Organisational Learning & Development	92,000		92,000	Timing of use being reviewed
Capacity	242,000	50,000	192,000	
Total All Earmarked Reserves	4,454,000	1,188,000	3,266,000	
General Reserves				
East Renfrewshire Council	109,200	0	109,200	
NHSGCC	163,000	0	163,000	
Total General Reserves	272,200	0	272,200	
Grand Total All Reserves	4,726,200	1,188,000	3,538,200	

East Renfrewshire HSCP - Revenue Budget Monitoring 2020/21
Analysis of Savings Delivery

Appendix 6

Saving	Approved Saving 2020/21 Budget £	Projected Saving 2020/21 £	Comments
New savings to meet Social Care Pressures			All comments pre Covid. NB no capacity to achieve in 2020/21
Adult Care packages	100	100	Reflected cost profile
Interim Income	100	100	Based on expected achievable income
Inflation revision	160	160	Saving expected from actual v's planned cost pressure
Discretionary spend moratorium	120	120	Saving assumed achieved. Review ongoing
Digital Efficiencies	250	250	Carried over from 2019/20, part of change programme
Individual Budget Calculator	1,664	1,664	Saving to be applied to all non residential care budgets
Sub Total	2,394	2,394	
New savings to meet NHS Pressures			
Non Pay Inflation	28	28	Saving applied and achieved
LD Redesign - Non Recurring	100	100	Saving applied and achieved. Non Recurring in 2020/21.
Sub Total	128	128	
Total HSCP Saving Challenge	2,522	2,522	

Note; capacity to deliver savings impacted by COVID response.