



Meeting of East Renfrewshire Health and Social Care Partnership	Integration Joint Board	
Held on	3 February 2021	
Agenda Item	10	
Title	HSCP Strategic Plan Update	
Summary		
<p>This report updates the Integration Joint Board on the progress made and ongoing development work for the HSCP Strategic Plan 2021-22. An initial draft of the plan has been developed and was considered at an IJB Seminar on 25 January. Following further consultation the final draft plan will be brought to the IJB in March for approval.</p>		
Presented by	Steven Reid: Policy, Planning and Performance Manager	
Action Required		
<p>The Integration Joint Board is asked to note the progress made and ongoing development work for the HSCP Strategic Plan for 2021-22.</p>		
Directions	Implications	
<input checked="" type="checkbox"/> No Directions Required <input type="checkbox"/> Directions to East Renfrewshire Council (ERC) <input type="checkbox"/> Directions to NHS Greater Glasgow and Clyde (NHSGGC) <input type="checkbox"/> Directions to both ERC and NHSGGC	<input type="checkbox"/> Finance <input type="checkbox"/> Policy <input type="checkbox"/> Workforce <input type="checkbox"/> Equalities <input type="checkbox"/> Risk <input type="checkbox"/> Legal <input type="checkbox"/> Infrastructure <input type="checkbox"/> Fairer Scotland Duty	

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EAST RENFREWSHIRE INTEGRATION JOINT BOARD

3 FEBRUARY 2021

Report by Chief Officer

HSCP STRATEGIC PLAN UPDATE

PURPOSE OF REPORT

1. The purpose of this report is to update the Integration Joint Board on the progress made and ongoing development work for the HSCP Strategic Plan 2021-22. The plan is a one year 'bridging' plan to cover a period in which we will continue our response and recovery from the Covid-19 pandemic. During 2021-22 we intend to undertake fuller development work to establish a subsequent three-year Strategic Plan for 2022-25.

RECOMMENDATION

2. The Integration Joint Board is asked to note the progress made and ongoing development work for the HSCP Strategic Plan for 2021-22.

BACKGROUND

3. Our approach to the next round of strategic planning was agreed at the last meeting of the IJB on 25 November 2020, recognising the context of undertaking planning activity during the Covid-19 pandemic period. It was agreed that the HSCP would depart from the normal approach of developing a three-year plan and establish a one-year 'bridging' plan for 2021-22 reflecting priorities during our recovery from the pandemic. It was also agreed that during the next financial year we would undertake a more comprehensive strategic needs assessment and full programme of community and stakeholder engagement to support the establishment of a full three-year strategic plan for the period 2022-25. This approach is in line with the other HSCPs required to review their strategic plans by 1 April 2021.

REPORT

4. Despite the ongoing response to the Covid-19 pandemic, significant work has been undertaken to develop the next iteration of our strategic plan resulting in the development of a consultative draft. The draft will be presented to the full IJB membership following review at an IJB Seminar held on 25 January 2021.
5. The following development work has been completed to date:
 - Consultation with Strategic Planning Group (SPG) on approach to development of strategic plan for 2021-22 and future years (including discussion on issues around ongoing participation and engagement).
 - Agreement on approach at Integration Joint Board.
 - Review of national and local strategic planning (including relevant local, regional and national plans relating to response and recovery from Covid-19 pandemic).
 - Refreshment of demographic, health and service information in Locality Profiles (in liaison with Public Health Scotland LIST analysts).

- Assessment of emerging lessons from the Covid-19 pandemic in consultation with HSCP service managers.
 - Discussion with SPG (Sept 2020) on Covid-19 lessons learned, impacts and responses from local people and communities.
 - Desk-based review of strategic performance reporting 2018-21 considering progress against priorities in previous strategic plan.
 - Discussion with SPG (Nov 2020) to review performance and demographic information, assess progress towards existing strategic priorities and consider suite of priorities for next plan in light of performance assessment, the ongoing Covid-19 pandemic and wider operational context.
 - High-level draft strategy for consultation produced.
 - Draft strategy considered at IJB Seminar – 25 January 2021.
6. The next steps and remaining tasks are:
- Update of consultation draft following IJB Seminar and circulation to full IJB membership.
 - Discussion of consultation draft at SPG.
 - Online public consultation on draft with short questionnaire. Promotion of consultation through stakeholders and engagement networks.
 - Completion of EqIA.
 - Final drafting of strategy recognising consultation feedback.
 - Presentation of draft final strategy to IJB – March 2021.
 - Submission and publication.

CONSULTATION AND PARTNERSHIP WORKING

7. We have convened three meetings of the Strategic Planning Group to support the development of our next Strategic Plan and gather views from local stakeholder organisations.
8. At the first meeting of the group in September 2020 we considered key lessons learned from the Covid-19 pandemic, impacts and responses from local people and communities, and considered issues around ongoing participation and engagement.
9. The second meeting of the group was held in October and considered the best approach to the development of the Strategic Plan, agreeing that we should develop a one-year plan and establish a full three-year plan from the following year. The group also reviewed the appropriateness of the seven HSCP strategic priorities as set out in the existing Strategic Plan.
10. The third meeting of the group was held in November. The group reviewed strategic performance information, demographic data and a summary of Covid-19 impacts and changes to provision resulting from the pandemic. Participants considered progress toward our strategic priorities and proposed amendments to our priorities for the 2021-22 strategic plan.
11. The Strategic Planning Group is continuing to meet monthly to support the development of our strategic planning going forward.
12. An online public consultation will take place in February to gather view on the draft strategic plan for 2021-22. Feedback from the consultation exercise will inform subsequent drafting of the strategic plan.

IMPLICATIONS OF THE PROPOSALS

13. There are no implications arising from this report.

DIRECTIONS

14. There are no directions arising from this report.

CONCLUSION

15. Work on development of the 'bridging' strategic plan for 2021-22 is progressing to timescale. An initial draft has been developed in consultation with stakeholders and further consultation will take place through an IJB Seminar and a subsequent meeting of the SPG, before moving to public consultation. The final draft of the plan will be brought to the IJB for approval at its next meeting on 17 March 2021.

RECOMMENDATION

16. The Integration Joint Board is asked to note the progress made and ongoing development work for the HSCP Strategic Plan for 2021-22.

REPORT AUTHOR AND PERSON TO CONTACT

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BACKGROUND PAPERS

IJB Paper: 25-11-2020 – HSCP Strategic Plan Update
https://www.eastrenfrewshire.gov.uk/media/4313/Integration-Joint-Board-item-9-25-November-2020/pdf/Integration_Joint_Board_Item_09_-_25_November_2020.pdf?m=637408713796270000

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