

EAST RENFREWSHIRE COUNCIL15 March 2021Report by Head of Accountancy (Chief Financial Officer)DETAILED REVENUE ESTIMATES 2021/22**PURPOSE OF REPORT**

1. To submit for approval detailed revenue estimates of income and expenditure for 2021/22.

RECOMMENDATIONS

2. It is recommended that the Council approves the detailed revenue estimates for 2021/22 and the associated utilisation of £3.465m of reserves.

REVENUE BUDGET – FINAL SETTLEMENT POSITION

3. Due to the significant chance of late changes to the settlement, as experienced in recent years, the Council on 25 February 2021 agreed to set only an outline budget for 2021/22 at that point and to confirm detailed budgets and savings plans on 15 March once the full settlement had been confirmed. The Council had identified sufficient savings options to balance its budget but only wished to implement those which were absolutely necessary.

4. Following the finalisation of the UK and Scottish budgets in the last two weeks it has been confirmed that the Council Tax freeze funding for 2021/22 will be baselined. The Council also expects to receive some additional new monies in 2021/22 (amounts yet to be confirmed), however these will be tied to specific purposes associated with reducing class sizes and Pupil Equity Funds and therefore will not be available to support existing service pressures. For budget planning this effectively represents no net change at present from the figure announced on 28 January 2021 as set out in the table below.

	REVISED AEF 2020/21	AEF 2021/22
	£000	£000
General Revenue Funding	168,622	178,464*
Specific Grants	7,791	8,505
Non Domestic Rates	<u>14,877</u>	<u>9,107*</u>
	<u>191,290</u>	<u>196,076</u>

*The 2021/22 General Revenue Funding above has been increased in part to compensate for the loss of NDR income due to COVID rating reliefs.

5. The Scottish budget also confirmed that non-recurring funding will be made available to address COVID related pressures in 2021/22. The full amount to be made available to each Council is still to be confirmed but officers will closely monitor such costs in the coming year and, should these exceed the grant available, a further report will be brought to Council setting out the proposed actions available, including the use of fiscal flexibility powers.

RESERVES AND SAVINGS PROPOSALS

6. On 25 February 2021 the Council approved outline departmental non-COVID spending plans totalling £258.343m. This figure included confirmation of the Council's contributions to the Integrated Joint Board (IJB) and the East Renfrewshire Culture & Leisure Trust (ERCLT), together with savings of £3.503m still to be allocated to the Council's own departments.

7. Detailed budgets and savings for the Health & Social Care Partnership (HSCP) will be determined by the IJB. The Council's total allocation to the IJB for 2021/22, including new Government grant funding of £1.4m, is £2.4m higher than in the current year. This takes account of demographic, pay and contract pressures together with the savings target for HSCP.

8. Likewise ERCLT determine the detailed budget and savings plans for services provided via the Trust. Specific provision has been made in the Council's support for 2021/22 to permit the consolidation of living wage for Trust staff in line with the terms and conditions of Council employees. Any COVID related pressures impacting on the Trust in 2021/22 will be funded by the Council via Government grants and/or fiscal flexibilities.

9. As a result of the confirmed settlement figures the savings requirement for Council departments remains unchanged. The council's forecast reserves position has, however, been reviewed.

10. Budgets are closely monitored throughout the year and the latest 2020/21 monitoring reported to Cabinet on 4 March 2021 indicated a non-COVID related underspend of £2.472m by the year end. Since then continuous review of Education revenue and capital expenditure plans and anticipated grant income has identified a further forecast underspend of £0.465m through funding some equipment purchases from the capital programme rather than from the revenue budget. As this will result in an improved year end General Fund unallocated reserve position at 31 March 2021, it is proposed that the drawdown from reserves in 2021/22 is increased by this sum to a total of £3.465m to minimise the Education savings requirement for that year. This will still leave the forecast unallocated General Fund reserve at £5.615 million (2.20%) at 31 March 2022, as approved by Council on 25 February 2021.

11. Scrutiny of the 2020/21 revenue position will continue at year end, when it will be possible to confirm the final position of Devolved School Management budgets. Schools are permitted to carry forward up to 2% of unspent DSM resources into the next financial year using the DSM reserve, with any excess underspends (typically less than £100k in total) being taken to the General Fund unallocated reserve. Early indications are that the DSM reserve will increase by £0.4m, bringing its total at 31 March 2021 to over £4m (31/3/20 £3.58m). The DSM underspends are expected to be larger than usual due to the impact of COVID on spending plans, and the year end position may potentially be higher with the excess transferred to general reserves. If this position is confirmed at year end, Council may wish to consider making an additional allocation to school DSM budgets during 2021/22 from these unusually high underspends to assist in managing into the schools' savings required. Council will be asked to consider this issue when approving the Council's draft accounts for 2020/21 in June 2021.

12. Taking account of the position described above, revised departmental budgets are set out in Annex A together with detailed service budgets for approval. Where it has been possible to forecast COVID related grant funding and associated expenditure, this has also been reflected in the detailed estimates pages to assist managers in monitoring spend.

13. Savings to be applied are listed in Annex B. It should be noted that some savings are non-recurring and that alternative proposals will have to be identified by the relevant departments for future years.

NET EXPENDITURE

14. The resulting revenue estimates for 2021/22 provide for net expenditure of £258.808 million, made up as follows:-

	BUDGET 2021/22 £m
Education	152.519
Contribution to IJB	54.319
Environment	26.258
Community Resources	12.436
Chief Executive's - Non Support	0.065
Joint Boards	2.359
Contingency - Welfare	0.200
Capital Financing Costs	8.863
Other	1.789
	258.808

EQUALITY IMPACT ASSESSMENT

15. Section 149 of the Equality Act 2010 (the public sector general equality duty), requires the Council, in the exercise of its functions, to have due regard to the need to:

- eliminate unlawful discrimination, harassment and victimisation and other conduct that is prohibited by the Equality Act 2010;
- advance equality of opportunity between people who share a relevant protected characteristic and those who do not; and
- foster good relations between people who share a protected characteristic and those who do not.

16. The Equality Act 2010 (Specific Duties) (Scotland) Regulations 2012 requires the Council, when proposing a new policy or practice, or revising an existing one, to:

- assess the impact of applying its proposals or changes against the three needs of the general equality duty, listed above;
- consider relevant evidence relating to different equality groups (including any evidence received from individuals from those groups);
- take account of the results of any assessment in respect of that policy or practice;
- publish, within a reasonable period, the results of any assessment where the Council decides to apply the policy or practice in question; and
- make arrangements to review and where necessary revise any policy or practice that the Council applies in the exercise of its functions.

17. Recognising this statutory duty, the Council undertakes an equality impact assessment on each of the budget savings measures. Where appropriate, consultation and engagement is undertaken with relevant groups prior to implementing any savings measures assessed as possibly having an impact in equality terms with a view to minimising this impact.

RECOMMENDATIONS

18. It is recommended that the Council approves the detailed revenue estimates for 2021/22 and the associated utilisation of £3.465m of reserves.

Further information is available from M. McCrossan, Head of Accountancy, telephone 0141 577 3035.

KEY WORDS Revenue Estimates, Council Tax, Reserves and Balances, Financial Planning

FINANCIAL ESTIMATES 2021/22

CONTENTS

REVENUE ESTIMATES	Page No.
Summary	1 - 11
Education	13 - 27
Environment	29 - 53
Corporate & Community - Community Resources	55 - 73
Chief Executive - Non Support Services	75 - 79
Central Support Summary	81
Chief Executive - Support Services	83 - 89
Corporate & Community - Support Services	91 - 101
Environment - Support Services	103 - 106
Health & Social Care Partnership	107 - 116

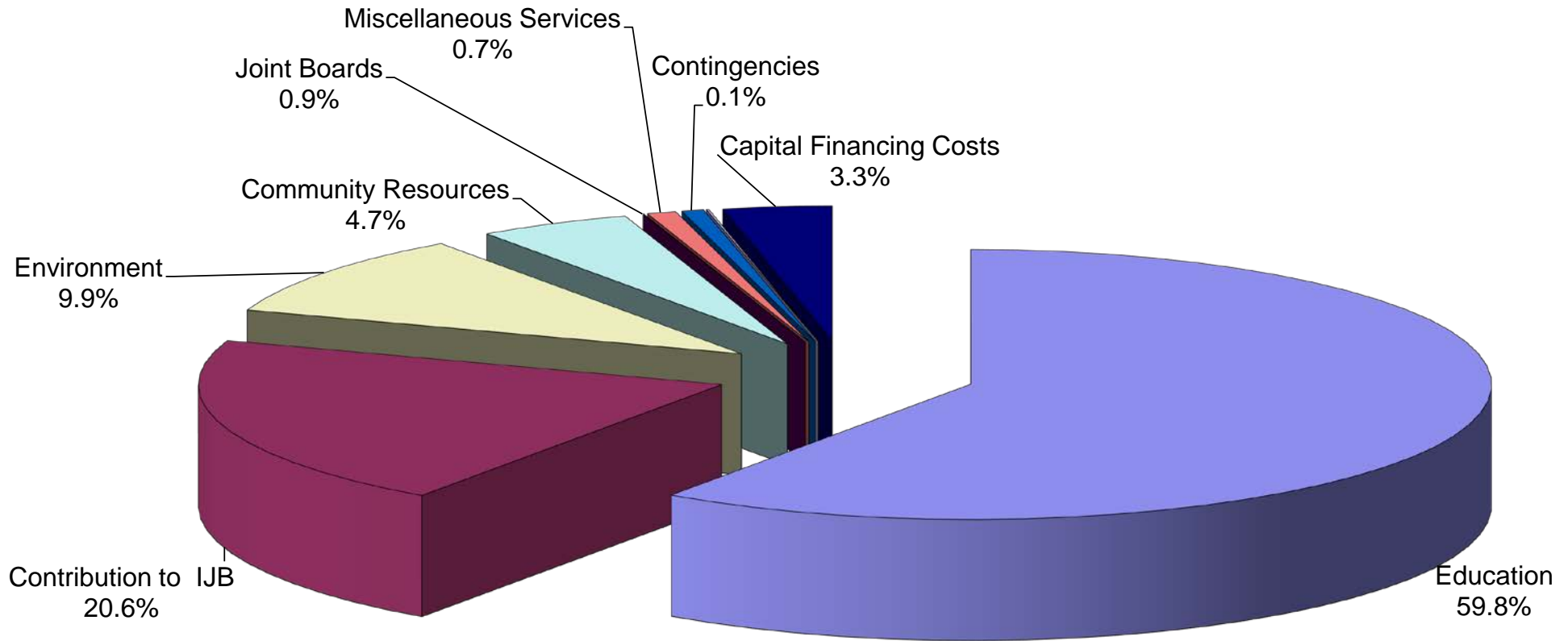
REVENUE ESTIMATES SUMMARY 2021/22 (excluding Covid-19 impact)

	2020/21 Approved Budget	2021/22 Approved Budget
	£'000	£'000
NET EXPENDITURE		
Education	148,812	152,519
Contribution to Integration Joint Board (including Ring Fenced Grant)	51,919	54,319
Environment	26,269	26,258
Community Resources	12,876	12,436
Chief Executive's Office - Non Support	55	65
Joint Boards	2,358	2,359
Miscellaneous Services	1,808	1,789
Contingency - Welfare	200	200
Capital Financing Costs	8,863	8,863
Additional Expenditure / (Savings) to be identified	597	0
	253,757	258,808
Contribution to Assist in Maintaining Reserves.		
	253,757	258,808
FINANCED BY:-		
Revenue Support Grant and Non Domestic Rates	183,499	187,571
Ring Fenced Grants	7,791	8,505
Contribution from Reserves	3,500	3,465
Council Tax	58,967	59,267
	253,757	258,808

REVENUE ESTIMATES SUMMARY 2021/22 (including Covid-19 assumptions)

NET EXPENDITURE	2020/21	2021/22
	Approved Budget	Approved Budget
	£'000	£'000
Education	148,812	157,882
Contribution to Integration Joint Board (including Ring Fenced Grant)	51,919	54,319
Environment	26,269	26,258
Community Resources	12,876	12,463
Chief Executive's Office - Non Support	55	65
Joint Boards	2,358	2,359
Miscellaneous Services	1,808	1,789
Contingency - Welfare	200	200
Capital Financing Costs	8,863	8,863
Additional Expenditure / (Savings) to be identified	597	0
	253,757	264,198
Contribution to Assist in Maintaining Reserves.		
	253,757	264,198
FINANCED BY:-		
Revenue Support Grant and Non Domestic Rates	183,499	187,571
Ring Fenced Grants	7,791	8,505
COVID-19 Funding	-	2,069
Fiscal Flexibilities	-	3,321
Contribution from Reserves	3,500	3,465
Council Tax	58,967	59,267
	253,757	264,198

2021/22 GENERAL FUND REVENUE BUDGET BY DEPARTMENT



E D U C A T I O N

DEPARTMENTAL SUMMARY

	Budget 2020/21 £'000	Budget 2021/22 £'000
Pre Five Education	15,270	15,730
Schools:- Primary	45,567	47,235
Secondary	58,837	60,160
Other	3,463	4,975
Special Education	7,063	7,502
Psychological Services	888	907
Transport (Excl Special)	1,146	1,109
Clothing	228	228
Administration & Support Services	7,399	7,854
Cleaning and Janitorial Services	1,683	1,948
Catering Services	-	-
School Crossing Patrollers	-	-
Culture and Leisure Services	7,268	10,234
	<u>148,812</u>	<u>157,882</u>

**CONTRIBUTION TO INTEGRATION JOINT BOARD
DEPARTMENTAL SUMMARY**

	Budget 2020/21 £'000	Budget 2021/22 £'000
Ring Fenced Government Grant	606	614
Council Contribution to Integration Joint Board	51,313	53,705
	<u>51,919</u>	<u>54,319</u>

E N V I R O N M E N T

DEPARTMENTAL SUMMARY

	Budget 2020/21 £'000	Budget 2021/22 £'000
Directorate	1,808	1,910
Environment Accommodation	-	-
Energy Management	127	90
Environment - Non Operational Properties	224	165
Planning & Building Control	1,119	1,295
Economic Development	871	890
Roads	9,778	9,753
Roads Contracting Unit	-	-
Neighbourhood Services	4,731	5,133
Parks Services	(289)	(288)
Prevention Services	1,099	1,205
Waste Management	3,728	3,868
Cleansing	1,148	219
Vehicles Services	-	-
Other Housing	1,925	2,018
	<u>26,269</u>	<u>26,258</u>

CORPORATE & COMMUNITY - COMMUNITY RESOURCES
DEPARTMENTAL SUMMARY

	Budget 2020/21 £'000	Budget 2021/22 £'000
Directorate	66	73
Community Safety	1,453	1,434
Elections, Members Expenses and Corporate & Democratic Core	2,306	2,162
Grants	172	165
Money Advice and Rights	949	1,006
Registrars	202	217
Strategy Operational	529	379
Communities	963	928
Auchenback Resource Centre	31	31
Council Tax & Non Domestic Rates	4,314	4,350
Revenues - Benefits & Discretionary Payments	971	839
Housing Benefits	610	590
Business Support Team	266	236
Communities, Revenues and Change	44	53
	<u>12,876</u>	<u>12,463</u>

CHIEF EXECUTIVE'S - NON SUPPORT SERVICES

DEPARTMENTAL SUMMARY

	Budget 2020/21 £'000	Budget 2021/22 £'000
Accountancy	51	59
Civic Licensing	4	6
Licensing Board	0	0
	<u>55</u>	<u>65</u>

JOINT BOARDS

	Budget 2020/21 £'000	Budget 2021/22 £'000
Passenger Transport	1,770	1,771
Valuation	588	588
	<u>2,358</u>	<u>2,359</u>

MISCELLANEOUS SERVICES

	Budget 2020/21 £'000	Budget 2021/22 £'000
Restructuring etc. costs	412	412
Miscellaneous	69	72
Superannuation Additional Allowances	1,036	1,036
Other Operational Costs	291	269
	<u>1,808</u>	<u>1,789</u>

BUDGETED PERSONNEL 2021/22**ALL SERVICES**

	Full Time Equivalent
Education	2,476
Environment	370
Corporate & Community - Community Resources	112
Chief Executive's - Support Services	52
Chief Executive's - Non Support Services	1
Corporate & Community - Support Services	181
Environment - Support	42
Health & Social Care Partnership	621
Total	<u><u>3,855</u></u>

EDUCATION

DEPARTMENTAL SUMMARY

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	104,154	115,302
Property Costs	11,736	12,839
Transport Costs	1,996	1,964
Supplies & Services	32,081	26,513
Third Party Payments	7,658	12,527
Transfer Payments	849	849
Support Services	5,290	5,756
Total Expenditure	<u>163,764</u>	<u>175,750</u>
<u>Income</u>		
Ring Fenced Government Grant	7,185	7,892
Other Government Grant	2,788	3,026
Recharge Income (Internal)	9,196	12,247
Fees Charges etc	2,591	2,345
Other Income	377	250
Total Income	<u>22,137</u>	<u>25,760</u>
NET EXPENDITURE FOR COUNCIL TAX	<u>141,627</u>	<u>149,990</u>
<u>Adjustments</u>		
Ring Fenced Government Grant	7,185	7,892
NET EXPENDITURE	<u><u>148,812</u></u>	<u><u>157,882</u></u>

<u>Budgeted Personnel 2021/22</u>	<u>Full-time Equivalent</u>
Chief Officers	4.0
Teachers	1,331.0
APT & C	829.6
Manual	311.5
TOTAL	<u>2,476.1</u>

EDUCATION

PRE FIVE EDUCATION

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	8,594	13,930
Property Costs	316	775
Transport Costs	-	-
Supplies & Services	6,099	992
Third Party Payments	666	2,402
Transfer Payments	-	-
Support Services	10	8
Total Expenditure	15,685	18,107
<u>Income</u>		
Ring Fenced Government Grant	5,849	6,551
Other Government Grant	-	-
Recharge Income (Internal)	31	2,001
Fees Charges etc	384	376
Other Income	-	-
Total Income	6,264	8,928
Net Expenditure for Council Tax	9,421	9,179
<u>Adjustments</u>		
Ring Fenced Government Grant	5,849	6,551
NET EXPENDITURE	15,270	15,730

Budgeted Personnel 2021/22

	Full-time Equivalent
Chief Officers	-
Teachers	38.0
APT & C	359.3
Manual	-
Total	397.3

EDUCATION

PRIMARY EDUCATION

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	35,235	37,041
Property Costs	4,627	4,765
Transport Costs	-	-
Supplies & Services	7,193	6,995
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	74	59
Total Expenditure	47,129	48,860
<u>Income</u>		
Ring Fenced Government Grant	852	851
Other Government Grant	462	587
Recharge Income (Internal)	312	312
Fees Charges etc	723	661
Other Income	65	65
Total Income	2,414	2,476
Net Expenditure for Council Tax	44,715	46,384
<u>Adjustments</u>		
Ring Fenced Government Grant	852	851
NET EXPENDITURE	45,567	47,235

Budgeted Personnel 2021/22

	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	553.8
APT & C	140.5
Manual	-
Total	694.3

E D U C A T I O N
S E C O N D A R Y E D U C A T I O N

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	42,936	44,374
Property Costs	5,043	5,169
Transport Costs	17	17
Supplies & Services	13,555	13,191
Third Party Payments	850	835
Transfer Payments	-	-
Support Services	67	53
Total Expenditure	62,468	63,639
<u>Income</u>		
Ring Fenced Government Grant	360	353
Other Government Grant	2,272	2,277
Recharge Income (Internal)	235	235
Fees Charges etc	1,038	882
Other Income	86	85
Total Income	3,991	3,832
Net Expenditure for Council Tax	58,477	59,807
<u>Adjustments</u>		
Ring Fenced Government Grant	360	353
NET EXPENDITURE	58,837	60,160

Budgeted Personnel 2021/22

	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	642.4
APT & C	149.3
Manual	7.0
Total	798.7

EDUCATION

SCHOOLS - OTHER

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	1,343	2,215
Property Costs	200	574
Transport Costs	-	-
Supplies & Services	1,887	2,082
Third Party Payments	21	54
Transfer Payments	606	606
Support Services	1	1
Total Expenditure	4,058	5,532
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	29	137
Recharge Income (Internal)	-	-
Fees Charges etc	340	320
Other Income	226	100
Total Income	595	557
Net Expenditure for Council Tax	3,463	4,975
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
NET EXPENDITURE	3,463	4,975

<u>Budgeted Personnel 2021/22</u>	
	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	18.7
APT & C	6.0
Manual	29.0
Total	53.7

EDUCATION

SPECIAL EDUCATION

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	4,776	5,064
Property Costs	201	211
Transport Costs	773	776
Supplies & Services	457	471
Third Party Payments	914	1,039
Transfer Payments	-	-
Support Services	2	1
Total Expenditure	7,123	7,562
<u>Income</u>		
Ring Fenced Government Grant	111	124
Other Government Grant	-	-
Recharge Income (Internal)	18	18
Fees Charges etc	42	42
Other Income	-	-
Total Income	171	184
Net Expenditure for Council Tax	6,952	7,378
<u>Adjustments</u>		
Ring Fenced Government Grant	111	124
NET EXPENDITURE	7,063	7,502

Budgeted Personnel 2021/22

	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	56.9
APT & C	58.6
Manual	3.9
Total	119.4

E D U C A T I O N
P S Y C H O L O G I C A L S E R V I C E S

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	882	903
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	6	4
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	888	907
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	-	-
Other Income	-	-
Total Income	-	-
Net Expenditure for Council Tax	888	907
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
NET EXPENDITURE	888	907

Budgeted Personnel 2021/22

	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	10.3
APT & C	1.0
Manual	-
Total	11.3

E D U C A T I O N

TRANSPORT (EXCLUDING SPECIAL EDUCATION)

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	-	-
Property Costs	-	-
Transport Costs	1,184	1,147
Supplies & Services	-	-
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	<u>1,184</u>	<u>1,147</u>
<u>Income</u>		
Ring Fenced Government Grant	-	13
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	38	38
Other Income	-	-
Total Income	<u>38</u>	<u>51</u>
Net Expenditure for Council Tax	<u>1,146</u>	<u>1,096</u>
<u>Adjustments</u>		
Ring Fenced Government Grant	-	13
NET EXPENDITURE	<u><u>1,146</u></u>	<u><u>1,109</u></u>

Budgeted Personnel 2021/22

	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	-
Total	<u><u>-</u></u>

E D U C A T I O N
P R O V I S I O N F O R C L O T H I N G

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	-	-
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	-	-
Third Party Payments	-	-
Transfer Payments	228	228
Support Services	-	-
Total Expenditure	228	228
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	-	-
Other Income	-	-
Total Income	-	-
Net Expenditure for Council Tax	228	228
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
NET EXPENDITURE	228	228

Budgeted Personnel 2021/22

	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	-
Total	-

EDUCATION

ADMINISTRATION & SUPPORT SERVICES

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	3,140	3,345
Property Costs	79	81
Transport Costs	-	-
Supplies & Services	564	374
Third Party Payments	32	16
Transfer Payments	-	-
Support Services	4,024	4,489
Total Expenditure	7,839	8,305
<u>Income</u>		
Ring Fenced Government Grant	13	-
Other Government Grant	25	25
Recharge Income (Internal)	415	426
Fees Charges etc	-	-
Other Income	-	-
Total Income	453	451
Net Expenditure for Council Tax	7,386	7,854
<u>Adjustments</u>		
Ring Fenced Government Grant	13	-
NET EXPENDITURE	7,399	7,854

<u>Budgeted Personnel 2021/22</u>	
	<u>Full-time Equivalent</u>
Chief Officers	4.0
Teachers	10.9
APT & C	42.0
Manual	-
Total	56.9

E D U C A T I O N
C L E A N I N G A N D J A N I T O R I A L S E R V I C E S

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	4,071	4,980
Property Costs	110	170
Transport Costs	2	2
Supplies & Services	243	258
Third Party Payments	-	-
Transfer Payments	4	4
Support Services	123	138
Total Expenditure	4,553	5,552
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	2,870	3,604
Fees Charges etc	-	-
Other Income	-	-
Total Income	2,870	3,604
Net Expenditure for Council Tax	1,683	1,948
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
Net Expenditure	1,683	1,948

Budgeted Personnel 2021/22

	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	60.4
Manual	125.4
Total	185.8

E D U C A T I O N

CATERING SERVICES

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	2,879	3,122
Property Costs	26	26
Transport Costs	17	18
Supplies & Services	1,975	2,048
Third Party Payments	-	-
Transfer Payments	11	11
Support Services	100	96
Total Expenditure	5,008	5,321
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	4,982	5,295
Fees Charges etc	26	26
Other Income	-	-
Total Income	5,008	5,321
Net Expenditure for Council Tax	-	-
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
Net Expenditure	-	-

<u>Budgeted Personnel 2021/22</u>	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	12.5
Manual	128.0
Total	140.5

EDUCATION

SCHOOL CROSSING PATROLLERS

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	298	328
Property Costs	-	-
Transport Costs	3	4
Supplies & Services	29	22
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	3	2
Total Expenditure	333	356
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	333	356
Fees Charges etc	-	-
Other Income	-	-
Total Income	333	356
Net Expenditure for Council Tax	-	-
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
NET EXPENDITURE	-	-

Budgeted Personnel 2021/22

	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	18.2
Total	18.2

E D U C A T I O N
C U L T U R E A N D L E I S U R E S E R V I C E S

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	-	-
Property Costs	1,134	1,068
Transport Costs	-	-
Supplies & Services	73	76
Third Party Payments	5,175	8,181
Transfer Payments	-	-
Support Services	886	909
Total Expenditure	<u>7,268</u>	<u>10,234</u>
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	-	-
Other Income	-	-
Total Income	<u>-</u>	<u>-</u>
Net Expenditure	<u><u>7,268</u></u>	<u><u>10,234</u></u>

Budgeted Personnel 2021/22

	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	-
Total	<u><u>-</u></u>

ENVIRONMENT

DEPARTMENTAL SUMMARY

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	14,603	15,429
Property Costs	2,517	2,573
Transport Costs	3,191	3,290
Supplies & Services	15,017	15,029
Third Party Payments	744	744
Transfer Payments	684	706
Support Services	2,825	2,956
Total Expenditure	39,581	40,727
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	675	737
Recharge Income (Internal)	7,159	7,181
Fees Charges etc.	3,994	5,069
Other Income	1,484	1,482
Total Income	13,312	14,469
Net Expenditure	26,269	26,258

<u>Budgeted Personnel 2021/22</u>	
	<u>Full-time Equivalent</u>
Chief Officers	2.0
Teachers	-
APT & C	184.2
Manual	183.3
Total	369.5

ENVIRONMENT

DIRECTORATE

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	1,214	1,228
Property Costs	83	83
Transport Costs	-	-
Supplies & Services	121	121
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	681	751
Total Expenditure	2,099	2,183
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	273	205
Fees Charges etc.	-	-
Other Income	18	68
Total Income	291	273
Net Expenditure	1,808	1,910

<u>Budgeted Personnel 2021/22</u>	
	<u>Full-time Equivalent</u>
Chief Officers	1.0
Teachers	-
APT & C	22.1
Manual	-
Total	23.1

ENVIRONMENT

ENVIRONMENT ACCOMMODATION

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	-	-
Property Costs	751	768
Transport Costs	-	-
Supplies & Services	12	3
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	763	771
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	763	771
Fees Charges etc.	-	-
Other Income	-	-
Total Income	763	771
Net Expenditure	-	-

<u>Budgeted Personnel 2021/22</u>	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	-
Total	-

ENVIRONMENT

NON-OPERATIONAL PROPERTIES

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	-	-
Property Costs	157	159
Transport Costs	-	-
Supplies & Services	20	20
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	64	3
Total Expenditure	241	182
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	17	17
Other Income	-	-
Total Income	17	17
Net Expenditure	224	165

<u>Budgeted Personnel 2021/22</u>	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	-
Total	-

ENVIRONMENT

ENERGY MANAGEMENT

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	53	55
Property Costs	10	22
Transport Costs	-	-
Supplies & Services	1	1
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	63	12
Total Expenditure	127	90
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	-	-
Other Income	-	-
Total Income	-	-
Net Expenditure	127	90

<u>Budgeted Personnel 2021/22</u>	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	1.0
Manual	-
Total	1.0

ENVIRONMENT

PLANNING & BUILDING CONTROL
 (INCORPORATING OUTDOOR ACCESS, COUNTRY PARK & WHITELEE)

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	1,865	2,074
Property Costs	115	115
Transport Costs	12	12
Supplies & Services	86	87
Third Party Payments	94	94
Transfer Payments	102	102
Support Services	189	214
Total Expenditure	<u>2,463</u>	<u>2,698</u>
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	228	228
Fees Charges etc.	995	1,036
Other Income	121	139
Total Income	<u>1,344</u>	<u>1,403</u>
Net Expenditure	<u><u>1,119</u></u>	<u><u>1,295</u></u>

<u>Budgeted Personnel 2021/22</u>	
	Full-time Equivalent
Chief Officers	-
Teachers	-
APT & C	41.8
Manual	-
Total	<u>41.8</u>

ENVIRONMENT

PLANNING & BUILDING CONTROL (INCORPORATING OUTDOOR ACCESS, COUNTRY PARK & WHITELEE)

This service comprises:-

	Budget 2020/21 £'000	Budget 2021/22 £'000
Development Planning	516	564
Outdoor Access	45	45
Country Park	23	48
Whiteless	-	-
Development Management	87	167
Building Control	94	107
Business Intelligence	354	364
	1,119	1,295

ENVIRONMENT

ECONOMIC DEVELOPMENT
(INCORPORATING CITY DEAL)

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	840	926
Property Costs	197	196
Transport Costs	-	-
Supplies & Services	488	466
Third Party Payments	8	8
Transfer Payments	127	149
Support Services	204	202
Total Expenditure	1,864	1,947
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	131	265
Recharge Income (Internal)	-	-
Fees Charges etc.	259	259
Other Income	603	533
Total Income	993	1,057
Net Expenditure	871	890

Budgeted Personnel 2021/22

	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	17.4
Manual	-
Total	17.4

ENVIRONMENT

ROADS

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	1,659	1,577
Property Costs	243	235
Transport Costs	100	105
Supplies & Services	8,766	8,801
Third Party Payments	57	57
Transfer Payments	-	-
Support Services	348	373
Total Expenditure	11,173	11,148
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	129	129
Recharge Income (Internal)	862	862
Fees Charges etc.	343	343
Other Income	61	61
Total Income	1,395	1,395
Net Expenditure	9,778	9,753

<u>Budgeted Personnel 2021/22</u>	
	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	29.8
Manual	-
Total	29.8

ENVIRONMENT

ROADS

This service comprises:-

	Budget 2020/21 £'000	Budget 2021/22 £'000
Routine Maintenance Roads	1,145	1,145
Routine Maintenance Street Lighting	504	504
Winter Maintenance	900	900
Footway Resurfacing & Patching	360	360
Carriageway Resurfacing & Patching	700	700
School Crossing Patrols	332	356
Street Lighting Electricity	689	692
Flood Prevention	70	70
Administration & Support (Including PFI Costs)	5,078	5,026
	<u>9,778</u>	<u>9,753</u>

ENVIRONMENT

ROADS CONTRACTING UNIT

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	981	1,000
Property Costs	50	50
Transport Costs	560	566
Supplies & Services	124	126
Third Party Payments	-	-
Transfer Payments	18	18
Support Services	24	26
Total Expenditure	1,757	1,786
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	1,757	1,786
Fees Charges etc.	-	-
Other Income	-	-
Total Income	1,757	1,786
Net Expenditure	-	-

Budgeted Personnel 2021/22

	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	1.0
Manual	24.0
Total	25.0

ENVIRONMENT

NEIGHBOURHOOD SERVICES

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	4,789	5,156
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	-	34
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	4,789	5,190
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	58	57
Fees Charges etc.	-	-
Other Income	-	-
Total Income	58	57
Net Expenditure	4,731	5,133

<u>Budgeted Personnel 2021/22</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	17.0
Manual	134.4
Total	151.4

ENVIRONMENT

PARKS SERVICES

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	-	-
Property Costs	264	264
Transport Costs	210	212
Supplies & Services	402	375
Third Party Payments	-	
Transfer Payments	-	
Support Services	157	172
Total Expenditure	<u>1,033</u>	<u>1,023</u>
<u>Income</u>		
Ring-Fenced Grant	-	
Other Government Grant	35	19
Recharge Income (Internal)	307	312
Fees Charges etc.	980	980
Other Income	-	-
Total Income	<u>1,322</u>	<u>1,311</u>
Net Expenditure	<u><u>(289)</u></u>	<u><u>(288)</u></u>

<u>Budgeted Personnel 2021/22</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	-
Total	<u><u>0.0</u></u>

ENVIRONMENT

PARKS SERVICES

This service comprises:-

	Budget 2020/21 £'000	Budget 2021/22 £'000
Administration	210	213
Parks Operations	(312)	(325)
Arboriculture	81	80
Cemeteries	(262)	(258)
Park Rangers	(65)	24
Parks Upkeep	59	(22)
	<u>(289)</u>	<u>(288)</u>

ENVIRONMENT

PREVENTION SERVICES

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	794	837
Property Costs	19	19
Transport Costs	-	-
Supplies & Services	135	175
Third Party Payments	74	74
Transfer Payments	2	2
Support Services	203	226
Total Expenditure	1,227	1,333
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	6	6
Recharge Income (Internal)	7	7
Fees Charges etc.	75	75
Other Income	40	40
Total Income	128	128
Net Expenditure	1,099	1,205

<u>Budgeted Personnel 2021/22</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	17.0
Manual	-
Total	17.0

ENVIRONMENT
PREVENTION SERVICES

This service comprises:-

	Budget 2020/21 £'000	Budget 2021/22 £'000
Environmental Health	695	749
Trading Standards	384	436
Licensing	20	20
	<u>1,099</u>	<u>1,205</u>

ENVIRONMENT

WASTE MANAGEMENT

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	-	-
Property Costs	68	77
Transport Costs	5	5
Supplies & Services	3,480	3,579
Third Party Payments	22	22
Transfer Payments	-	-
Support Services	203	220
Total Expenditure	3,778	3,903
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	50	35
Other Income	-	-
Total Income	50	35
Net Expenditure	3,728	3,868

<u>Budgeted Personnel 2021/22</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	-
Total	0.0

ENVIRONMENT

WASTE MANAGEMENT

This service comprises:-

	Budget 2020/21 £'000	Budget 2021/22 £'000
Refuse Disposal	3,188	3,274
Strategic Waste Fund	540	594
	<u>3,728</u>	<u>3,868</u>

ENVIRONMENT

CLEANSING

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	340	350
Property Costs	142	142
Transport Costs	779	858
Supplies & Services	353	338
Third Party Payments	1	1
Transfer Payments	-	-
Support Services	178	224
Total Expenditure	1,793	1,913
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	92	92
Fees Charges etc.	553	1,602
Other Income	-	-
Total Income	645	1,694
Net Expenditure	1,148	219

<u>Budgeted Personnel 2021/22</u>	
	<u>Full Time Equivalent</u>
Chief Officers	1.0
Teachers	-
APT & C	-
Manual	6.0
Total	7.0

ENVIRONMENT
CLEANSING

This service comprises:-

	Budget 2020/21 £'000	Budget 2021/22 £'000
Refuse Collection	573	624
Street Cleaning	167	122
Cleansing Management	196	-747
Civic Amenity Sites	161	166
Thornliebank Depot	51	54
	<u>1,148</u>	<u>219</u>

ENVIRONMENT

VEHICLES SERVICES

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	698	727
Property Costs	36	36
Transport Costs	1,525	1,532
Supplies & Services	183	183
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	79	92
Total Expenditure	2,521	2,570
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	2,491	2,540
Fees Charges etc.	30	30
Other Income	-	-
Total Income	2,521	2,570
Net Expenditure	-	-

<u>Budgeted Personnel 2021/22</u>	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	1.0
Manual	18.9
Total	19.9

ENVIRONMENT
OTHER HOUSING

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	1,370	1,499
Property Costs	382	407
Transport Costs	-	-
Supplies & Services	846	720
Third Party Payments	488	488
Transfer Payments	435	435
Support Services	432	441
Total Expenditure	3,953	3,990
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	374	318
Recharge Income (Internal)	321	321
Fees Charges etc.	692	692
Other Income	641	641
Total Income	2,028	1,972
Net Expenditure	1,925	2,018

<u>Budgeted Personnel 2021/22</u>	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	36.1
Manual	-
Total	36.1

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

DEPARTMENTAL SUMMARY

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	4,676	4,557
Property Costs	61	64
Transport Costs	63	61
Supplies & Services	1,232	1,152
Third Party Payments	270	310
Transfer Payments	19,956	17,729
Support Services	3,735	3,499
Total Expenditure	29,993	27,372
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	15,525	13,230
Recharge Income (Internal)	826	877
Fees Charges etc.	414	435
Other Income	352	367
Total Income	17,117	14,909
Net Expenditure	12,876	12,463
Adjustments		
Ring Fenced Government Grant	-	-
Net Expenditure	12,876	12,463

<u>Budgeted Personnel 2021/22</u>	
	<u>Full Time Equivalent</u>
Chief Officers	2.0
Teachers	-
APT & C	110.1
Manual	-
Total	112.1

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

DIRECTORATE

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	175	178
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	5	5
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	29	33
Total Expenditure	<u>209</u>	<u>216</u>
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	143	143
Fees Charges etc.	-	-
Other Income	-	-
Total Income	<u>143</u>	<u>143</u>
Net Expenditure	<u><u>66</u></u>	<u><u>73</u></u>

<u>Budgeted Personnel 2021/22</u>	
	<u>Full Time Equivalent</u>
Chief Officers	1.0
Teachers	-
APT & C	0.8
Manual	-
Total	<u>1.8</u>

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

COMMUNITY SAFETY

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	1,326	1,238
Property Costs	21	21
Transport Costs	31	29
Supplies & Services	61	61
Third Party Payments	57	64
Transfer Payments	-	-
Support Services	289	355
Total Expenditure	1,785	1,768
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	258	258
Fees Charges etc.	57	57
Other Income	17	19
Total Income	332	334
Net Expenditure	1,453	1,434

<u>Budgeted Personnel 2021/22</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	32.8
Manual	-
Total	32.8

CORPORATE & COMMUNITY - C O M M U N I T Y R E S O U R C E S
COMMUNITY SAFETY

This service comprises:-

	Budget 2020/21 £'000	Budget 2021/22 £'000
Management	273	279
CCTV	734	800
Community Wardens	446	355
	<u>1,453</u>	<u>1,434</u>

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

ELECTIONS, MEMBERS EXPENSES AND CORPORATE & DEMOCRATIC CORE

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	2	2
Property Costs	4	6
Transport Costs	-	-
Supplies & Services	703	722
Third Party Payments	1	3
Transfer Payments	-	-
Support Services	1,596	1,429
Total Expenditure	2,306	2,162
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	-	-
Other Income	-	-
Total Income	-	-
Net Expenditure	2,306	2,162

<u>Budgeted Personnel 2021/22</u>	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	-
Total	-

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

GRANTS

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	-	-
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	1	1
Third Party Payments	134	134
Transfer Payments	18	18
Support Services	19	12
Total Expenditure	172	165
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	-	-
Other Income	-	-
Total Income	-	-
Net Expenditure	172	165

Budgeted Personnel 2021/22

	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	-
Total	-

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

MONEY ADVICE AND RIGHTS TEAM

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	686	737
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	25	26
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	238	269
Total Expenditure	949	1,032
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	26
Fees Charges etc.	-	-
Other Income	-	-
Total Income	-	26
Net Expenditure	949	1,006

<u>Budgeted Personnel 2021/22</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	17.8
Manual	-
Total	17.8

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

REGISTRARS

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	170	178
Property Costs	3	3
Transport Costs	-	-
Supplies & Services	9	9
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	153	161
Total Expenditure	335	351
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	128	129
Other Income	5	5
Total Income	133	134
Net Expenditure	202	217

<u>Budgeted Personnel 2021/22</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	4.0
Manual	-
Total	4.0

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

STRATEGY (OPERATIONAL)

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	328	308
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	173	73
Third Party Payments	8	8
Transfer Payments	-	-
Support Services	106	76
Total Expenditure	<u>615</u>	<u>465</u>
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	86	86
Fees Charges etc.	-	-
Other Income	-	-
Total Income	<u>86</u>	<u>86</u>
Net Expenditure	<u><u>529</u></u>	<u><u>379</u></u>

<u>Budgeted Personnel 2021/22</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	4.9
Manual	-
Total	<u><u>4.9</u></u>

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

COMMUNITIES

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	696	664
Property Costs	33	34
Transport Costs	13	13
Supplies & Services	113	113
Third Party Payments	9	9
Transfer Payments	-	-
Support Services	99	105
Total Expenditure	963	938
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	-	-
Other Income	-	10
Total Income	-	10
Net Expenditure	963	928

<u>Budgeted Personnel 2021/22</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	11.9
Manual	-
Total	11.9

**CORPORATE & COMMUNITY - COMMUNITY RESOURCES
COMMUNITIES**

This service comprises:-	Budget 2020/21 £'000	Budget 2021/22 £'000
Communities	929	894
Mearns Youth Facility	11	10
Barrhead Youth Facility	23	24
	<u>963</u>	<u>928</u>

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

AUCHENBACK RESOURCE CENTRE

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	-	-
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	-	-
Third Party Payments	31	31
Transfer Payments		
Support Services		
Total Expenditure	<u>31</u>	<u>31</u>
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	-	-
Other Income	-	-
Total Income	<u>-</u>	<u>-</u>
Net Expenditure	<u><u>31</u></u>	<u><u>31</u></u>

<u>Budgeted Personnel 2021/22</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	-
Total	<u><u>-</u></u>

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

COUNCIL TAX & NON DOMESTIC RATES

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	431	444
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	58	58
Third Party Payments	61	61
Transfer Payments	3,665	3,773
Support Services	598	533
Total Expenditure	4,813	4,869
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	12	12
Fees Charges etc.	229	249
Other Income	258	258
Total Income	499	519
Net Expenditure	4,314	4,350

<u>Budgeted Personnel 2021/22</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	14.0
Manual	-
Total	14.0

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

REVENUES - BENEFITS & DISCRETIONARY PAYMENTS TEAM

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	347	334
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	41	41
Third Party Payments	-	-
Transfer Payments	331	331
Support Services	377	281
Total Expenditure	1,096	987
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	53	73
Fees Charges etc.	-	-
Other Income	72	75
Total Income	125	148
Net Expenditure	971	839

Budgeted Personnel 2021/22

	Full Time Equivalent
Chief Officers	-
Teachers	-
APT & C	12.6
Manual	-
Total	12.6

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

REVENUES - HOUSING BENEFIT

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	180	173
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	10	10
Third Party Payments	-	-
Transfer Payments	15,911	13,607
Support Services	106	105
Total Expenditure	16,207	13,895
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	15,525	13,230
Recharge Income (Internal)	72	75
Fees Charges etc.	-	-
Other Income	-	-
Total Income	15,597	13,305
Net Expenditure	610	590

<u>Budgeted Personnel 2021/22</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	5.6
Manual	-
Total	5.6

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

BUSINESS SUPPORT TEAM

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	221	185
Property Costs	-	-
Transport Costs	19	19
Supplies & Services	16	16
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	102	110
Total Expenditure	358	330
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	92	94
Fees Charges etc.	-	-
Other Income	-	-
Total Income	92	94
Net Expenditure	266	236

<u>Budgeted Personnel 2021/22</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	5.9
Manual	-
Total	5.9

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

COMMUNITIES, REVENUES AND CHANGE

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	114	116
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	17	17
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	23	30
Total Expenditure	<u>154</u>	<u>163</u>
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	110	110
Fees Charges etc.	-	-
Other Income	-	-
Total Income	<u>110</u>	<u>110</u>
Net Expenditure	<u><u>44</u></u>	<u><u>53</u></u>

<u>Budgeted Personnel 2021/22</u>	
	<u>Full Time Equivalent</u>
Chief Officers	1.0
Teachers	-
APT & C	-
Manual	-
Total	<u><u>1.0</u></u>

CHIEF EXECUTIVE'S - NONSUPPORT SERVICES

DEPARTMENTAL SUMMARY

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	23	23
Property Costs	-	-
Transport Costs	3	3
Supplies & Services	402	412
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	53	55
Total Expenditure	481	493
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	180	180
Fees Charges etc	246	248
Other Income	-	-
Total Income	426	428
Net Expenditure	55	65

<u>Budgeted Personnel 2021/22</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	0.7
Manual	-
Total	0.7

CHIEF EXECUTIVE'S - NONSUPPORT SERVICES
ACCOUNTANCY

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	-	-
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	231	239
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	231	239
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	180	180
Fees Charges etc	-	-
Other Income	-	-
Total Income	180	180
Net Expenditure	51	59

<u>Budgeted Personnel 2021/22</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	-
Total	-

CHIEF EXECUTIVE'S - NONSUPPORT SERVICES
CIVIC LICENSING

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	23	23
Property Costs	-	-
Transport Costs	3	3
Supplies & Services	97	97
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	50	52
Total Expenditure	173	175
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	169	169
Other Income	-	-
Total Income	169	169
Net Expenditure	4	6

<u>Budgeted Personnel 2021/22</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	0.7
Manual	-
Total	0.7

CHIEF EXECUTIVE'S - NONSUPPORT SERVICES

LICENSING BOARD

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	-	-
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	74	76
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	3	3
Total Expenditure	<u>77</u>	<u>79</u>
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	77	79
Other Income	-	-
Total Income	<u>77</u>	<u>79</u>
Net Expenditure	<u><u>-</u></u>	<u><u>-</u></u>

<u>Budgeted Personnel 2021/22</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	-
Total	<u><u>-</u></u>

CENTRAL SUPPORT

SUMMARY

	Budget 2020/21 £'000	Budget 2021/22 £'000
Chief Executive's Office	418	432
Accountancy	1,450	1,399
Legal	454	431
Procurement	321	310
Internal Audit	267	272
Strategy Support and Insight	498	511
Project Management Office and Core Systems	337	344
Communications and Printing	573	554
Human Resources and Payroll	1,681	1,723
Democratic Services	412	412
Customer First	977	975
Revenues - General	358	374
Revenues - Creditors	401	386
Digital Services	4,913	5,291
Property and Technical	1,195	1,260
Accommodation	1,096	1,093
	<u>15,351</u>	<u>15,767</u>

ALLOCATION:-

Education (including ERCLT)	5,290	5,756
Health & Social Care Partnership	2,354	2,420
Community Resources	3,735	3,499
Chief Executives - Non Support	53	55
Environment	2,825	2,956
Joint Boards	6	7
Miscellaneous	69	72
Housing Revenue Account	1,019	1,002
	<u>15,351</u>	<u>15,767</u>

CHIEF EXECUTIVE'S - SUPPORT SERVICES

DEPARTMENTAL SUMMARY

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	3,093	3,106
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	119	86
Third Party Payments	74	75
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	3,286	3,267
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	320	352
Fees Charges etc	45	45
Other Income	11	26
Total Income	376	423
Net Expenditure	2,910	2,844

<u>Budgeted Personnel 2021/22</u>	
	<u>Full Time Equivalent</u>
Chief Officers	2.0
Teachers	0.0
APT & C	50.1
Manual	0.0
Total	52.1

CHIEF EXECUTIVE'S - SUPPORT SERVICES

CHIEF EXECUTIVE'S OFFICE

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	416	430
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	2	2
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	418	432
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	-	-
Other Income	-	-
Total Income	-	-
Net Expenditure	418	432

<u>Budgeted Personnel 2021/22</u>	
	<u>Full Time Equivalent</u>
Chief Officers	1.0
Teachers	-
APT & C	6.0
Manual	-
Total	7

CHIEF EXECUTIVE'S - SUPPORT SERVICES
ACCOUNTANCY

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	1,562	1,515
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	40	39
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	1,602	1,554
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	152	155
Fees Charges etc	-	-
Other Income	-	-
Total Income	152	155
Net Expenditure	1,450	1,399

<u>Budgeted Personnel 2021/22</u>	
	<u>Full Time Equivalent</u>
Chief Officers	1.0
Teachers	-
APT & C	24.6
Manual	-
Total	25.6

CHIEF EXECUTIVE'S - SUPPORT SERVICES

LEGAL SERVICES

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	497	506
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	64	33
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	561	539
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	62	63
Fees Charges etc.	45	45
Other Income	-	-
Total Income	107	108
Net Expenditure	454	431

<u>Budgeted Personnel 2021/22</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	7.8
Manual	-
Total	7.8

CHIEF EXECUTIVE'S - SUPPORT SERVICES

PROCUREMENT

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	354	386
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	10	9
Third Party Payments	74	75
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	<u>438</u>	<u>470</u>
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	106	134
Fees Charges etc	-	-
Other Income	11	26
Total Income	<u>117</u>	<u>160</u>
Net Expenditure	<u><u>321</u></u>	<u><u>310</u></u>

Budgeted Personnel 2021/22

	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	7.0
Manual	-
TOTAL	<u><u>7.0</u></u>

CHIEF EXECUTIVE'S - SUPPORT SERVICES

INTERNAL AUDIT

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	264	269
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	3	3
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	267	272
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	-	-
Other Income	-	-
Total Income	-	-
Net Expenditure	267	272

<u>Budgeted Personnel 2021/22</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	4.7
Manual	-
Total	4.7

CORPORATE & COMMUNITY - SUPPORT SERVICES

DEPARTMENTAL SUMMARY

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	8,199	8,086
Property Costs	3	4
Transport Costs	26	26
Supplies & Services	3,823	4,164
Third Party Payments	20	20
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	12,071	12,300
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	1,869	1,703
Fees Charges etc.	48	23
Other Income	4	4
Total Income	1,921	1,730
Net Expenditure	10,150	10,570

<u>Budgeted Personnel 2021/22</u>	
	<u>Full Time Equivalent</u>
Chief Officers	2.0
Teachers	-
APT & C	179.1
Manual	-
Total	181.1

CORPORATE & COMMUNITY - SUPPORT SERVICES

STRATEGY (SUPPORT) AND INSIGHT

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	385	398
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	95	95
Third Party Payments	18	18
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	<u>498</u>	<u>511</u>
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	-	-
Other Income	-	-
Total Income	<u>-</u>	<u>-</u>
Net Expenditure	<u><u>498</u></u>	<u><u>511</u></u>

<u>Budgeted Personnel 2021/22</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	8.2
Manual	-
Total	<u>8.2</u>

CORPORATE & COMMUNITY - SUPPORT SERVICES

PROJECT MANAGEMENT OFFICE AND CORE SYSTEMS

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	1,016	855
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	22	22
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	<u>1,038</u>	<u>877</u>
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	701	533
Fees Charges etc.	-	-
Other Income	-	-
Total Income	<u>701</u>	<u>533</u>
Net Expenditure	<u><u>337</u></u>	<u><u>344</u></u>

<u>Budgeted Personnel 2021/22</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	14.0
Manual	-
Total	<u>14.0</u>

CORPORATE & COMMUNITY - SUPPORT SERVICES

COMMUNICATIONS AND PRINTING

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	495	489
Property Costs	3	4
Transport Costs	13	13
Supplies & Services	143	129
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	654	635
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	81	81
Fees Charges etc.	-	-
Other Income	-	-
Total Income	81	81
Net Expenditure	573	554

Budgeted Personnel 2021/22

	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	10.8
Manual	-
Total	10.8

CORPORATE & COMMUNITY - SUPPORT SERVICES

HR AND PAYROLL

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	1,629	1,672
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	266	266
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	1,895	1,938
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	203	204
Fees Charges etc.	7	7
Other Income	4	4
Total Income	214	215
Net Expenditure	1,681	1,723

<u>Budgeted Personnel 2021/22</u>	
	<u>Full Time Equivalent</u>
Chief Officers	1.0
Teachers	-
APT & C	38.1
Manual	-
Total	39.1

CORPORATE & COMMUNITY - SUPPORT SERVICES

DEMOCRATIC SERVICES

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	369	375
Property Costs	-	-
Transport Costs	9	9
Supplies & Services	34	28
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	<u>412</u>	<u>412</u>
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	-	-
Other Income	-	-
Total Income	<u>-</u>	<u>-</u>
Net Expenditure	<u><u>412</u></u>	<u><u>412</u></u>

Budgeted Personnel 2021/22

	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	7.5
Manual	-
Total	<u>7.5</u>

CORPORATE & COMMUNITY - SUPPORT SERVICES

CUSTOMER FIRST

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	1,097	1,070
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	50	51
Third Party Payments	2	2
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	1,149	1,123
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	131	132
Fees Charges etc.	41	16
Other Income	-	-
Total Income	172	148
Net Expenditure	977	975

<u>Budgeted Personnel 2021/22</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	31.5
Manual	-
Total	31.5

CORPORATE & COMMUNITY - SUPPORT SERVICES

REVENUES - GENERAL

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	304	319
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	54	55
Third Party Payments	-	-
Transfer Payments	-	-
Support Services		
Total Expenditure	358	374
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	-	-
Other Income	-	-
Total Income	-	-
Net Expenditure	358	374

<u>Budgeted Personnel 2021/22</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	5.3
Manual	-
Total	5.3

CORPORATE & COMMUNITY - SUPPORT SERVICES

REVENUES - ACCOUNTS PAYABLE AND RECEIVABLE

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	371	356
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	30	30
Third Party Payments	-	-
Transfer Payments	-	-
Support Services		
Total Expenditure	<u>401</u>	<u>386</u>
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	-	-
Other Income	-	-
Total Income	<u>-</u>	<u>-</u>
Net Expenditure	<u><u>401</u></u>	<u><u>386</u></u>

<u>Budgeted Personnel 2021/22</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	11.2
Manual	-
Total	<u>11.2</u>

CORPORATE & COMMUNITY - SUPPORT SERVICES

DIGITAL SERVICES

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	2,533	2,552
Property Costs	-	-
Transport Costs	4	4
Supplies & Services	3,129	3,488
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	5,666	6,044
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	753	753
Fees Charges etc	-	-
Other Income	-	-
Total Income	753	753
Net Expenditure	4,913	5,291

<u>Budgeted Personnel 2021/22</u>	
	<u>Full Time Equivalent</u>
Chief Officers	1.0
Teachers	-
APT & C	52.4
Manual	-
Total	53.4

ENVIRONMENT - SUPPORT

DEPARTMENTAL SUMMARY

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	1,986	2,123
Property Costs	1,030	1,042
Transport Costs	15	15
Supplies & Services	301	286
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	1	1
Total Expenditure	3,333	3,467
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	1,042	1,114
Fees Charges etc	-	-
Other Income	-	-
Total Income	1,042	1,114
Net Expenditure	2,291	2,353

<u>Budgeted Personnel 2021/22</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	42.0
Manual	-
Total	42.0

ENVIRONMENT - SUPPORT

PROPERTY & TECHNICAL

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	1,986	2,123
Property Costs	-	-
Transport Costs	15	15
Supplies & Services	235	235
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	1	1
Total Expenditure	2,237	2,374
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	1,042	1,114
Fees Charges etc	-	-
Other Income	-	-
Total Income	1,042	1,114
Net Expenditure	1,195	1,260

Budgeted Personnel 2021/22

	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	42.0
Manual	-
TOTAL	42.0

ENVIRONMENT - SUPPORT

ACCOMMODATION

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	-	-
Property Costs	1,030	1,042
Transport Costs	-	-
Supplies & Services	66	51
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	<u>1,096</u>	<u>1,093</u>
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	-	-
Other Income	-	-
Total Income	<u>-</u>	<u>-</u>
Net Expenditure	<u><u>1,096</u></u>	<u><u>1,093</u></u>

<u>Budgeted Personnel 2021/22</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	-
Total	<u><u>-</u></u>

HEALTH & SOCIAL CARE PARTNERSHIP

DEPARTMENTAL SUMMARY

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	23,133	23,869
Property Costs	939	938
Transport Costs	230	237
Supplies & Services	1,902	1,890
Third Party Payments	38,767	40,917
Transfer Payments	39	39
Support Services	2,354	2,420
Total Expenditure	67,364	70,310
<u>Income</u>		
Additional IJB Grant	6,090	5,262
Ring Fenced Government Grant	606	614
Other Government Grant	88	88
Recharge Income (Internal)	-	-
Fees,Charges etc.	1,220	1,247
Other Income	8,047	9,394
Total Income	16,051	16,605
Net Expenditure for Council Tax	51,313	53,705
<u>Adjustments</u>		
Ring Fenced Government Grant	606	614
Funding from Integrated Joint Board (Note 1)	51,919	54,319
Net Expenditure	-	-

<u>Budgeted Personnel 2021/22</u>	
	<u>Full-time Equivalent</u>
Chief Officers *	3.0
Teachers	-
APT&C	416.3
Manual	202.0
TOTAL	621.3

* This excludes NHS post

Note 1: The HSCP's budget is indicative only and will be directed and amended by the Integrated Joint Board on an ongoing basis

HEALTH & SOCIAL CARE PARTNERSHIP

PUBLIC PROTECTION - CHILDREN & FAMILIES

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	3,966	4,203
Property Costs	41	38
Transport Costs	31	32
Supplies & Services	390	462
Third Party Payments	5,186	5,353
Transfer Payments	37	37
Support Services	-	-
Total Expenditure	9,651	10,125
<u>Income</u>		
Additional IJB Grant	-	-
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees, Charges etc.	20	20
Other Income	239	295
Total Income	259	315
Net Expenditure for Council Tax	9,392	9,810
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
Net Expenditure	9,392	9,810

<u>Budgeted Personnel 2021/22</u>	
	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	-
APT&C	90.1
Manual	-
TOTAL	90.1

HEALTH & SOCIAL CARE PARTNERSHIP

INTENSIVE SERVICES

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	7,932	9,498
Property Costs	89	91
Transport Costs	106	108
Supplies & Services	480	480
Third Party Payments	2,844	2,665
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	11,451	12,842
<u>Income</u>		
Additional IJB Grant	54	55
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees, Charges etc.	741	761
Other Income	1,233	1,541
Total Income	2,028	2,357
Net Expenditure for Council Tax	9,423	10,485
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
Net Expenditure	9,423	10,485

Budgeted Personnel 2021/22

	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	-
APT&C	109.2
Manual	189.0
TOTAL	298.2

HEALTH & SOCIAL CARE PARTNERSHIP

ADULT LOCALITIES - OLDER PEOPLE

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	2,718	1,802
Property Costs	15	15
Transport Costs	24	24
Supplies & Services	152	153
Third Party Payments	14,475	16,324
Transfer Payments	1	1
Support Services	-	-
Total Expenditure	17,385	18,319
<u>Income</u>		
Additional IJB Grant	3,947	3,073
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees, Charges etc.	412	412
Other Income	642	1,385
Total Income	5,001	4,870
Net Expenditure for Council Tax	12,384	13,449
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
Net Expenditure	12,384	13,449

Budgeted Personnel 2021/22

	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	-
APT&C	39.3
Manual	
TOTAL	39.3

HEALTH & SOCIAL CARE PARTNERSHIP

ADULT LOCALITIES - PHYSICAL/SENSORY DISABILITY

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	1,747	1,782
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	597	597
Third Party Payments	3,030	2,951
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	5,374	5,330
<u>Income</u>		
Additional IJB Grant	360	370
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees, Charges etc.	34	34
Other Income	258	405
Total Income	652	809
Net Expenditure for Council Tax	4,722	4,521
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
Net Expenditure	4,722	4,521

<u>Budgeted Personnel 2021/22</u>	
	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	-
APT&C	41.0
Manual	-
TOTAL	41.0

HEALTH & SOCIAL CARE PARTNERSHIP

ADULT LOCALITIES - LEARNING DISABILITY

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	1,642	1,682
Property Costs	154	149
Transport Costs	60	55
Supplies & Services	71	62
Third Party Payments	11,192	11,784
Transfer Payments	1	1
Support Services	-	-
Total Expenditure	13,120	13,733
<u>Income</u>		
Additional IJB Grant	1,577	1,621
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees, Charges etc.	3	2
Other Income	3,848	3,893
Total Income	5,428	5,516
Net Expenditure for Council Tax	7,692	8,217
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
Net Expenditure	7,692	8,217

<u>Budgeted Personnel 2021/22</u>	
	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	-
APT&C	28.9
Manual	13.0
TOTAL	41.9

HEALTH & SOCIAL CARE PARTNERSHIP

RECOVERY SERVICES - MENTAL HEALTH & ADDICTIONS

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	1,314	1,475
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	47	47
Third Party Payments	1,838	1,668
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	3,199	3,190
<u>Income</u>		
Additional IJB Grant	123	113
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees, Charges etc.	-	-
Other Income	1,220	1,272
Total Income	1,343	1,385
Net Expenditure for Council Tax	1,856	1,805
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
Net Expenditure	1,856	1,805

<u>Budgeted Personnel 2021/22</u>	
	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	-
APT&C	28.3
Manual	-
TOTAL	28.3

HEALTH & SOCIAL CARE PARTNERSHIP

CRIMINAL JUSTICE

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	424	631
Property Costs	17	18
Transport Costs	9	18
Supplies & Services	42	51
Third Party Payments	211	3
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	703	721
<u>Income</u>		
Additional IJB Grant	-	-
Ring Fenced Government Grant	606	614
Other Government Grant	88	88
Recharge Income (Internal)	-	-
Fees, Charges etc.	-	-
Other Income	-	-
Total Income	694	702
Net Expenditure for Council Tax	9	19
<u>Adjustments</u>		
Ring Fenced Government Grant	606	614
Net Expenditure	615	633

<u>Budgeted Personnel 2021/22</u>	
	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	-
APT&C	13.4
Manual	-
TOTAL	13.4

HEALTH & SOCIAL CARE PARTNERSHIP

FINANCE AND RESOURCES

	Budget 2020/21 £'000	Budget 2021/22 £'000
<u>Expenditure</u>		
Staff Costs	3,390	2,796
Property Costs	623	627
Transport Costs	-	-
Supplies & Services	123	38
Third Party Payments	- 9	169
Transfer Payments	-	-
Support Services	2,354	2,420
Total Expenditure	6,481	6,050
<u>Income</u>		
Additional IJB Grant	29	30
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees, Charges etc.	10	18
Other Income	607	603
Total Income	646	651
Net Expenditure for Council Tax	5,835	5,399
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
Net Expenditure	5,835	5,399

<u>Budgeted Personnel 2021/22</u>	
	<u>Full-time Equivalent</u>
Chief Officers *	3.0
Teachers	-
APT&C	66.1
Manual	-
TOTAL	69.1

* This excludes NHS post

SAVINGS PROPOSALS 2021/22TOTAL
£'000CHANGE & EFFICIENCY*

Review of Chief Exec Services' Non-staff Budgets	5
Reduction in Externalised Legal Services	30
Revenues Redesign	89
Review of Creditors & Business Support	74
Review of Corporate & Community Services' Non-staff Budgets	26
Review of CEEF Investment Payback Contributions	20
Review of Education Printing & Stationery Budgets	5
Education Admin Savings	28
Retain Civic Amenity Site Appointment System	50
Review of Environment Non-staff Budgets	13
	<hr/>
	340
	<hr/>

ASSETS*

Reduction in Education/Culture & Leisure Utilities Consumption	40
Reduction in Compensation Costs for Trust Premises Closures	55
Property costs saving on Education property disposals	28
	<hr/>
	123
	<hr/>

PROCUREMENT *

Increased Procurement Contract Income	6
	<hr/>
Procurement efficiencies	6
	<hr/>

FINANCIAL

Increase in Duke of Edinburgh Scheme Charges	10
Introduce Charges for Brown Bin (Garden Waste) Uplift	800
Introduce Charges for Pre Application Planning Discussions	40
Increase in Special Uplift Charges	49
	899

OTHER

Review of Accountancy vacancies/temp staff cover	77
Review of Chief Executive's Office services vacancies/temp staff cover/other	8
ICT Restructure	87
Review of Community Safety Capacity	103
Temporary Participatory Budgeting/CLD Funding Ends	134
Review of Strategic Services	40
Reduction in Civic Events	7
Review of Communications & Printing	31
Customer First Service Reductions	27
Reduction in Centrally Held School Resources	220
Reduction in Devolved School Budgets held by Headteachers	881
Remove SQA Price Increase Contingency	33
Reduction in Centrally Managed Absence Cover Budget for ELC	22
ERCLT Savings Target	222
IJB Savings Target	1,794
	3,686

TOTAL PROPOSED SAVINGS**5,054**

Further draw on reserves funded by capitalisation of Education CFCR

465

TOTAL SAVINGS TARGET**5,519**