



Meeting of East Renfrewshire Health and Social Care Partnership	Integration Joint Board
Held on	17 March 2021
Agenda Item	6
Title	Revenue Budget Monitoring Report 2020/21; position as at 31 January 2021
Summary	
To provide the Integration Joint Board with financial monitoring information in relation to the revenue budget, as part of the agreed financial governance arrangements.	
Presented by	Lesley Bairden, Head of Finance and Resources (Chief Financial Officer)
Action Required	
The Integration Joint Board is asked to: <ul style="list-style-type: none"> • note the projected outturn for the 2020/21 revenue budget • agree the approach to the proposed in-year addition to reserves 	
Directions	Implications
<input type="checkbox"/> No Directions Required <input type="checkbox"/> Directions to East Renfrewshire Council (ERC) <input type="checkbox"/> Directions to NHS Greater Glasgow and Clyde (NHSGGC) <input checked="" type="checkbox"/> Directions to both ERC and NHSGGC	<input checked="" type="checkbox"/> Finance <input type="checkbox"/> Policy <input type="checkbox"/> Workforce <input type="checkbox"/> Equalities <input checked="" type="checkbox"/> Risk <input type="checkbox"/> Legal <input type="checkbox"/> Infrastructure <input type="checkbox"/> Fairer Scotland Duty

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EAST RENFREWSHIRE INTEGRATION JOINT BOARD

17 March 2021

Report by Chief Financial Officer

REVENUE BUDGET MONITORING REPORT

PURPOSE OF REPORT

1. To advise the Integration Joint Board of the projected outturn position of the 2020/21 revenue budget. This projection is based on ledger information as at 31 January 2021 however allows for latest intelligence.

RECOMMENDATIONS

2. The Integration Joint Board is asked to:
 - note the projected outturn for the 2020/21 revenue budget
 - agree the approach to the proposed in-year addition to reserves

BACKGROUND

3. This report is part of the regular reporting cycle for ensuring that the HSCP financial governance arrangements are maintained. This is the sixth report for the financial year 2020/21 and provides the projected outturn for the year based on our latest information recognising we are in a particularly difficult time. The projected costs against budget are continuously reviewed and refined throughout the year, as are the Covid-19 cost implications.
4. The HSCP costs related to Covid-19 activity are reported to the Scottish Government via NHS Greater Glasgow and Clyde as the health boards are the leads on this reporting. The HSCP provides detailed estimated and actual costs across a number of categories and our current assumptions, which total just over £9 million, are reviewed on a monthly basis and our projections are continually revised as we respond to the pandemic.
5. In line with previous reports the estimated costs are included in our overall financial position and the bottom line is a nil impact as the current planning assumption remains that all costs will be fully funded. The sustainability costs supporting the social care market are supported nationally by an agreed set of principles and since we last reported to the IJB this support is now, further extended beyond March 2021 to June 2021.
6. To date the HSCP projected cost and confirmed funding relating to the remobilisation activity is summarised:

	£ million
Projected Costs:	
Additional services and staffing including Mental Health Assessment, Community Treatment, Flu, GP, staffing across all response activity	2.748
Infrastructure, equipment, PPE	0.435
Sustainability	3.472
Unachieved savings	2.394
Current Projected Costs	9.049

Funding Received:	
Tranche 1; share of first £50m	0.886
Tranche 2; share of the second (up to) £50m - £25m distributed	0.443
Tranche 3; share of the second (up to) £50m - £8m distributed	0.200
Tranche 4; share of £47m including winter planning	2.565
Primary Care and Mental Health	0.353
Winter Plan	1.360
January Allocation	3.520
Total Mobilisation Funding confirmed and received to date	9.327
Potential Balance	0.278

7. The table above shows that based on funds now received we could have a potential balance of funding of £278k to carry forward. The projected costs have decreased by £617k since last reported due to lower than estimated costs for Community Assessment and Treatment Centres and the Mental Health Assessment unit combined with continued updates of all cost projections. The balance of funding support the extension of support with Covid-19 costs for sustainability beyond 31 March 2021. There is some discussion at a national level on the technical treatment of these balances and the IJB should be assured that we will follow the appropriate guidance.
8. In addition to the confirmed funding shown above, East Renfrewshire's share of the funding announced to support mental health and emotional wellbeing for children, young people and their families impacted by the Covid-19 pandemic is £0.261 million and we are working closely with colleagues in Education to fully utilise these funds. The distribution will be through redetermination funding to our partner East Renfrewshire Council.
9. We also anticipate £0.037 million as the allocation to each HSCP to support the work of Chief Social Work Officers during the pandemic along with £0.020 million for work to support care homes.
10. The HSCP Finance Team will continue to work through all funding receipts and allocations to ensure the transparency and integrity of budget monitoring is maintained in an ever changing environment.

REPORT

11. The consolidated budget for 2020/21 and projected outturn position (with Covid-19 costs at nil impact) is reported in detail at Appendix 1. This shows a potential projected operational underspend of £0.232 million against a full year budget of £138.5 million (0.17%) after assumed contributions to and from reserves; with the in-year proposed contributions subject to IJB approval.
12. This is an increase in projected costs of £0.112 million since we last reported mainly from increased staff and care package cost projections.
13. Our move from emerging recovery and firmly back to response over the past few months means there is no doubt we will need to take unachieved savings forward. As advised the full impact of this will be considered as part of our 2021/22 budget.
14. The consolidated budget and associated financial direction to our partners is detailed at Appendix 4. This is reported to each Integration Joint Board and reflects in year revisions to our funding contributions and associated directions.

15. The main projected operational variances are set out below. The projected costs are based on known care commitments, vacant posts and other supporting information from our financial systems as at 31 January 2021 and do allow for the latest known information.
16. **Children & Families Public Protection £492k underspend;** the projected underspend remains, due mainly to the current level of staff turnover and the costs of care packages; this is an increase in projected costs of £193k since last reported mainly due to increased volume in residential care from 4 in year placements. The projected outturn position also allows for unspent school counselling budget of £244k to be added to the reserve set up last year to support this activity; the IJB will recall funding was received late in 2019/20 so a reserve was created and given the pandemic there has been slippage in plans for the current year.
17. **Older Peoples Services £703k underspend;** the projected underspend remains a result of current care commitments and staff turnover within teams. This is a further reduction in projected costs of £367k since we last reported, mainly within residential and nursing care. There remains a significant underspend of £1.3 million within nursing and residential care and this is offsetting additional costs of care within localities purchased care and also the increased activity in Care at Home within Intensive Services, including the additionality from payment on planned activity. The cost projections continue to make allowance for winter activity for the last few months of the year and also allow for the additional costs relating to the recent closure of a care home.
18. **Physical & Sensory Disability £132k underspend;** remains mainly due to turnover and the reduced activity around stair lifts and other aids and adaptations as a result of Covid-19, this is partially offset by a higher level of current care package commitments. We still may see increased demand as part of recovery for adaptations in 2021/22 and will continue to monitor this. This is a further underspend of £44k after allowing for release of some winter funding.
19. **Learning Disability Community Services £69k underspend;** remains due to committed care package costs above budget offset by turnover and some savings from day centre underspends across property, transport and supplies. This is an increase in projected costs of £37k.
20. When we look at the collective position across the three adult care groups above (in paragraphs 17 to 19) this gives a total underspend across Barrhead and Eastwood localities of £904k and the locality split is shown as an extract in Appendices 1 to 3 as an alternative presentation of these budgets.
21. **Learning Disability Inpatients £nil variance;** it should be noted that whilst the projected costs are to budget this is a result of using £468k from the transitional funding reserves set up to support the long stay beds redesign. This cost pressure is a result of staff costs required to support increased observation and ensure the staffing ratios required to support complex needs is maintained. This cost pressure is in line with the risk previously reported and this cost pressure has increased by £118k since the last reported position.
22. **Augmentative and Alternative Communication £nil variance;** whilst there is no projected variance shown it is likely that the service will end the year with around £80k underspend relating to equipment. Given the IJB previous agreement to invest in a reserve to allow for fluctuation in local and national demand this is the assumed treatment subject to IJB approval.

23. **Intensive Services £1,230k overspend;** the main cost pressure remains within Care at Home (both purchased and the in-house service) of £1,400k which is offset in part by staff turnover within day services (£244k). This is an increase in costs of £133k since last reported from additional agency costs, previously underestimated. The costs of this service are offset in part by reduced costs within nursing and residential care, as we previously reported.
24. **Recovery Services Mental Health & Addictions £3k overspend;** this reflects the current expected cost of care packages and staff turnover and is an increase in costs of £64k following review of care package commitments where previous taper assumptions were too optimistic.
25. **Prescribing Nil Variance;** our year to date position now reflects a significant underspend as a result of tariff swap gains and reduced volumes and whilst there is still some months of activity until the final position can be confirmed it is increasingly likely we will end the year underspent; the latest modelling had suggested this could be £530k, however the data for January shows an increase in activity equivalent to c£120k. Whilst we recognise the risk and volatility within prescribing there does not appear to have been significant post Brexit implications, although the January swing may be related. An assumed £200k in year addition to reserves has been included at Appendix 5 and the actual sum will be determined at year-end.
26. The IJB is asked to consider transferring this underspend to the prescribing reserve to allow management of any increased activity post Covid-19 through the smoothing reserve until the base position re-stabilises. The projected outturn currently assumes this treatment.
27. **Planning & Health Improvement £66k underspend;** remains primarily from turnover and is a further reduction in costs of £11k. The remaining element of this budget needs to be reallocated to the relevant operational budget areas and this will be addressed prior to 2021/22 reporting.
28. **Finance & Resources £5k underspend;** this budget meets the cost of a number of HSCP wide costs, including recharges for prior year pension costs for which a prudent projection is included. This is an increase in projected costs of £48k since last reported following further review of staffing and turnover costs.
29. **Primary Care Improvement Plan, Alcohol and Drugs and Mental Health Action 15;** we have submitted the first funding return to the Scottish Government reflecting our current year costs to date and projected costs for the year. The detailed work has restarted and the table below summarises the current projections against each funding source. As in the previous year, the Scottish Government allocation of funds takes cognisance of the ring fenced reserves we hold locally. We are working to ensure we can minimise project slippage in the current year whilst recognising the current challenges.

	Projected Cost	Funding Allocation	Potential Under / (Over)
	£'000	£'000	£'000
Primary Care Improvement Fund	1,278	1,720	442
Mental Health Action 15	424	375	(49)
Alcohol & Drugs Partnership	235	266	31

30. The current projected revenue budget underspend of £0.232 million will be added to our budget savings reserve, subject to final outturn and agreed reserves position.

31. The reserves position is reported in full at Appendix 5. The spending plans against reserves reflect some slippage as a result of the pandemic and also include the in-year additions to reserves that the IJB are being asked to consider;
 - £200k underspend from prescribing added to the existing reserve to allow for smoothing of costs post Covid. At this point the baseline for 2021/22 is skewed by the reduction in volumes but still volatile.
 - £244k underspend in the school counselling budget be added to the reserves to meet future costs as a result of slippage
 - £80k to augmentative and alternative communication based on a potential underspend on equipment to be added to the existing reserve to support fluctuation in demand.
32. The ultimate reserves position is subject to the final outturn for the year and will reflect the agreed national treatment for Covid-19 funding. The final position will also include new national funding for the Learning Disability Community Living Change Fund, with our share confirmed as £300k.

IMPLICATIONS OF THE PROPOSALS

Finance

33. The savings agreed by the IJB as part of the budget set in March 2020 are set out at Appendix 6. Our capacity to deliver these savings in year is significantly impacted as we work through Covid-19. The impact on savings delivery along with any implications from our recovery programme will continue to be reported to the IJB during the year and will also be addressed as part of our 2021/22 budget.
34. Once the implications from Covid-19 are clearer and the implications for our 2021/22 budget are known our Medium-Term Financial plan will be reviewed.
35. The Covid-19 funding received to date now meets all projected costs. A further £37k expected to support the Chief Social Work Officers within each HSCP and £261k is confirmed to support Children and Young Peoples services with Covid-19 recovery.
36. We continue to make sustainability payments to our partner providers, in line with nationally agreed principles and we continue to review requests for additional costs incurred. The sustainability timescales for provider support have recently been extended and we continue to work with our partner providers in line with the agreed principles.

Risk

37. The previously reported significant risk to the IJB that all Covid-19 related costs would not be fully funded appears to be mitigated in full this year. The implications for 2021/22 continue to be assessed.
38. There are several further risks which could impact on the current and future budget position; including:
 - Maintaining capacity to deliver our services and this is a real challenge
 - Achieving all existing savings on a recurring basis
 - The impact of Covid-19 on our partner providers and the care service market
 - Prescribing costs exceeding budget and reserve over the longer term
 - Observation and Out of Area costs within Specialist Learning Disability Services
 - Brexit implications continue to be monitored and the working groups of both partner organisations remain active.

DIRECTIONS

39. The running budget reconciliation which forms part of financial directions to our partners is included at Appendix 4.
40. The report reflects a projected breakeven position after the potential net contribution of £0.232 million to reserves for the year to 31 March 2021.

CONSULTATION AND PARTNERSHIP WORKING

41. The Chief Financial Officer has consulted with our partners.
42. This revenue budget reflects the consolidation of funding from both East Renfrewshire Council and NHS Greater Glasgow and Clyde. The HSCP operates under the Financial Regulations as approved by the Performance and Audit Committee on 18 December 2015 and reviewed March 2020.

CONCLUSIONS

43. Appendix 1 reports a potential projected underspend of £0.232 million for the year to 31 March 2021. This is subject to the IJB approval of proposed transfers to reserves and also remains subject to all Covid-19 costs being fully funded, which is now as certain as it can be at this stage. There is still some variation nationally regarding the presentation of Covid-19 costs versus income expected; in agreement with the Chair and Vice Chair of the IJB our presentation is unchanged and we assume full funding in our cost projections.

RECOMMENDATIONS

44. The Integration Joint Board is asked to note:
 - the projected outturn for the 2020/21 revenue budget
 - agree the approach to the proposed in-year addition to reserves

REPORT AUTHOR

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8 March 2021

Chief Officer, IJB: Julie Murray

BACKGROUND PAPERS

IJB 03.02.2020 – Revenue Budget Monitoring Report

https://www.eastrenfrewshire.gov.uk/media/4560/Integration-Joint-Board-item-8-3-February-2021/pdf/Integration_Joint_Board_item_8_-_3_February_2021.pdf?m=637472533272900000

IJB 25.11.2020 – Revenue Budget Monitoring Report

https://www.eastrenfrewshire.gov.uk/media/4342/Integration-Joint-Board-item-13-25-November-2020/pdf/Integration_Joint_Board_Item_13_-_25_November_2020.pdf?m=637413167020300000

IJB 23.09.2020 – Revenue Budget Monitoring Report

https://www.eastrenfrewshire.gov.uk/media/3203/Integration-Joint-Board-Item-12-23-September-2020/pdf/Integration_Joint_Board_Item_12_-_23_September_2020.pdf?m=637354314872300000

IJB 12.08.2020 – Revenue Budget Monitoring Report

https://www.eastrenfrewshire.gov.uk/media/1761/Integration-Joint-Board-Item-10-12-August-2020/pdf/Integration_Joint_Board_Item_10_-_12_August_2020.pdf?m=637321474691400000

IJB 24.06.2020 – Revenue Budget Monitoring Report

https://www.eastrenfrewshire.gov.uk/media/1403/Integration-Joint-Board-Item-09-24-June-2020/pdf/Integration_Joint_Board_Item_09_-_24_June_2020.pdf?m=637284227752900000

IJB 18.03.2020 – Revenue Budget Monitoring Report

https://www.eastrenfrewshire.gov.uk/media/1415/Integration-Joint-Board-Item-07-18-March-2020/pdf/Integration_Joint_Board_Item_07_-_18_March_2020.pdf?m=637284278222670000

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Consolidated Monitoring Report

Projected Outturn Position to 31st March 2021

Objective Analysis	Full Year			
	Budget £	Projected Outturn £	Variance (Over) / Under £	Variance (Over) / Under %
Public Protection - Children & Families	12,527,000	12,035,000	492,000	3.93%
Public Protection - Criminal Justice	9,000	9,000	-	0.00%
Adult Localities Services				
Older People	19,273,000	18,570,000	703,000	3.65%
Physical & Sensory Disability	5,320,000	5,188,000	132,000	2.48%
Learning Disability - Community	14,059,000	13,990,000	69,000	0.49%
Learning Disability - Inpatients	8,501,000	8,501,000	0	0.00%
Augmentative and Alternative Communication	231,000	231,000	0	0.00%
Intensive Services	10,728,000	11,958,000	(1,230,000)	(11.47%)
Recovery Services - Mental Health	5,315,000	5,342,000	(27,000)	(0.51%)
Recovery Services - Addictions	1,833,000	1,809,000	24,000	1.31%
Family Health Services	25,743,000	25,743,000	0	0.00%
Prescribing	15,858,000	15,858,000	0	0.00%
Planning & Health Improvement	206,000	140,000	66,000	32.04%
Finance & Resources	18,918,000	18,915,000	3,000	0.02%
Net Expenditure	138,521,000	138,289,000	232,000	0.17%
Contribution to / (from) Reserve	-	232,000	(232,000)	-
Net Expenditure	138,521,000	138,521,000	-	-

Figures quoted as at 30 November 2020

	£
Net Contribution To / (From) Reserves	232,000
Analysed by Partner contribution;	
Health	661,000
Social Care	(429,000)
Net Contribution To / (From) Reserves	232,000

Additional information - Adult Localities

Objective Analysis	Full Year			
	Budget £	Projected Outturn £	Variance (Over) / Under £	Variance (Over) / Under %
Localities Services - Barrhead	18,873,000	17,922,000	951,000	5.04%
Localities Services - Eastwood	19,778,000	19,825,000	(47,000)	(0.24%)
Net Expenditure	38,651,000	37,747,000	904,000	2.34%

Council Monitoring Report

Projected Outturn Position to 31st March 2021

Subjective Analysis	Full Year			
	Budget £	Projected Outturn £	Variance (Over) / Under £	Variance (Over) / Under %
Employee Costs	23,215,000	24,585,000	(1,370,000)	(5.90%)
Property Costs	944,000	1,077,000	(133,000)	(14.09%)
Supplies & Services	1,888,000	2,705,000	(817,000)	(43.27%)
Transport Costs	240,000	214,000	26,000	10.83%
Third Party Payments	38,725,000	43,880,000	(5,155,000)	(13.31%)
Support Services	2,354,000	2,354,000	-	0.00%
Income	(16,053,000)	(23,073,000)	7,020,000	(43.73%)
Net Expenditure	51,313,000	51,742,000	(429,000)	(0.84%)

Contribution to / (from) Reserve	-	(429,000)	429,000	-
Net Expenditure	51,313,000	51,313,000	-	-

Objective Analysis	Full Year			
	Budget £	Projected Outturn £	Variance (Over) / Under £	Variance (Over) / Under %
3.i Public Protection - Children & Families	9,593,000	9,079,000	514,000	5.36%
Public Protection - Criminal Justice	9,000	9,000	-	0.00%
Adult Localities Services			-	
Older People	11,640,000	11,024,000	616,000	5.29%
Physical & Sensory Disability	4,708,000	4,576,000	132,000	2.80%
Learning Disability	8,145,000	8,340,000	(195,000)	(2.39%)
Intensive Services	9,716,000	10,946,000	(1,230,000)	(12.66%)
Recovery Services - Mental Health	1,547,000	1,916,000	(369,000)	(23.85%)
Recovery Services - Addictions	300,000	269,000	31,000	10.33%
Finance & Resources	5,655,000	5,583,000	72,000	1.27%
Net Expenditure	51,313,000	51,742,000	(429,000)	(0.84%)

Contribution to / (from) Reserve	-	(429,000)	429,000	
Net Expenditure	51,313,000	51,313,000	-	

Notes

- Figures quoted as at 31 January 2021
- The projected underspend / (overspend) will be taken to/(from) reserves at year end.
- Contribution To Reserves is made up of the following transfer;

Net Contribution to / (from) Reserves	£	(429,000)
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3.i NB: Projected costs assume a contribution of £244k to reserves relating to School Counselling

4 Additional information - Adult Localities

Objective Analysis	Full Year			
	Budget £	Projected Outturn £	Variance (Over) / Under £	Variance (Over) / Under %
Localities Services - Barrhead	12,109,000	11,492,000	617,000	5.10%
Localities Services - Eastwood	12,384,000	12,448,000	(64,000)	(0.52%)
Net Expenditure	24,493,000	23,940,000	553,000	(2.26%)

NHS Monitoring Report

Projected Outturn Position to 31st March 2021

Subjective Analysis	Full Year			
	Full Year Budget	Projected Outturn	Variance (Over) / Under	Variance (Over) / Under
	£	£	£	%
Employee Costs	20,360,000	21,343,000	(983,000)	(4.83%)
Non-pay Expenditure	58,019,000	58,837,000	(818,000)	(1.41%)
Resource Transfer/Social Care Fund	11,997,000	11,997,000	-	0.00%
Income	(3,168,000)	(5,630,000)	2,462,000	77.71%
Net Expenditure	87,208,000	86,547,000	661,000	0.76%

Contribution to / (from) Reserve	-	661,000	(661,000)	-
Net Expenditure	87,208,000	87,208,000	-	-

Objective Analysis	Full Year			
	Full Year Budget	Projected Outturn	Variance (Over) / Under	Variance (Over) / Under
	£	£	£	%
Childrens Services	2,834,000	2,856,000	(22,000)	(0.78%)
Adult Community Services	4,308,000	4,221,000	87,000	2.02%
Learning Disability - Community	1,083,000	819,000	264,000	24.38%
3.i Learning Disability - Inpatient	8,501,000	8,501,000	-	0.00%
3.ii Augmentative and Alternative Communication	231,000	231,000	-	0.00%
Family Health Services	25,743,000	25,743,000	-	0.00%
3.iii Prescribing	15,858,000	15,858,000	-	0.00%
Recovery Services - Mental Health	3,001,000	2,659,000	342,000	11.40%
Recovery Services - Addictions	1,024,000	1,031,000	(7,000)	(0.68%)
Planning & Health Improvement	206,000	140,000	66,000	32.04%
Finance & Resources	13,015,000	13,084,000	(69,000)	(0.53%)
Resource Transfer	11,404,000	11,404,000	-	0.00%
Net Expenditure	87,208,000	86,547,000	661,000	0.76%

Contribution to / (from) Reserve	-	661,000	(661,000)	0.00%
Net Expenditure	87,208,000	87,208,000	-	0.00%

Notes

1 Figures quoted as at 31 January 2021

2 Resource Transfer and the Social Care Fund is re allocated across client groups at the consolidated level as detailed below;

	£
Public Protection - Children & Families	100,000
Adult Localities Services	
Older People	3,325,000
Physical & Sensory Disability	612,000
Learning Disability	4,831,000
Intensive Services	1,012,000
Recovery Services - Mental Health	767,000
Recovery Services - Addictions	509,000
Finance & Resources	248,000
	<u>11,404,000</u>

Localities Services - Barrhead	4,976,000
Localities Services - Eastwood	3,791,000

3 Net Contribution to / (from) Reserves 661,000

NB: the projected costs above assume the following contributions (from) and to reserves

3.i Costs of additional observations and staffing ratio requirements use (£468k)

3.ii Earmark underspend to existing reserve add £80k

3.iii Earmark underspend to manage future fluctuation and post Covid demand in prescribing add £200k

4 Additional information - Adult Localities

Objective Analysis	Full Year			
	Full Year Budget	Projected Outturn	Variance (Over) / Under	Variance (Over) / Under
	£	£	£	%
Localities Services - Barrhead	1,788,000	1,454,000	334,000	18.68%
Localities Services - Eastwood	3,603,000	3,586,000	17,000	0.47%
Net Expenditure	5,391,000	5,040,000	351,000	6.51%

**East Renfrewshire HSCP - Revenue Budget Monitoring 2020/21
Budget Reconciliation & Directions**

Appendix 4

	NHS	ERC	IJB	Total
	£000	£000	£000	£000
Funding Sources to the IJB				
1 Original Revenue Budget Contributions	72,135	51,313		123,448
Criminal Justice Grant Funded Expenditure		606		606
Criminal Justice Grant		(606)		(606)
FHS / GMS budget adjustments	2,785			2,785
Adjustments to opening recurring budget	121			121
Covid-19 Funding & Winter Plan	9,327			9,327
Covid-19 Fair Work Funding	157			157
Augmentative & Alternative Communication	159			159
SESP and Other Funding adjustments	97			97
Primary Care Improvement Fund Tranche 1	738			738
Primary Care Improvement Fund Tranche 2	1,184			1,184
Mental Health Action 15 Tranche 1	263			263
Mental Health Action 15 Tranche 2	292			292
Tranche 2 and balance of ADP funding	151			151
Prescribing Tariff Reduction	(670)			(670)
Central Pharmacy	138			138
Various Funding Initiatives	331			331
	87,208	51,313	-	138,521
Funding Outwith Revenue Contribution				
Housing Aids & Adaptations *		410		410
Set Aside Hospital Services Opening Budget	31,674			31,674
Set Aside In year Revision	486			486
Total IJB Resources	119,368	51,723	-	171,091
Directions to Partners				
Revenue Budget	87,208	51,313	-	138,521
Criminal Justice Grant Funded Expenditure		606		606
Criminal Justice Grant		(606)		(606)
1 Resource Transfer & Recharges	(13,147)	13,147		0
Carers Information	58	(58)		0
	74,119	64,402	-	138,521
Housing Aids & Adaptations *		410		410
Set Aside Hospital Services Budget	32,160			32,160
	106,279	64,812	-	171,091

* includes capital spend

1 Includes Social Care Fund, Cross Charges, COVID funding adjustments as well as historic resource transfer etc.

Earmarked Reserves	Reserve Carry Forward to 2020/21 £	2020/21 Projected spend £	Projected balance 31/03/21 £	comment
Scottish Government Funding				
Mental Health - Action 15	0	0	0	Currently assumed nil balance based on projected costs
Alcohol & Drugs Partnership	83,000	83,000	0	Assume applied in year, utilised prior to new draw on funds
Primary Care Improvement	102,000	102,000	0	Assume applied in year, utilised prior to new draw on funds
Primary Care Transition Fund	68,000	54,000	14,000	Some slippage
GP Premises Fund	78,000	0	78,000	Assume applied in year
Scottish Government Funding	331,000	239,000	92,000	
Bridging Finance				
Budget Savings Reserve	1,027,000	(232,000)	1,259,000	Assumed based on current projected underspend; impact on unachieved savings dependant on Covid funding
In Year Pressures Reserve	271,000	111,000	160,000	To support Bonnyton House decant as required
Prescribing	222,000	(200,000)	422,000	To smooth prescribing pressures: addition subject to IJB approval
Bridging Finance	1,520,000	(321,000)	1,841,000	
Children & Families				
Residential Accommodation	460,000	0	460,000	To smooth the impact of high cost residential placements over time
Health Visitors	100,000	100,000	0	To support capacity and training - assumed required in current year
Home & Belonging	100,000	38,000	62,000	Some slippage due to COVID
School Counselling	311,000	(244,000)	555,000	Some slippage due to COVID; addition subject to IJB approval
Continuing Care / Child Healthy Weight	50,000	35,000	15,000	Some slippage due to COVID
Children & Families	1,021,000	(71,000)	1,092,000	
Transitional Funding				
Learning Disability Specialist Services	1,039,000	468,000	571,000	To support redesign and use determined by community placement by other HSCPs. Will fund Challenging Behaviour Manager post for 20 months from April. Expected additional costs of observations £468k
Total Transitional Funding	1,039,000	468,000	571,000	
Projects				
District Nursing	100,000	26,000	74,000	To support capacity and training - aligned with planned activity
Augmentative & Alternative Communication	101,000	(80,000)	181,000	As required to meet specialist equipment needs
Projects	201,000	(54,000)	255,000	
Repairs & Renewals				
Repairs, Furniture and Specialist Equipment	100,000		100,000	Environmental works approved by IJB in 2019/20, delayed due to COVID so £30k spend now expected 2021/22.
Repairs & Renewals	100,000	0	100,000	
Capacity				
Partnership Strategic Framework	150,000	50,000	100,000	To fund post in current year. Following year funding committed to support procurement activity
Organisational Learning & Development	92,000		92,000	Some slippage due to COVID
Capacity	242,000	50,000	192,000	
Total All Earmarked Reserves	4,454,000	311,000	4,143,000	
General Reserves				
East Renfrewshire Council	109,200	0	109,200	
NHSGCC	163,000	0	163,000	
Total General Reserves	272,200	0	272,200	
Grand Total All Reserves	4,726,200	311,000	4,415,200	

NB; Excludes any COVID related funding; Agency / Principle technical treatment will determine whether this will be part of the IJB reserves

East Renfrewshire HSCP - Revenue Budget Monitoring 2020/21

Appendix 6

Analysis of Savings Delivery

Saving	Approved Saving 2020/21 Budget £	Projected Saving 2020/21 £	Comments
New savings to meet Social Care Pressures			All comments pre Covid. NB no capacity to achieve in 2020/21
Adult Care packages	100	100	Reflected cost profile
Interim Income	100	100	Based on expected achievable income
Inflation revision	160	160	Saving expected from actual v's planned cost pressure
Discretionary spend moratorium	120	120	Saving assumed achieved. Review ongoing
Digital Efficiencies	250	250	Carried over from 2019/20, part of change programme
Individual Budget Calculator	1,664	1,664	Saving to be applied to all non residential care budgets
Sub Total	2,394	2,394	
New savings to meet NHS Pressures			
Non Pay Inflation	28	28	Saving applied and achieved
LD Redesign - Non Recurring	100	100	Saving applied and achieved. Non Recurring in 2020/21.
Sub Total	128	128	
Total HSCP Saving Challenge	2,522	2,522	

Note; capacity to deliver savings impacted by COVID response.