



Meeting of East Renfrewshire Health and Social Care Partnership	Integration Joint Board
Held on	16 March 2022
Agenda Item	10
Title	Revenue Budget Monitoring Report 2021/22; position as at 31 st January 2022
<p>Summary</p> <p>To provide the Integration Joint Board with financial monitoring information in relation to the revenue budget, as part of the agreed financial governance arrangements.</p>	
Presented by	Lesley Bairden (Chief Financial Officer)
<p>Action Required</p> <p>The Integration Joint Board is asked to:</p> <ul style="list-style-type: none"> • note the projected outturn for the 2021/22 revenue budget • note the projected reserves balances 	
<p>Directions</p> <p><input type="checkbox"/> No Directions Required</p> <p><input type="checkbox"/> Directions to East Renfrewshire Council (ERC)</p> <p><input type="checkbox"/> Directions to NHS Greater Glasgow and Clyde (NHSGGC)</p> <p><input checked="" type="checkbox"/> Directions to both ERC and NHSGGC</p>	<p>Implications</p> <p><input checked="" type="checkbox"/> Finance</p> <p><input type="checkbox"/> Policy</p> <p><input type="checkbox"/> Workforce</p> <p><input type="checkbox"/> Equalities</p> <p><input checked="" type="checkbox"/> Risk</p> <p><input type="checkbox"/> Legal</p> <p><input type="checkbox"/> Infrastructure</p> <p><input type="checkbox"/> Fairer Scotland Duty</p>

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EAST RENFREWSHIRE INTEGRATION JOINT BOARD**16 March 2022****Report by Chief Financial Officer****REVENUE BUDGET MONITORING REPORT****PURPOSE OF REPORT**

1. To advise the Integration Joint Board of the projected outturn position of the 2021/22 revenue budget. This projection is based on ledger information as at 31st January 2022 and allowing for latest intelligence.
2. The report includes the application of winter funding for 2021/22.

RECOMMENDATIONS

3. The Integration Joint Board is asked to:
 - note the projected outturn for the 2021/22 revenue budget
 - note the projected reserves balances

BACKGROUND

4. This report is part of the regular reporting cycle for ensuring that the HSCP financial governance arrangements are maintained. This is the fourth report for the financial year 2021/22 and provides the projected outturn for the year based on our latest information recognising we are still in uncertain times. The projected costs against budget are continuously reviewed and refined throughout the year.
5. The current projected outturn shows an underspend for the year of £0.554 million after the application of winter funding of £3.124 million and Covid-19 funding of £9.411 million.

Winter Funding 2021/22

6. As previously reported, we have received additional funding for Winter 2021/22 of £3.124 million:

Initiative	£ million	Comments / Purpose
Interim Care	0.703	To support delayed discharge pathways with more appropriate care and support. Non-recurring for a six month period.
Care at Home Capacity	1.089	To expand capacity to address increased need and acuity. Recurring.
Multi-Disciplinary Teams	0.351	To support cross system working including focus on delayed discharge. Recurring.
Social Care Pay Uplifts	0.741	Up to £48 million nationally for social care staff hourly rate increases. We are paying increased rates effective from 1 st December to implement the policy. Recurring.
Additional Health Care Assistants	0.240	Part of NHSGGC wide recruitment. Recurring.

7. This funding has been allocated to the respective budget areas and we are assuming full spend as any slippage in the current year will be taken to an earmarked reserve as

part of the usual year end process. Recruitment is ongoing and work continues to project the costs for the current year.

8. The budget report for 2022/23 addresses the allocations to support this work going forward.

Covid-19 Funding 2021/22

9. The HSCP costs related to Covid-19 activity continue into 2021/22 and are reported to the Scottish Government via NHS Greater Glasgow and Clyde as the health boards are the leads on this reporting. The HSCP provides detailed estimated and actual costs across a number of categories and our current assumptions, which total just under £9.411 million. This is reviewed on a monthly basis and our projections are continually revised as we continue to respond to the pandemic. The projections included in this report show full Covid-19 funding including support for unachieved savings.
10. Updated projections around Sustainability and Alternatives to Daycare costs have resulted in a decrease in cost projections since last reported of £0.349 million.
11. In line with previous reports the estimated costs are included in our overall financial position and the bottom line is a nil impact as we have confirmed funding, inclusive of the balance of the Covid-19 reserve we hold. The Scottish Government have announced additional funding to be allocated to HSCPs during 2021/22 to meet ongoing costs associated with the Covid response and recovery for the current year and into 2022/23. The final balance of the £14.781 million for East Renfrewshire HSCP will be earmarked within reserves and the application will be determined as the new financial year progresses.
12. The HSCP projected costs for 2021/22 and balance of funding required after reserves is summarised below:

	£ million
Projected Costs:	
Additional services and staffing including Mental Health Assessment, Community Treatment, Flu, GP, staffing across all response activity	3.597
Infrastructure, equipment, PPE	0.088
Sustainability	2.160
Unachieved savings	3.566
Current Projected Local Mobilisation Plan Costs	9.411
Funded By:	
COVID reserve (Carried forward from 2020/21)	3.145
2021/22 Allocations to date	0.220
Total Mobilisation Funding/reserves confirmed and received to date	3.365
Further Funding Confirmed on 25/2/2022 (not yet received)	6.046

REPORT

13. The consolidated budget for 2021/22 and projected outturn position, with Covid-19 costs at nil impact and the provisional application of winter funding is reported in detail at Appendix 1. This shows a projected underspend of £0.554 million against a full year budget of £136.603 million (0.41%) after assumed contributions to and from reserves.
14. The consolidated budget and associated financial direction to our partners is detailed at Appendix 4. This is reported to each Integration Joint Board and reflects in year revisions to our funding contributions and associated directions.
15. The main projected operational variances are set out below. The projected costs are based on known care commitments, vacant posts and other supporting information from our financial systems as at 31st January 2022 and do allow for the latest known information.
16. **Children & Families and Public Protection £88k overspend;** this remains primarily due to care package costs, however this is a reduction in projected costs of £262k since last reported, mainly due to:
 - £87k decrease in payroll projections from vacancies being filled.
 - £144k reduction in third party payments projections in residential and foster care costs
17. The service continue to monitor the pressures within purchased care with the assumption that current placements will remain to March 2022 and beyond.
18. **Older Peoples Services £1,093k underspend;** the projected underspend remains a result of current care commitments and staff turnover within teams. Continuing the current year trend, this underspend is mainly within residential and nursing care at £2 million alongside a staffing underspend of £0.2m. This is offset by an overspend in localities care at home commitments of £1.1m and is also partly offsetting the increased activity in Care at Home within Intensive Services. This is after the agreed £500k virement from Residential to Care at Home. The true trend is yet to be determined.
19. The underspend has decreased by £373k since last reported in the main due to the agreed £500k movement of budget between Residential Care and Care at Home which has now been actioned.
20. **Physical & Sensory Disability £19k overspend;** the projected overspend is due to care package commitment trends and turnover not achieved; this is a reduction in projected costs of £23k based on current care package cost commitments.
21. **Learning Disability Community Services £1,070k underspend;** the projected underspend remains due to staffing across the Learning Disability community teams (£247k) and within day services (£313k) and also projected care commitments (£554k). This is a small increase in costs of £23k since last reported.
22. Some of our Learning Disability Day Services staff have supported Care at Home and the Responder service. Some costs will be transferred to winter funding so this underspend may increase.
23. When we look at the collective position across the three adult care groups above (in paragraphs 17 to 19 this gives a total underspend across Barrhead and Eastwood localities of £2.144 million and the locality split is shown as an extract in Appendices 1 to 3 as an alternative presentation of these budgets and projected costs.

24. **Learning Disability Inpatients £nil variance;** it should be noted that whilst the projected costs are shown to budget this is after applying £292k from the transitional funding reserve set up to support the long stay beds redesign.
25. This is an improved position from the £393k projected when last reported mainly due to reduced additional hours to be funded. The cost pressure remains a result of staffing requirements to support observation levels and ensure the appropriate ratio of staffing to support complex needs is maintained.
26. **Augmentative and Alternative Communication £nil variance;** whilst there is a modest projected underspend of £15k we will add this to the existing earmarked reserve to smooth the impact of demand given the specialist nature of this service.
27. **Intensive Services £1,462k overspend;** the most significant cost pressure remains within Care at Home (both purchased and the in-house service) of £971k, with the telecare responders service projected overspend at £622k; all predominately around staffing and agency as we continue to respond to the pandemic.
28. Bonnyton House remains overspent (£151k) mainly due to staffing costs. These pressures are offset in part by staff turnover and vacancies within day services (£338k).
29. This is a net reduction in Intensive Services projected overspend of £483k since last reported in the main due to the budget movement between Residential care and Care at Home of £500k.
30. **Recovery Services Mental Health & Addictions £76k underspend;** current care commitments are causing some pressure within Mental Health (£283k) although this is offset by turnover in both services (£79k) and within Mental Health Adult Community Services (£279k). This is a reduction in projected costs of £55k since last reported from both the cost of care and turnover.
31. The committed costs for Mental Health are an increase on the previous year and we expect continued service demand and pressures in this area. We will need to consider longer term funding once we are clear on the new baseline.
32. **Prescribing Nil Variance;** although the data for the year continues to show an increase in demand from last year, with the trend starting to reflect pre pandemic demand, costs to date remain broadly in line with budget. We continue to work closely with colleagues at the Health Board analysing and modelling various scenarios.
33. **Finance & Resources £116k overspend;** this budget meets the cost of a number of HSCP wide costs, including recharges for prior year pension costs for which a prudent projection is included. This is an increase in projected costs of £38k mainly from legal costs for the HSCP.
34. **Primary Care Improvement Plan, Alcohol and Drugs (Local Improvement Fund) and Mental Health Action 15;** we have had confirmation from the Scottish Government of our current year allocations to be distributed in full, with slippage taken to earmarked reserves balances to support committed costs for future years. Appendices 8 to 10 give a summarised position against each funding initiative, showing the full allocation will be received against each.

Other

35. The current projected revenue budget underspend of £0.554 million will be added to our budget savings reserve, subject to final outturn and agreed reserves position at the end of the financial year. This is in line with our agreed approach, pre-pandemic, to smooth in budget savings.

36. The reserves position is reported in full at Appendix 5. Spending plans against reserves highlight recovery activity as we emerge from pandemic and allow for full utilisation of Covid-19 and winter funding for 2021/22.
37. The changes to funding throughout the year and associated directions are an integral element of our revenue monitoring and as / if funding is revised this is reflected in Appendix 4 (Directions) in this report.
38. The projected costs allow for additional activity through the latter part of winter and we recognise that our central support charge from ERC may vary to that budgeted for, however we do not have any revised value at this point.
39. The HSCP Accountancy Team will continue to work through all funding receipts and allocations to ensure the transparency and integrity of budget monitoring is maintained in an ever changing environment.

IMPLICATIONS OF THE PROPOSALS

Finance

40. The savings agreed by the IJB as part of the budget set in March 2021 are set out at Appendix 6. Our capacity to deliver these savings in year continues to be significantly impacted as we work through Covid-19. Full support for unachieved savings this year has been included in Scottish Government funding for Covid-19 activity.
41. A revised Medium-Term Financial Plan (MTFP) was brought to the IJB in June 2021. The winter funding allocations for 2022/23 are reflected in the budget report and revised MTFP reported to the IJB elsewhere on the March 2022 agenda.
42. We continue to work through the Agenda for Change and other pay awards to ensure we do not have any underlying cost pressures; we also continue to try to better understand the post Covid-19 landscape.
43. Per our Covid-19 funding returns we have projected full support as reflected in our projected costs and income.
44. We continue to make sustainability payments to our partner providers, in line with nationally agreed principles and we continue to review requests for additional costs incurred.

Risk

45. The previously reported significant risk to the IJB that all Covid-19 related costs would not be fully funded is mitigated in 2021/22. The ongoing implications continue to be assessed.
46. There are several further risks which could impact on the current and future budget position; including:
 - Maintaining capacity to deliver our services
 - Achieving all existing savings on a recurring basis
 - The impact of Covid-19 on our partner providers and the care service market
 - Prescribing costs exceeding budget and reserve over the longer term
 - Observation and Out of Area costs within Specialist Learning Disability Services

DIRECTIONS

47. The running budget reconciliation which forms part of financial directions to our partners is included at Appendix 4.
48. The report reflects a projected breakeven position after the potential net contribution of £0.554 million to reserves for the year to 31 March 2022.

CONSULTATION AND PARTNERSHIP WORKING

49. The Chief Financial Officer has consulted with our partners.
50. This revenue budget reflects the consolidation of funding from both East Renfrewshire Council and NHS Greater Glasgow and Clyde. The HSCP operates under the Financial Regulations as approved by the Performance and Audit Committee on 18 December 2015 and reviewed March 2020; the latest review of the financial regulations and reserves policy were agreed by the Performance and Audit Committee on the 22nd September 2021.

CONCLUSIONS

51. Appendix 1 reports a potential projected underspend of £0.554 million for the year to 31 March 2022, allowing for full Covid-19 support and recognising that slippage from winter funding will be earmarked as part of the year end outturn.

RECOMMENDATIONS

52. The Integration Joint Board is asked to note:
 - note the projected outturn for the 2021/22 revenue budget
 - note the projected reserves balances

REPORT AUTHOR

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3rd March 2022

Chief Officer, IJB: Julie Murray

BACKGROUND PAPERS

IJB 26.01.2022 – Revenue Budget Monitoring Report

https://www.eastrenfrewshire.gov.uk/media/7317/IJB-item-06-26-January-2022/pdf/IJB_item_06_-_26_January_2022.pdf?m=637783618121870000

IJB 24.11.2021 – Revenue Budget Monitoring Report

https://www.eastrenfrewshire.gov.uk/media/7173/IJB-Item-09-24-November-2021/pdf/IJB_Item_09_-_24_November_2021.pdf?m=637731757242470000

IJB 22.09.2021 – Revenue Budget Monitoring Report

https://www.eastrenfrewshire.gov.uk/media/5992/IJB-Item-11-22-September-2021/pdf/IJB_Item_11_-_22_September_2021.pdf?m=637668671034530000

IJB 12.05.2021 – Revenue Budget Monitoring Report

https://www.eastrenfrewshire.gov.uk/media/4979/IJB-Item-08-12-May-2021/pdf/IJB_Item_08_-_12_May_2021.pdf?m=637558874874170000

IJB 17.03.2021 – Revenue Budget Monitoring Report

https://www.eastrenfrewshire.gov.uk/media/4789/IJB-Item-06-17-March-2021/pdf/IJB_Item_06_-_17_March_2021.pdf?m=637511548490270000

IJB 03.02.2021 – Revenue Budget Monitoring Report

https://www.eastrenfrewshire.gov.uk/media/4560/Integration-Joint-Board-item-8-3-February-2021/pdf/Integration_Joint_Board_item_8_-_3_February_2021.pdf?m=637472533272900000

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Consolidated Monitoring Report

Projected Outturn Position to 31st March 2022

Objective Analysis	Full Year			
	Budget £	Projected Outturn £	Variance (Over) / Under £	Variance (Over) / Under %
Public Protection - Children & Families	13,808,000	13,896,000	(88,000)	(0.64%)
Public Protection - Criminal Justice	14,000	14,000	-	0.00%
Adult Localities Services				
Older People	23,305,000	22,212,000	1,093,000	4.69%
Physical & Sensory Disability	5,607,000	5,626,000	(19,000)	(0.34%)
Learning Disability - Community	15,812,000	14,742,000	1,070,000	6.77%
Learning Disability - Inpatients	8,829,000	8,829,000	-	0.00%
Augmentative and Alternative Communication	246,000	246,000	-	0.00%
Intensive Services	13,217,000	14,679,000	(1,462,000)	(11.06%)
Recovery Services - Mental Health	5,102,000	5,125,000	(23,000)	(0.45%)
Recovery Services - Addictions	2,038,000	1,939,000	99,000	4.86%
Family Health Services	25,718,000	25,718,000	-	0.00%
Prescribing	16,487,000	16,487,000	-	0.00%
Finance & Resources	6,420,000	6,536,000	(116,000)	(1.81%)
Net Expenditure	136,603,000	136,049,000	554,000	0.41%
Contribution to / (from) Reserve	-	554,000	(554,000)	-
Net Expenditure	136,603,000	136,603,000	-	

Figures as at 31 January 2022

Net Contribution To / (From) Reserves	£ 554,000
Analysed by Partner contribution;	
Health	290,000
Social Care (provisional)	264,000
Net Contribution To / (From) Reserves	554,000

Additional information - Adult Localities

Objective Analysis	Full Year			
	Budget £	Projected Outturn £	Variance (Over) / Under £	Variance (Over) / Under %
Localities Services - Barrhead	20,104,000	18,413,000	1,691,000	8.41%
Localities Services - Eastwood	24,620,000	24,167,000	453,000	1.84%
Net Expenditure	44,724,000	42,580,000	2,144,000	4.79%

Council Monitoring Report

Projected Outturn Position to 31st March 2022

Subjective Analysis	Full Year				Variance showing Covid-19 impact		
	Budget	Projected	Variance	Variance	COVID	Unachieved	Operational
	£	Outturn	(Over) / Under	(Over) / Under			
		£	£	%			
Employee Costs	25,109,000	27,404,000	(2,295,000)	(9.14%)	(1,010,000)	(700,000)	(585,000)
Property Costs	813,000	872,000	(59,000)	(7.26%)	(10,000)		(49,000)
Supplies & Services	2,077,000	2,813,000	(736,000)	(35.44%)	(70,000)	(233,000)	(433,000)
Transport Costs	258,000	354,000	(96,000)	(37.21%)			(96,000)
Third Party Payments	42,676,000	49,905,000	(7,229,000)	(16.94%)	(3,147,000)	(2,633,000)	(1,449,000)
Support Services	2,420,000	2,420,000	-	0.00%			-
Income	(17,020,000)	(27,699,000)	10,679,000	(62.74%)	7,803,000		2,876,000
Net Expenditure	56,333,000	56,069,000	264,000	0.47%	3,566,000	(3,566,000)	264,000
Contribution to / (from) Reserve	-	264,000	(264,000)	-			
Net Expenditure	56,333,000	56,333,000	-	-			

Objective Analysis	Full Year			
	Budget	Projected	Variance	Variance
	£	Outturn	(Over) / Under	(Over) / Under
		£	£	%
3.i Public Protection - Children & Families	9,846,000	9,946,000	(100,000)	(1.02%)
Public Protection - Criminal Justice	14,000	14,000	-	0.00%
Adult Localities Services				
Older People	14,619,000	13,504,000	1,115,000	7.63%
Physical & Sensory Disability	4,999,000	5,018,000	(19,000)	(0.38%)
Learning Disability	9,919,000	9,096,000	823,000	8.30%
Intensive Services	12,210,000	13,672,000	(1,462,000)	(11.97%)
Recovery Services - Mental Health	1,467,000	1,750,000	(283,000)	(19.29%)
Recovery Services - Addictions	273,000	193,000	80,000	29.30%
Finance & Resources	2,986,000	2,876,000	110,000	3.68%
Net Expenditure	56,333,000	56,069,000	264,000	0.47%
Contribution to / (from) Reserve	-	264,000	(264,000)	
Net Expenditure	56,333,000	56,333,000	-	

Notes

1 Figures as at 31 January 2022

2 The projected underspend / (overspend) will be taken to/(from) reserves at year end.

3 Contribution To Reserves is made up of the following transfer;

Net Contribution to / (from) Reserves	£
	<u>264,000</u>

3.i In addition to the above addition spending from reserves is detailed at Appendix 5

4 Additional information - Adult Localities

Objective Analysis	Full Year			
	Budget	Projected	Variance	Variance
	£	Outturn	(Over) / Under	(Over) / Under
		£	£	%
Localities Services - Barrhead	13,760,000	12,144,000	1,616,000	11.74%
Localities Services - Eastwood	15,777,000	15,474,000	303,000	1.92%
Net Expenditure	29,537,000	27,618,000	1,919,000	(6.50%)

NHS Monitoring Report

Projected Outturn Position to 31st March 2022

Subjective Analysis	Full Year				Variance showing Covid-19 impact		
	Full Year Budget £	Projected Outturn £	Variance (Over) / Under £	Variance (Over) / Under %	COVID	Unachieved Savings	Operational Variance
Employee Costs	24,083,000	24,565,000	(482,000)	(2.00%)	1,342,000		860,000
Non-pay Expenditure	49,099,000	49,917,000	(818,000)	(1.67%)	248,000		(570,000)
Resource Transfer/Social Care Fund	12,617,000	12,617,000	-	0.00%			-
Income	(5,529,000)	(7,119,000)	1,590,000	28.76%	(1,590,000)		-
Net Expenditure	80,270,000	79,980,000	290,000	0.36%	-	-	290,000

Contribution to / (from) Reserve	-	290,000	(290,000)	-
Net Expenditure	80,270,000	80,270,000	-	-

Objective Analysis	Full Year			
	Full Year Budget £	Projected Outturn £	Variance (Over) / Under £	Variance (Over) / Under %
Childrens Services	3,862,000	3,850,000	12,000	0.31%
Adult Community Services	5,379,000	5,401,000	(22,000)	(0.41%)
Learning Disability - Community	1,089,000	842,000	247,000	22.68%
Learning Disability - Inpatient	8,829,000	8,829,000	-	0.00%
Augmentative and Alternative Communication	246,000	246,000	-	0.00%
Family Health Services	25,718,000	25,718,000	-	0.00%
Prescribing	16,487,000	16,487,000	-	0.00%
Recovery Services - Mental Health	2,872,000	2,612,000	260,000	9.05%
Recovery Services - Addictions	1,259,000	1,240,000	19,000	1.51%
Finance & Resources	3,047,000	3,273,000	(226,000)	(7.42%)
Resource Transfer	11,482,000	11,482,000	-	0.00%
Net Expenditure	80,270,000	79,980,000	290,000	0.36%

Contribution to / (from) Reserve	-	290,000	(290,000)	0.00%
Net Expenditure	80,270,000	80,270,000	-	0.00%

Notes

1 Figures as at 31 January 2022

2 Resource Transfer and the Social Care Fund is re allocated across client groups at the consolidated level as detailed below;

	£
Public Protection - Children & Families	100,000
Adult Localities Services	
Older People	3,307,000
Physical & Sensory Disability	608,000
Learning Disability	4,804,000
Intensive Services	1,007,000
Recovery Services - Mental Health	763,000
Recovery Services - Addictions	506,000
Finance & Resources	387,000
	<u>11,482,000</u>

Localities Resource Transfer - alternative presentation	
Localities Services - Barrhead	4,949,000
Localities Services - Eastwood	3,770,000

3 Net Contribution to / (from) Reserves £
290,000

3.i In addition to the above addition spending from reserves is detailed at Appendix 5

4 Additional information - Adult Localities

Objective Analysis	Full Year			
	Full Year Budget £	Projected Outturn £	Variance (Over) / Under £	Variance (Over) / Under %
Localities Services - Barrhead	1,395,000	1,320,000	75,000	5.38%
Localities Services - Eastwood	5,073,000	4,923,000	150,000	2.96%
Net Expenditure	6,468,000	6,243,000	225,000	3.48%

East Renfrewshire HSCP - Revenue Budget Monitoring 2021/22
Budget Reconciliation & Directions

Appendix 4

	NHS £000	ERC £000	IJB £000	Total £000
Funding Sources to the IJB				
1 Original Revenue Budget Contributions	73,504	53,705		127,209
Criminal Justice Grant Funded Expenditure		614		614
Criminal Justice Grant		(614)		(614)
FHS / GMS / GP Premises budget adjustments	1,130			1,130
Primary Care Improvement Fund Tranche 1	1,256			1,256
Mental Health Action 15 Tranche 1 & 2 & Outcomes	278			278
ADP Funding Tranche 1 & 2 & LIF	587			587
Prescribing Transfer of Central Budgets and Other	519			519
Pay Award - Agenda for Change, Medical & Dental	477			477
Adjustments to recurring budget	373			373
Additional District Nursing Funding	109			109
Additional CAMHS Funding	779			779
Diabetes funding	40			40
Wellbeing	63			63
LD Inpatients SESP and transfer to ED HSCP	(24)			(24)
Tobacco Prevention	43			43
Augmentative and Alternative Communication SLA uplift	175			175
Covid-19 Funding Allocation	220			220
Dementia	56			56
Winter Planning	591	2,533		3,124
Trauma Informed Practice		95		95
Drugs Death Task Force	42			42
Care Home Lead Nurse	52			52
	80,270	56,333	-	136,603
Funding Outwith Revenue Contribution				
Housing Aids & Adaptations *		400		400
Set Aside Hospital Services Opening Budget	32,642			32,642
Total IJB Resources	112,912	56,733	-	169,645
Directions to Partners				
Revenue Budget	80,270	56,333	-	136,603
Criminal Justice Grant Funded Expenditure		614		614
Criminal Justice Grant		(614)		(614)
1 Resource Transfer & Recharges	(12,514)	12,514		0
Carers Information	58	(58)		0
	67,814	68,789	-	136,603
Housing Aids & Adaptations *		400		400
Set Aside Hospital Services Budget	32,642			32,642
	100,456	69,189	-	169,645

* includes capital spend

1 Includes Social Care Fund, Cross Charges, COVID funding adjustments as well as historic resource transfer etc.

Earmarked Reserves	Reserve Carry Forward to 2021/22 £'000	2021/22 Projected spend £'000	Projected balance 31/03/22 £'000	comment
Scottish Government Funding				
Mental Health - Action 15	156	(55)	211	Plans being worked on including projected in year underspend
Alcohol & Drugs Partnership	191	(29)	220	Plans being worked on including projected in year underspend
Drugs Death Task Force	39		39	Being reviewed alongside recovery and renewal
Primary Care Improvement Fund	877	(412)	1,289	Plans being worked on including projected in year underspend
Primary Care Transformation Fund	37		37	Will be drawn as required
GP Premises Fund	101		101	Plans being worked on alongside PCIF
COVID and Winter Planning	3,145	(5,590)	8,735	2021/22 cost funded in full. Balance of confirmed funding earmarked for Covid-19 activity
Scottish Government Funding	4,546	(6,086)	10,632	
Bridging Finance				
Budget Savings Reserve	1,880	(554)	2,434	Assumed based on current projected overspend and application of winter funding; subject to change
Winter Funding		tbc	tbc	Balance will be earmarked once confirmed and subject to IJB agreement
In Year Pressures Reserve	165		165	Will be applied as required
Prescribing	510		510	To smooth prescribing pressures
Bridging Finance	2,555	(554)	3,109	
Children & Families				
Residential Accommodation	460	0	460	To smooth the impact of high cost residential placements over time, currently assumed no draw and will continue to be monitored
Health Visitors	183	118	65	To support capacity and training
Home & Belonging	58	58	0	Expect to fully utilise
School Counselling	687		687	Proposal to IJB to support Family Wellbeing Service from 2022/23 for 2 years
Children & Young Peoples Mental Health Framework	127	127	0	Expect to fully utilise
Recovery Activity - Partners	101	101	0	Expect to fully utilise
Continuing Care / Child Healthy Weight	15	15	0	Expect to fully utilise
Trauma Informed Practice		(50)	50	Funding received in year but no capacity, will carry forward subject to IJB agreement
Children & Families	1,631	369	1,262	
Transitional Funding				
Learning Disability Specialist Services	654	292	362	Funding Challenging Behaviour Manager post for 20 months from April and additional costs of observations
Community Living Change Fund	295		295	New funding to support learning disability change local and system wide - proposals being finalised
Total Transitional Funding	949	292	657	
Adult Services				
District Nursing	74	74	0	To support capacity and training - aligned with planned activity
Mental Health - Community Psychology	16		16	To support additional sessions for recovery
Mental Health - MHO Capacity Building		(45)	45	Funding received in year but no capacity, will carry forward subject to IJB agreement
Care Home Oversight Support	51	51	0	To support recovery
Augmentative & Alternative Communication	70	(15)	85	To smooth demand with current year projected underspend added
Addictions - Residential Rehabilitation	37		37	To smooth the impact of residential placements
Adult Services	248	65	183	
Repairs & Renewals				
Repairs, Furniture and Specialist Equipment	100		100	Environmental works approved by IJB in 2019/20, delayed due to COVID now required. May supplement capital works if required
Repairs & Renewals	100	0	100	
Capacity				
Partnership Strategic Framework	92	58	34	To fund post in current year. Following year funding committed to support procurement activity
Organisational Learning & Development	92		92	Being reviewed alongside recovery and renewal
Capacity	184	58	126	
Total All Earmarked Reserves	10,213	(5,856)	16,069	
General Reserves				
East Renfrewshire Council	109	0	109	
NHSGCC	163	0	163	
Total General Reserves	272	0	272	
Grand Total All Reserves	10,485	(5,856)	16,341	

NB: Final balances will be confirmed as part of the annual report and accounts for 2021/22

East Renfrewshire HSCP - Revenue Budget Monitoring 2021/22

Appendix 6

Analysis of Savings Delivery

Saving	2021/22 Funding Gap £	Projected Saving £	Saving still to be achieved	Comments
Adult Care packages	265,000	265,000	-	Saving applied to budget and achieved
Discretionary spend moratorium	120,000	120,000	-	Saving applied to budget and achieved
Increased Charges	20,000	20,000	-	Saving applied to budget and achieved
Freeze Uplift on non-pay - manage through efficiency	150,000	57,000	93,000	Saving applied to budget and partly achieved, balance treated as Covid related pressure
Property Savings - lease and other	100,000	100,000	-	Saving applied to budget and achieved
Travel and Other running costs	60,000	60,000	-	Saving applied to budget and achieved
Early Identified savings - Recovery and Renewal	432,000		432,000	Work started to achieve these savings in year, £200k previously projected but unlikely to be achieved, now treated as Covid pressure and funding support confirmed
Unachieved savings being reviewed as part of Recovery and Renewal	3,041,000		3,041,000	Included as part of Covid related cost pressures to Scottish Government, funding support confirmed
Sub Total	4,188,000	622,000	3,566,000	
Freeze Uplift on non-pay - manage through efficiency	61,000	61,000	-	Saving applied to budget and achieved
Travel and Other running costs	31,000	31,000	-	Saving applied to budget and achieved
Learning Disability Services local saving from redesign	100,000	100,000	-	Saving applied to budget and achieved
Sub Total	192,000	192,000	-	
Total HSCP Saving Challenge	4,380,000	814,000	3,566,000	

Note; capacity to deliver savings impacted by COVID response.

2021/22 Budget Virement									
Subjective Analysis	2021/22 Opening Budget £	(1) £	(2) £	(3) £	(4) £	(5) £	(6) £	2021/22 Budget £	Total Virement £
Employee Costs	23,594,000	(105,000)						23,489,000	(105,000)
Property Costs	903,000							903,000	0
Supplies & Services	1,891,000							1,891,000	0
Transport Costs	258,000							258,000	0
Third Party Payments	41,324,000							41,324,000	0
Support Services	2,419,000							2,419,000	0
Income	(16,684,000)	(246,000)						(16,930,000)	(246,000)
Net Expenditure	53,705,000	(351,000)	0	0	0	0	0	53,354,000	(351,000)

2021/22 Budget Virement									
Objective Analysis	2021/22 Opening Budget £	(1) £	(2) £	(3) £	(4) £	(5) £	(6) £	2021/22 Budget £	Total Virement £
Public Protection - Children & Families	9,810,000							9,810,000	0
Public Protection - Criminal Justice	19,000							19,000	0
Adult Health - Localities Services									0
Older People	14,126,000	(51,000)	(500,000)					13,575,000	(551,000)
Physical & Sensory Disability	4,877,000	(165,000)						4,712,000	(165,000)
Learning Disability	9,589,000							9,589,000	0
Adult Health - Intensive Services	10,859,000	(82,000)	500,000					11,277,000	418,000
Recovery Services - Mental Health	1,386,000							1,386,000	0
Recovery Services - Addictions	273,000							273,000	0
Finance & Resources	2,766,000	(53,000)						2,713,000	(53,000)
Net Expenditure	53,705,000	(351,000)	0	0	0	0	0	53,354,000	(351,000)

Note:

- 1 Winter Planning Funding - Multi Disciplinary Teams - previously assumed via ERC now confirmed through NHSGGC
- 2 Agreed virement between Residential care budget and Care at Home

East Renfrewshire HSCP - Revenue Budget Monitoring 2021/22

Appendix 8

Primary Care Improvement Plan

Service	Planned Programme Costs	Projected Programme Costs	Projected Variance
	£	£	£
Pharmacy Support	843,000	645,000	198,000
Advanced Nurse Practitioners	170,000	60,000	110,000
Advanced Practice Physiotherapists	177,000	152,000	25,000
Community Mental Health Link Workers	73,000	73,000	0
Community Healthcare Assistants / Treatment Room *	363,000	323,000	40,000
Vaccine Transformation Programme	714,000	715,000	(1,000)
Programme Support / CQL / Pharmacy First	208,000	87,000	121,000
Total Cost	2,548,000	2,055,000	493,000
Funded by:			
In Year Funding		2,467,000	
Reserve Balance		877,000	
Total Funding		3,344,000	
Potential reserve at year end based on current projection		1,289,000	

NB Plans to utilise existing reserve being developed

Service	Planned Programme Costs	Actual Programme Costs	Projected Variance
	£	£	£
Staff costs - Board wide including Nursing, Psychology and Occupational Therapy	175,000	174,000	1,000
Programme Support	30,000	30,000	0
Staff Costs East Ren HSCP including Psychology, CAMHS and Occupational Therapy	269,000	190,000	79,000
Other - Peer Support Delivery Service	60,000	60,000	0
Total Cost	534,000	454,000	80,000
Funded by:			
In Year Funding		509,000	
Reserve Balance		156,000	
Total Funding		665,000	
Potential reserve at year end based on current projection		211,000	

NB Plans to utilise existing reserve being developed

Service	Planned Programme Costs	Actual Programme Costs	Projected Variance
	£	£	£
Reducing waiting times for treatment and support services	42,000	28,000	14,000
Addictions Officer	49,000	49,000	0
Development of Recovery Communities	130,000	130,000	0
Peer Support	30,000	30,000	0
Total Cost	251,000	237,000	14,000
Funded by:			
In Year Funding		266,000	
Reserve Balance		191,000	
Total Funding		457,000	
Potential reserve at year end based on current projection		220,000	

NB Plans to utilise existing reserve being developed